covering 95% of the Namibian population



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Editor's message

In the five years since its inception, the *Who's Who of Namibia* has grown by leaps and bounds — so much so that it will take its first step beyond the borders of Namibia in 2009.

We recognised that the time was ripe to move beyond our borders because, during the past decade, the business fraternity in African countries has increasing shown an interest in exploring consumer markets 'closer to home' besides the Americas, Europe and elsewhere. Regional borders are becoming more open, with more and more business people crossing to neighbouring countries to explore business opportunities.

Hand in hand with entering a new market in a new country comes the need to understand that country, its people, its systems, its business and political environment, and its consumers.

In our own small way, the *Who's Who of Namibia* endeavours to make it a bit easier to get to know Namibians by providing basic information about them, focusing on individuals behind companies, the Government and organisations — the people who make things happen in our country.

Thus, in this edition, we have provided additional information on the country and its various industrial sectors — to enhance its usefulness not only for Namibians, but also for interested people outside our country.

Once again we wish to express our sincere appreciation to all the participating companies who made this publication possible with their financial support, and to the providers of information who made the publication more useful than ever.

We appreciate the responses received to date and are always open to suggestions to improve the publication. We trust that the 2009 edition will be received with as much enthusiasm as previous ones have been, and we look forward to your positive feedback.

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AUTOHAUS WINDHOEK, p 105

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CITY OF WINDHOEK, pp 30-33

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CITY RUNNERS, p 108

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COMZTEK NAMIBIA, pp 144, 145

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EASY-HR CONSULTANCY, p 102

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ELECTRICITY CONTROL BOARD, pp 60, 61

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FREEWORLD PLASCON NAMIBIA, pp 160, 161, 223

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JCS SEAFOOD NAMIBIA, pp 100, 101

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Participating Companies: Indexed by Industry

ACCOMMODATION & TOURISM

ACACIA NAMIBIA CC, p 205

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Tourism marketing company MD: Ms Talita van der Merwe Tel. 061 250586 Fax 061 300022 info@barakamarketing.com www.barakamarketing.com

CAPRICORN RESTCAMP, p 208

Tourist accommodation Owner: Mr Karsten Sodmann Tel. 062 682118 Cell 081 364 2931 capricorn@iway.na www.capricorn-naukluft.com.na

FINESSE HOSPITALITY SUPPORT

SERVICES, pp 210, 211 Booking and marketing conpany for selected tourist accommodation establishments MD: Ms Nessi Magg PO Box 11259, Windhoek Tel. & Fax 061 222281 finesse@iway.na

KEMPINSKI MOKUTI LODGE, pp 212, 213

An exclusive lodge situated at the Eastern entrance of Etosha National Park Tel. 061 388400 Fax 061 288401 reservations.mokuti@kempinski.com sales.mokuti@kempinski.com www.kempinski.com

LAKE OANOB RESORT, p 209

Resort near Rehoboth, offering accommodation & tourist facilities CEO: Mr Christie Benade PO Box 3381, Rehoboth Tel. 062 522370 oanobresort@iway.na

LA ROCHELLE LODGE, p 209

Hunting and guest farm Tel. 067 221326 Fax 067 220760 contact@rochelle.com.na www.la-rochelle.com.na

NAMIBIA TOURISM BOARD (NTB), pp 201-204

Statutory body responsible for promoting Namibia as a tourist destination CEO: Mr Digu //Noabeb Head Office, Windhoek Tel. 061 290 6000 Fax 061 254848 info@namibiatourism.com.na Cape Town: Tel. +27 21 422 3298 Fax +27 21 422 5132 namibia@saol.com Johannesburg: Tel. +27 11 327 1006 Fax +27 11 327 1020 namtour@netdial.co.za Frankfurt: Tel. +49 69 133 7360 Fax +49 69 133 73615 info@namibia-tourism.com London: Tel. +44 870 330 9333 Fax +44 208 878 9124 info@namibiatourism.co.uk www.namibiatourism.com.na

PROTEA HOTEL GROUP, pp 214, 215

Hotel group Regional Mgr: Mr Graham Howard Upper Ground Floor, Gutenberg Plaza, Werner List Street PO Box 2330, Windhoek Tel. 061 213231 Fax 061 246660 gm@proteahotels.com.na

AGRICULTURE

AGRA CO-OPERATIVE (PTY) LTD, pp 52, 53

Agriculture co-operative CEO: Mr Peter Kazmaier Tel. 061 290 9111 Fax 061 290 9250 marketing@agra.com.na www.agra.com.na

AGRIBANK OF NAMIBIA, pp 54, 55

Bank specialising in the agriculture industry CEO: Mr Leonard N lipumbu 10 Post St. Mall P/Bag 13208, Windhoek Tel. 061 207 4111 Fax 061 207 4289 info@agribank.com.na

KAAP AGRI NAMIBIA, pp 56, 57

Services to agriculture industry MD: Mr C Botha Tel. +27 22 482 8002 GM Retail: Mr K Jacobs Cell 081 128 3070 Hardap Regional Office Tel. 063 240809 www.kaapagri.co.za

BUILDING & PROPERTY DEVELOPMENT

AFRODITE BEACH DEVELOPMENT, pp 220, 221

Prestigious coastal development 10 km north of Walvis Bay Developer: Mr SI Savva Fax 064 207029 afrodite@venus.com.na www.afrodite-beach.com.na

LUND CONSULTING

ENGINEERING, p 224 Consulting water, civil and structural engineers and project managers GM: Mr Kai Lund 9 Love Street PO Box 3105, Windhoek Tel. 061 234081 Fax 061 232478 LCE@lce.com.na www.lce.com.na

SEEFF PROPERTIES, p 230, inside back cover

Property/real estate services Unit 6, Ausspann Plaza, Dr A Neto Rd PO Box 90648, Windhoek Seeff Windhoek Tel. 061 222272 Fax 061 225557 Seeff Swakopmund Tel. 064 413400 seeff@mweb.com.na

VAN WYNGAARDEN PROJECTS, p 228

Property development and construction company MD: Mr Charl van Wyngaarden Unit 5, Ausspann Plaza, Dr A Neto Rd, Ausspannplatz, Windhoek Tel. 061 218039 Fax 061 227462 vwbc@iafrica.com.na www.vanwyngaarden.com

CAR RENTAL & FLEET SERVICES

ODYSSEY CAR & 4x4 HIRE, p 208

Vehicle rental company PO Box 20938, Windhoek Tel. 061 223269 Fax 061 228911 odyssey@iway.na www.odysseycarhire.com

AVIS FLEET SERVICES, pp 106, 107

Vehicle fleet company GM: Ms Annemarie van der Riet 4th Floor, South Block, Maerua Park PO Box 25609, Windhoek Tel. 061 257620/2/3 Fax 061 257624 avdriet@avis.co.za



CONSULTANTS

EASY-HR CONSULTANCY, p 102

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Consultancy specialising in HR-related services MD: Ms Charmain Davids Tel. 061 246081 or 246064 Fax 061 246068 charmaine@easy-hrc.com

STRATEX CONSULTING, p 109

Strategy planning and execution, performance and project management MD: Mr Anton Olivier PO Box 40744, Windhoek Tel. 061 255040 Cell 081 242 7991 anton@stratexconsult.com www.stratexconsult.com

COURIER & LOGISTICS

CITY RUNNERS, p 108

Courier company and logistical support, specialising in in-town (Windhoek) deliveries 422 Independence Avenue PO Box 30655, Windhoek Tel. 061 259600 Cell 081 124 2775

EDUCATION

ACCELERATED CHRISTIAN EDU-CATION MINISTRIES, pp 234, 235

Private school Co-ordinator: Mr Johan Viljoen PO Box 1777, Swakopmund Tel. 064 405932 Cell 081 149 4077

NAMIBIA QUALIFICATIONS

AUTHORITY, pp 236, 237 Statutory body involved with providing a framework for all qualifications 44 Bismarck Street Private Bag 13247, Windhoek Tel. 061 384100 Fax 061 384114

ST PAUL'S COLLEGE NAMIBIA, p 238

Private school 393 Sam Nujoma Drive PO Box 11763, Windhoek Tel. 061 227783 Fax 061 236461 stpc.admissions@iway.na www.spcnam.org

ENERGY & PETROLEIUM

ELECTRICITY CONTROL BOARD, pp 60, 61 Energy control board of Namibia

CEO: Mr Siseho C Simasiku

PO Box 2923, Windhoek Tel. 061 374317 Fax 061 374305 ssimasiku@ecb.org.na www.ecb.org.na

NAMPOWER, pp 62, 63

Namibia's power utility CEO: Mr Paulinus Shilamba PO Box 2864. Windhoek Tel. 061 205 4111 Fax 061 232805 john.kaimu@nampower.com.na

SHELL NAMIBIA, p 66

Wholesale petroleum supplier 880 Tacoma Street, Suiderhof PO Box 110, Windhoek Tel. 061 270 1111 Fax (061) 230269

TOTAL NAMIBIA, pp 64, 65

Wholesale petroleum supplier MD: Mr Fanuel Tjivau PO Box 4223, Windhoek Tel. 061 374900 Fax 061 374911 Fanuel.Tjivau@total.co.za

FINANCE & INVESTMENT

BANKERS' ASSOCIATION OF NAMIBIA, p 68

Association representing four Namibian banks President: Mr James Hill GM: Mr Stuart Moir Tel. 061 299 1235

BANK OF NAMIBIA, pp 80, 81

Namibia's central bank Governor: Mr Tom Alweendo Deputy Governor: Mr Paul Hartman Assistant Governor: Mr W Shiimi 71 Robert Mugabe Avenue PO Box 2882, Windhoek Tel. 061 283 5111 Corporate Communications: Tel. 061 283 5114 Fax 061 283 5228 www.bon.com.na

BANK WINDHOEK, pp 82, 83

Commercial bank MD: Mr James Hill 262 Independence Ave PO Box 15, Windhoek Tel. 061 299 1500 (main branch) Fax 061 299 1541 WindhoekBranch@bankwindhoek. com.na www.bankwindhoek.com.na

DEVELOPMENT BANK OF

WHO'S of Namibia

NAMIBIA, pp 84, 85 Investment bank CEO: Mr David Nuyoma 12 Daniel Munamava Street PO Box 235, Windhoek www.dbn.com.na Tel. 061 290 8007 Fax 061 290 8049 jsasman@dbn.com.na

IJG SECUTRITIES (PTY) LTD, p 77

MD: Mr Mark Späth Stockbroking, capital and money market dealing 12 Love Street PO Box 186, Windhoek Tel. 061 383500 Fax 061 304671 www.ijg.net

NEDBANK NAMIBIA, pp 86, 87

Commercial bank MD: Mr Erastus Hoveka 12-20 Dr Frans Indongo St PO Box 1, Windhoek Tel. 061 295 9111 Fax 061 295 2120 serviceplus@nedbank.com

NEDLOANS NAMIBIA, p 79

Micro-financing specialist company MD: Ms Nangula Hamunyela 1st Floor, Zanlumor Bldg, Post St. Mall PO Box 3140. Windhoek Tel. 061 299 4200 Fax 061 299 4205

PRICEWATERHOUSECOOPERS, p 76

Auditing firm providing a range of professional business services CEO: Mr Albe Botha Tel. 061 284 1000 Fax 061 284 1001 Tel. 064 217700 Fax 064 217800 mdb@na.pwc.com www.pwc.com/na

STANDARD BANK HOLDINGS LTD, p 90

Holding company for the Standard Bank Group MD: Mr Theofelus Mberirua Tel. 061 294 2400 Fax 061 294 2409 Theofelus.Mberirua@standardbank. com.na





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Commercial bank MD: Mr Mpumzi Pupuma 4th Floor, Town Square Building, Post St. Mall PO Box 3327, Windhoek Tel. 061 294 9111 Fax 061 294 2555 **MD's Office** Tel. 061 294 2502 Fax 061 294 2409

STANFIN NAMIBIA (PTY) LTD, p 91

Personal financial planning MD: Mr Werner van der Merwe Tel. 061 294 2333 Fax 061 294 2639 VanderMerweWT@standardbank. com.na

STANLIB NAMIBIA, p 92

Financial planning & investment Regional MD Southern Africa: Mr Jerome Mouton MD: Mr Brown Amuenje Tel. 061 294 2046 Fax 061 294 2533 Brown.Amuenje@standardbank.com. na Executive Director: Mr Charl van Zijl Tel. 061 294 2472 Fax 061 294 2533 Charl.VanZijl@standardbank.com.na

WALVIS BAY PROCESSING ZONE MANAGEMENT COMPANY, p 78

Management company for Walvis Bay's EPZ GM: Mr Jan Kruger Civic Centre, East Wing, Nangola Mbumba Ave PO Box 3304, Walvis Bay Tel. 064 205095/7 Fax 064 206132 wbepzmc@iway.na www.wbepzmc.iway.na

FISHING

BELUGA FISHING, p 94

Fishing company Executive Chairman: Mr Sidney Marting Ben Amathila Avenue PO Box 70, Walvis Bay Tel. 064 218112 beluga@tunacor.com.na

JCS SEAFOOD NAMIBIA, pp 100, 101

Fishing company MD: Mr Castro Ayuk-Arrey 2nd Floor, Office 2.2, Swabou Building, Walvis Bay Tel. 064 220940 Fax 064 220994 Cell 081 124 4760 castro@jcsseafood.com

NAMIBIA SEA PRODUCTS (PTY) LTD (NAMSEA), p 97

Fish processing company 3rd Street, Walvis Bay Tel. 064 206137 Fax 064 206128

NAMSOV FISHING ENTERPRISES (PTY) LTD (NAMSOV), pp 96, 97

Fishing company specialising in horse mackerel 15th Street, Walvis Bay PO Box 4, Walvis Bay Tel. 064 219900 Fax 064 219905 (Management) Fax 064 219939 (Marketing)

TETELESTAI MANICULTURE, p 99

Oyster producing company PO Box 4, Walvis Bay Tel. 064 219900 Cell 081 127 5275 henning.du.plessis@namsov.com.na

TUNACOR, p 95

Fishing company Ben Amathila Avenue PO Box 70, Walvis Bay Tel. 064 218100 Fax 064 206523 tunacor@tunacor.com.na

TWAFIKA FISHING ENTERPRISES (PTY) LTD, p 98

Fishing company specialising in monk fish products PO Box 4, Walvis Bay Tel. 064 217500 Fax 064 205273

GENERAL BUSINESS SERVICES

GOVERNMENT INSTITUTIONS' PENSION FUND (GIPF), pp 110, 111

Pension fund for government institutions Chairman: Mr Hartmut Ruppel GIPF House, Uhland Street PO Box 23500, Windhoek Tel. 061 205 111 Fax 061 250 1209 Customer Service Centre Tel. 061 205 1000 info@gipf.com.na www.gipf.com.na

JOBS UNLIMITED, p 102

Employment consultancy Owner/CEO: Ms Heila van Vuuren PO Box 3157, Windhoek Tel. 061 233183 Fax 061 223352 www.jobsunlimited.namibia.cc

NAMBIA POST LTD (NAMPOST), pp 112, 113

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Namibia's official postal service Acting CEO: Mr Norman Cloete Independence Avenue PO Box 287, Windhoek Tel. 061 201 3001 Fax 061 249445 CEO's Office: Tel. 061 201 3000 Fax 061 226500 Cell 061 127 2114 normancl@nampost.com.na

OFFICECONOMIX GROUP OF COM-

PANIES, pp 114, 115 Suppliers of office and household furniture CEO: Mr Paul Oosthuizen Voigts Street, Southern Industria PO Box 24779, Windhoek Tel. 061 248444 Fax 061 248450 paul@officeconomix.com www.officeconomix.com

STORE ALL, p 120

Secure self-storage supplier MD: Mr Charl van Wyngaarden Parsons Road, Southern Industria PO Box 11784, Windhoek Tel. 061 236797 Fax 061 249023 Cell 081 252 6504 store-all@africaonline.com.na www.store-allnam.com

TRANSNAMIB HOLDINGS LTD, pp 116, 117

National rail carrier of Namibia P/Bag 13204, Windhoek www.transnamib.com.na **Corporate & Public Affairs** Tel. 061 298 2178 Fax 061 2386 publicrelations@transnamib.com.na **General Manager: Marketing & Sales** Tel. 061 298 2324 Fax 061 298 2277 marketing.sales@transnamib.com.na

GROUPS OF COMPANIES

FRANS INDONGO GROUP OF COMPANIES, pp 122, 123

Holding company Founder: Dr Frans Indongo Chairman: Mr Frans Ndoroma Group CEO: Mr Kobus van Graan Frans Indongo Gardens, Windhoek Tel. 061 222295



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HOLDINGS (PTY) LTD, pp 124, 125 Holding company MD: Mr Walter Don 2nd Floor, City Centre, Cnr Frans Indongo & Werner List Streets PO Box 2364, Windhoek Tel. 061 388000 Fax 061 388001

TRUSTCO GROUP INTERNATION-AL, pp 126, 127

Property & holdings company Group CEO: Mr Quinton van Rooyen Trustco House, 140 Robert Mugabe Avenue PO Box 11363, Windhoek Tel. 061 275 4000 **Ongwediva:** Tel 065 233300 **Rundu:** Tel. 066 25306 **Katima Mulilo:** Tel. 066 254433 **Keetmanshoop:** Tel. 063 227200 **Walvis Bay:** Tel. 064 212000 Johannesburg: Tel. +2711 644 6500 **Cape Town:** Tel. +2721 852 0851

INSURANCE

BONLIFE NAMIBIA, p 138

Group and funeral insurance provider MD: Mr VG Kotze 73 John Meinert Street PO Box 1189, Windhoek Tel. 061 250331 Fax 061 250337 marketing@bonlifenam.com

LIBERTY LIFE NAMIBIA, p 130

Provider of life insurance products and services MD: Ms Christell Loots 1st Floor, Gutenberg Plaza, Werner List Street PO Box 23001, Windhoek Tel. 061 294 2614 Fax 061 294 2441 lootsc@standardbank.com.na

METROPOLITAN NAMIBIA LTD, pp 132, 133

Insurance provider MD: Mr Jason Nandago Metropolitan Building, Cnr Frans Indongo & Werner List Streets PO Box 3785, Windhoek Tel. 061 397 3000 Fax 061 231321 proffice@metropolitan.com.na

SANLAM NAMIBIA LTD, pp 134, 135

Life insurance company MD: Mr Tersius Stears 7th Floor, Sanlam Centre, Independence Ave PO Box 317, Windhoek Tel. 061 294 7111 Fax 061 294 7352 client.service@sanlam.com.na www.sanlam.com.na

SANTAM NAMIBIA LTD, pp 136, 137

Short-term insurance provider CEO: Mr Riaan Louw Unit 1, Ausspann Plaza Complex, Dr Agostinho Neto Rd, Ausspannplatz PO Box 204, Windhoek Tel. 061 292 8000 Fax 061 226897

STANDARD INSURANCE BROKERS, p 131

Broking company offering range of long- and short-term insurance products MD: Mr Justus Hausiku Tel. 061 294 2620 Fax 061 294 2279 Justus.Hausiku@standardbank.com.na

IT & ICT SOLUTIONS

AZ AFRICA.COM, pp 140, 141

Web and sofware development company MD: Mr Dalton Ashikoto PO Box 25525, Windhoek Tel. 061 245884 Fax 061 222346 info@azafrica.com www.azafrica.com

BUSINESS CONNEXION NAMIBIA, pp 142, 143

Information and communications technology supplier MD: Mr Ferdi Graupe Cnr Jan Jonker Rd & Thorer St. PO Box 6702, Windhoek Tel. 061 204 0000 Fax 061 204 2009 bcx@bcx.co.za

COMZTEK NAMIBIA, pp 144, 145

Information and communications technology supplier MD: Mr Davel Botha 47C Church Street (off Schmerenbeck Street), Windhoek West Tel. 061 387900 www.comztek.com

DIMENSION DATA, pp 146, 147

Information and communications technology supplier MD: Mr Jacques de Witt Dimension Data Building, Cnr Tal & Garten Streets Tel. 061 373300 Cell 081 148 4214 jacques.dewitt@namdimensiondata. com

GIJIMA AST NAMIBIA, pp 148, 149

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Information and communications technology supplier MD: Dr Hylton Villet 2 Bismarck Street PO Box 80771, Windhoek Tel. 061 285 3000 Fax 061 285 3030 reception@gijima.com Namibia.Sales@gijima.com

LOCAL AUTHORITIES

CITY OF WINDHOEK, pp 30-33

Local Authority Tel. 061 290 2416 Fax 061 290 2057 kaf@windhoekcc.org.na www.cityofwindhoek.org.na

MUNICIPALITY OF WALVIS BAY, pp

34, 35 Local Authority Private Bag 5017, Walvis Bay Tel. 064 201 3317/81 Fax 064 205590 pr@walvisbaycc.org.na www.walvisbaycc.org.na

MANUFACTURING

CADBURY NAMIBIA, pp 156, 157

Manufacturer of chocolate and related products MD: Mr Victor Langa Cnr Rendsburger & Noordland Streets, Lafrenz Industrial Area PO Box 5651, Windhoek Tel. 061 261231/2 Fax 061 217611 www.cadbury.com

FEEDMASTER/VOERMEESTER, pp 158, 159

Suppliers of animal feed products MD: Mr André Snyman Iscor Street, Northern Industria PO Box 20276, Windhoek Tel. 061 218713 Fax 061 262056 info@feedmaster.com.na

FREEWORLD PLASCON NAMIBIA, pp 160, 161, 223

Manufacturer of coatings GM: Mr Niel du Plessis Cnr Van der Bijl & Iscor Streets, Northern Industria PO Box 3540, Windhoek Tel. 061 280 4200 Fax 061 263161 **Walvis Bay:** 108 Theo-Ben Gurirab Street, Walvis Bay Tel. 064 203405 Fax 064 203407 info@freeworldplascon.com.na www.plascon.co.za



NAMIB MILLS, pp 162, 163

Milling company and manufacturer of selected food products MD: Mr Koos Ferreira Dortmund Street, Northern Industria PO Box 20276, Windhoek Tel. 061 290 1000 Fax 061 262678 info@namibmills.com.na

NAMIBIA BREWERIES LTD, pp 164, 165

Manufacturer of beverages MD: Mr Desmond van Jaarsveld Iscor Street St., Northern Industria PO Box 206, Windhoek Tel. 061 320 4999 Fax 061 263327 nambrew@olfitra.com.na www.nambrew.com

PERALIN PAINTS (PTY) LTD, pp 166, 167, 226

Manufacturers of paints and coatings 290 Sam Nujoma Drive Tel. 061 227050 Fax 061 226131 peralin@mweb.com.na Swakopmund: Shop 5, Factory Park, New Industria Tel. & Fax 064 462838

MEDICAL

GEKA PHARMA, p 248

Pharmaceutical distributors and manufacturers' representatives MD: Mr Willie van Wyk 32 Hochland Road PO Box 683, Windhoek Tel. 061 292 6000 Fax 061 292 6221 geka@geka.com.na

MEDI-CLINIC, pp 250, 251

Private hospital group Windhoek Medi-Clinic Heliodoor Street, Eros Park Tel. 061 222687 Fax 061 220027 Cottage Medi-Clinic, Swakopmund Cnr Haupt Ave & Franziska van Neel St., Tamariskia, Swakopmund Tel. 064 412200 Fax 064 412202 Otjiwarongo Medi-Clinic Cnr Son & Rikumbi Kandanga Streets Tel. 067 303734 Fax 067 303542

MINING

DE BEERS NAMIBIA, pp 172, 173

Diamond exploration, mining and marketing company MD: Mr Otto Shikongo 6th Floor, Namdeb Centre, 10 Dr Frans Indongo Street PO Box 23132, Windhoek Tel. 061 204 3444 Fax 061 204 3445 namibia@debeersgroup.com www.debeersgroup.com

KRAATZ MARINE ENGINEERING, pp 176, 177

Marine and mining engineering services MD: Mr Dirk van Niekerk PO Box 555, Walvis Bay Tel. 064 215800 Fax 064 206848 kraatzmarine@olfitra.com.na

NAMDEB DIAMOND CORPORA-TION (PTY) LTD, pp 174, 175

Diamond mining company Diamond mining company MD: Ms Inge Zaamwani Namdeb Centre, 10 Dr Frans Indongo St. PO Box 1906, Windhoek Tel. 061 204 3333 Fax 061 204 3367 External Affairs & Corporate Communications Tel. 061 204 3341 Fax 061 204 3367

RŐSSING URANIUM LTD, pp 178, 179

Uranium mining company Chairman: Mr Rehabeam Hoveka MD: Mr Michael Leech P/Bag 5005, Swakopmund Tel. 064 520 1081/9111 Fax 064 520 1078/2286 Manager External Affairs Mr Jerome Mutumba jerome.mutumba@riotinto.com yourcontact@rossing.com.na www.rossing.com

SEPP THALMAIER, pp 180-182

Supplier of bonding solutions for the mining industry and various products for the tyre and rubber industries 5 Bell Street, Southern Industria PO Box 5808, Windhoek Tel. 061 225808 Fax 061 235810 Cell 081 122 5000 seppthalmaier@mweb.com.na

PARASTATALS

MOTOR VEHICLE ACCIDENT FUND (MVA Fund), pp 40, 41

Parastatal responsible for the motor vehicle accident fund of Namibia CEO: Mr Jerry Maudinohamba PO Box 25158, Windhoek Tel. 061 378200 Fax 061 241142

ROAD FUND ADMINISTRATION (RFA), pp 42, 43

Parastatal administrators of Namibia's road fund CEO: Mr Penda Kiiyala P/Bag 13372, Windhoek Tel. 061 378950 Fax 061 378978 info@rfanam.com.na

ROADS AUTHORITY, pp 44, 45

Parastatal managing Namibia's national road network CEO: Mr Erastus N Ikela P/Bag 12030, Windhoek Tel. 061 284 7000 Fax 061 281 7158 pr@ra.org.na www.ra.org.na

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RESEARCH

VISION AFRICA, pp 118, 119 Specialist research company MD: Mr Cornelius D'Alton PO Box 90700, Windhoek 8 Otto Nietzsche St., Klein Windhoek Tel. 061 244660 Fax 061 244551 dalton@vision-africa.com www.vision-africa.com

TEAM NAMIBIA

TEAM NAMIBIA, pp 183-190 Not-for-profit organisation promoting Namibian products GM: Ms Zita Tobin P/Bag 16003, Pionierspark, Windhoek Tel. 061 30 7246/7 Fax 061 307248 info@teamnamibia.com www.teamnamibia.com

TELECOMMUNICATIONS

MOBILE TELECOMMUNICATIONS COMPANY (MTC), inside front cover; pp 192, 193

Mobile telecommunications supplier MD: Mr Antonio Geraldes MTC Head Office Cnr Mosé Tjitendero & Hamuntenya Wanehepo Ndadi Streets, Olympia PO Box 23051, Windhoek Tel. 061 280 2000 Fax 061 280 2124 feedback@mtc.com.na www.mtc.com.na

TELECOM NAMIBIA, pp 150, 194, 195

Telecommunications supplier MD: Mr Frans Ndoroma PO Box 297, Windhoek Tel. 061 201 9211 Fax 061 239844

VEHICLE SALES

AUDI CENTRE WINDHOEK, p 104 Audi dealership 69 Lazarett St., Southern Industria PO Box 2110, Windhoek Tel. 061 277700 Fax 061 223473

AUTOHAUS WINDHOEK, p 105

National supplier of Volkswagen passenger and commercial vehicles 69 Lazarett St., Southern Industria PO Box 2110, Windhoek Tel. 061 277700 Fax 061 223473 autohaus@metjeziegler.com

NAMBIA: GENERAL INFORMATION

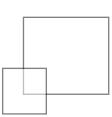
Namibia is situated on the southwestern coast of Africa, bordered by the Atlantic Ocean in the west, Botswana and Zambia in the east, South Africa in the south, and Angola in the north. The country gained its independence in March 1990 and the democratically elected South West Africa People's Organisation (SWAPO) Party of Namiba has run the Government since Independence.

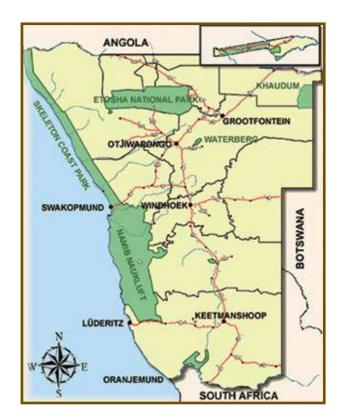
The country is an interesting mixture of cultures and climates, desert and lush green river banks, with a wide range of animal and plant life. With one of the lowest population densities on earth, Namibia is quite rightly world renowned for its wide, open spaces. An equally famous attribute is the Etosha National Park, haven for a multitude of flora and fauna, and the Namib Desert, with its deep red dunes of Sossusvlei, home of the highest sand dunes in the world.

The next few pages provide a short overview of the country.



WHO'S WHO





SIZE AND CLIMATE

Namibia spans approximately 823,000 square kilometres, consisting of arid and desert regions in the south and south-west, to lush fertile areas in the north and north-east, with the eastern part of the country being semi-arid. The wetland on the western coast just south of Walvis Bay is a proclaimed Ramsar Site, providing breeding grounds for several types of migratory birds, including flamingos.

Namibia has a temperate and subtropical climate characterised by hot and dry conditions with little rainfall along the coast. Temperatures are moderated by the cold Benguela Current, while periods of winter drought alternate with excessive summer rainfall between October and March with the interior experiencing slightly higher precipitation than elsewhere in the country. The average annual rainfall in Windhoek is 360 mm (14 inches), while average temperatures range from 6 to 20°C (43-68°F) in July, to 17 to 29°C (63-84°F) in January.

THE CAPITAL

The capital city of Namibia, Windhoek, has a population of approximately 365,000. It is situated in Namibia's central highlands, 1,650 m above sea level. Windhoek gained municipal status in 1909 and was proclaimed a city in 1965. Its climate is typical of a semi-desert, with hot days and cool nights.

Windhoek serves as the administrative, legislative and judicial seat of government as well as the country's economic and commercial nerve centre. The city offers every modern amenity, including internationally rated hotels, restaurants, conference facilities, specialised shops, beer gardens and street cafes. Its infrastructure compares with the best in the world: well-maintained roads, world-class medical services, educational institutions, and reliable municipal services. To top it all, it is a very clean and well-functioning metropolis, with a reputation of being the cleanest city in Africa.

THE HISTORY

Namibia was under German rule from 1884 until 1915, when South African expeditionary forces defeated the German occupiers. In 1920, South Africa was granted a C class mandate by the League of Nations to administer Namibia. Obligations to promote the welfare of the indigenous people were generally ignored, however, and a legislative assembly for whites only was established in 1925.

In 1945, the newly formed United Nations (UN) declared South West Africa, as the territory was then known, a trust territory with the right to self-determination. South Africa's refusal to negotiate a trusteeship with the UN resulted in a progressively intensified Namibian and international campaign to secure the country's independence in line with the applicable UN resolutions.

After a protracted guerrilla war between the People's Liberation Army of Namibia (PLAN, the armed forces



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of SWAPO), and the South African Defence Force, the country gained its independence on 21 March 1990.

THE POPULATION

Namibia is one of Africa's three most sparsely populated countries. Dubbed the land of wide open spaces, Namibia has an average population density of only 2.6 people per square kilometre.



The total population is estimated at 2.3 million. About 37% of the population lives in urban areas.

The country's rich ethnic diversity and cultural heritage continue to be a major tourist attraction, especially the famous former hunter-gatherer lifestyle of the San (Bushmen) in the eastern part of the country, the semi-nomadic Himbas of the Kaokoveld area, who tend to move from one watering place to another, and other Herero women dressed in their colourful Victorian-styled atire.

The Himbas still maintain strong ties with their traditional lifestyle, even as far their dress code. The visual impact of a group of women with their bodies rubbed with red ochre and butter fat -- a treatment that protects their skins against the desert climate

-- and clothed in their traditional dress walking the streets of modern Windhoek, seldom escapes the tourists' cameras.

The Ovambo people represent just over half of Namibia's population. Other cultural groups include the Herero, Damara, Kavango, Nama, Caprivians, Bushmen, and Re-

hoboth Basters.

Due to historical ties, Namibia reflects a German influence in aspects of its architectural, cultural, economic and infrastructural landscape. The tourist town of Swakopmund is a typical example of this, and has a long tradition of German tourism.

English is the official language, while

Afrikaans, German, Khoekhoegowab, Oshiwambo, Otjiherero, Rukwangali, Setswana andSilozi are also spoken.

WHO'S of ham

Namibia is predominantly (90% of the population) a Christian nation, largely made up of An-

glican, Lutheran, Methodist and Roman Catholic worshippers, among other denominations. The remainder follow traditional cultural systems of belief.

ECONOMY

The official currency is the Namibia dollar (N\$), divided into 100 cents. It is pegged to the South African Rand.

Namibia's main trading partners are South Africa, Germany, the USA and the UK. Its primary products include diamonds, uranium, cattle, fish, lead, maize, salt and sheep. Major industries are mining, fishing, tourism and agriculture, while its main exports are diamonds, uranium, beef and cattle, copper, lead, fish, and karakul pelts.

RECREATION

The Ministry of Environment and Tourism controls some 12 wildlife and recreation parks in Namibia. Among these is the world-famous Etosha National Park, where a wide range of animal and plant life can be viewed. Accommodation at these venues ranges from camping and self-catering to luxury bungalows and tented camps.







In most of the game parks it is possible to view indigenous flora such as the welwitschia plant on the west coast and the kokerboom in the south.

There are a multitude of privately owned guest farms and hunting lodges throughout Namibia. A hunting rifle may be brought into Namibia during the hunting season, provided hunting dates have been confirmed and the relevant documentation is in order prior to entering the country. Various hunting and ammunition shops are located in the main towns and cities.

Namibia's western coastline is an angler's haven for local species such as kabeljou, steenbras and catfish. Permits are required to catch these and other species, and are available from the Ministry of Fisheries and Marine Resources offices in Swakopmund and Walvis Bay at a mimimal fee.

PHYSICAL INFRASTRUCTURE

2,400 km narrow gauge railway lines 5,450 km tarred roads

37,000 km gravel roads Public transport is not available to all destinations in Namibia. However, there are reliable bus servcies, which include destinations within the country and routes from Windhoek to Johannesburg, Cape Town, and Victoria

Falls. There is an extensive network

of regional and international flights to and from Windhoek, besides some domestic flights.

6.2 telephone lines per 100 inhabitants GSM Mobile communication system

Main airports: Hosea Kutako International Airport

outside Windhoek; Eros Airport within Windhoek; Walvis Bay International Airport outside the port town of Walvis Bay; most other towns have local airports or airstrips.

FAUNA AND FLORA

Big game: Elephant, lion, rhino, buffalo, leopard, cheetah, giraffe

240 mammal species, of which 14 are endemic

20 antelope species; 250 reptile species; 50 frog species; 680 bird species, of which the Damara Tern, Herero Chat, Rockrunner and Monteiro's Hornbill are endemic; 14 vegetation zones; 120 species of trees; 200 endemic plant species; more than 100 species of lichen. The *Welwitschia mirabils*, a living fossil plant, is unique to the Namib Desert.

TAX AND CUSTOMS

All goods and services are priced to include 15% value added tax. Visitors can claim a VAT refund at the borders or at the Ministry of Finance's office in Windhoek.

TOURISM

The tourism industry is fast becoming a mainstay for Namibia, contributing substantially to foreign earnings and employment. The World Travel and Tourism Council (WTTC) and the World Economic Forum (WEF) ranked Namibia eighth among the top ten fastest-growing tourism destinations in the world.

2009

The Namibia Tourism Board (NTB) is tasked with tourism promotion, the registration of accommodation establishments, and the provision of tourist information.

Foreign visitors are required to be in possession of a passport that is valid for at least six months after thier date of entry to Namibia. A visa is required from all visitors except nationals of countries with which Namibia has the necessary visa abolition agreement. (See more tourist-related information in the Business: Tourism section.)



NAMIBIAN PUBLIC HOLIDAYS 2009

January 01	New Year's Day
March 21	Independence Day
April 10	Good Friday
April 13	Easter Monday
May 01	Workers' Day
May 04	Cassinga Day
May 25	Africa Day
August 26	Heroes' Day
December 10	Human Rights Day
December 25	Christmas
December 26	Family Day

ACADEMIC CALENDAR 2009

Government Schools 1st Term: 2009-01-14 to 2009-04-29 2nd Term: 2009-05-26 to 2009-08-25 3rd Term: 2009-09-08 to 2009-12-04



GOVERNMENT & RELATED STRUCTURES

The Government of the Republic of Namibia is divided into three organs:

The Executive

2009

- · The Legislative, and
- The Judiciary.

The President is the Head of State and Government. He is elected in a national election every five years.

The Cabinet consists of the President, the Prime Minister, Deputy Prime Minister and Ministers appointed by the President. Together, they implement the policies guided by the Constitution and Acts of Parliament. The Prime Minister is the Chief Advisor to the President and the overall coordinator of the Government Offices, Ministries and Agencies (O/M/As). Under the Prime Minister are Ministers and Deputy Ministers and their staff members who are responsible to the different O/M/As.

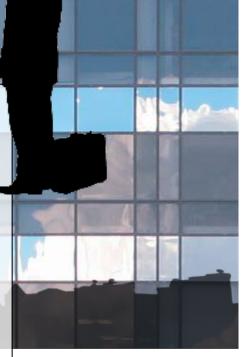
The country is divided into regional and local units. Thirteen administrative regions with Regional Authorities and Local Authorities have been established in terms of the Regional Councils Act and the Local Authorities Act, respectively.

The legislative branch of Government is responsible for making laws. The main law-making body is Parliament, which consists of two different chambers:

- · The National Assembly, and
- · The National Council.

The judiciary is independent and subject only to the Constitution and the law.

State-owned enterprises (SOEs), more commonly referred to as *parastatals* in Namibia, include legal entities created by Government to undertake a commercial or business activity on behalf of its owner. In Namibia. most parastatals are fully owned by Government, although there are a few exceptions.



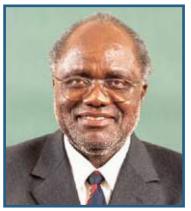




Central Government of the Republic of Namibia



WHO'S of Namihia





2009

President of the Republic of Namibia His Excellency President Hifikepunye Pohamba

Executive Office of the President



 Private Bag 13339, Windhoek

 Tel. 061 270 7111
 Fax 061 221770/80

 Minister of Presidential Affairs

 Tel. 061 270 7356
 Fax 061 221770

 Permanent Secreretary: Dr Ndeutala Angolo

 Tel. 061 270 7203

Minister of Presidential Affairs Hon. Dr Albert Kawana

Department: President's Private Office Tel. 061 270 7111 **Executive Director** Amb. Ndali Che Kamati nkamati@op.gov.na **Deputy Executive Director** Amb. Monica Nashandi mnashandi@op.gov.na Political Advisor: Mr Kanana Hishoono Senior Personal Assistant to the President Ms Christine //Hoebes hoebes@op.gov.na **Special Assistant to the President** Mr Ericsson Kamati ekamati@op.gov.na **Speech Writing and Liaison Director** Mr Ben Nangombe bnangombe@op.gov.na **Deputy Director, Press & Media Liaison** Mr Abisia Shangingwa ashaningwa@yahoo.com

Department: Economic Policy and Advisory Services (EPAS) Tel. 061 270 7111 Under Secretary: Mr Andries L Hungamo ahungamo@op.gov.na

Directorate: Office of the Founding President Founding President and Father of the Nation HE Dr Sam Nujoma Tel. 061 377700 Fax 061 253098 Department: State House and Administration Tel. 061 270 7111 Director, State House and General Services Mr Josephat K Aipinge jaipinge@op.gov.na Division: General Services Deputy Director Ms Clarina Barker cbarker@op.gov.na Division: State Household Deputy Director Ms Magano Kashini

Cabinet Secretariat Tel. 061 287 2480 Fax 061 287 7298 Permanent Secretary Ms Loini Nyanyukweni Katoma Inkatoma@opm.gov.na

Senior Personal Assistant to the Founding PresidentMr John Nautajnauta@iway.naPersonal Assistant to the Founding PresidentMr Mateus Kaholongondalipo@iway.na

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2009

Auditor General Mr Junius Kandjeke

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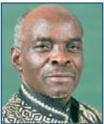


Director-General Hon. Prof. Peter Katjavivi

Department: Central Bureau of Statistics Government Statistician: Mr Fanual SM Hangula Fax 061 239376 Tel. 061 283 4056 famweenye@npc.gov.na Millennium Challenge Account Namibia Office National Coordinator: Ms Penny T Akwenye

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Office of the Prime Minister



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State House, Robert Mugabe Avenue Private Bag 13338, Windhoek Tel. 061 287 9111 Prime Minister: Tel. 061 287 2002 Fax 061 249546 primeminister@opm.gov.na **Deputy Prime Minister** Tel. 061 287 2191/2 amathila@omp.gov.na Permanent Secretary: Adv. Nangula Mbako Tel. 061 287 2004

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Deputy Prime Minister Hon. Dr Libertina Amathila

Political Advisor to the Prime Minister

Mr Moses !Omeb Tel. 061 287 2021 momeb@opm.gov.na Special Assistant: Mr Penda Nanuhuja pnamuhuja@opm.gov.na Tel. 061 287 2094 Deputy Director Communications: Ms C Sitongo Tel. 061 287 2028 csitongo@opm.gov.na Advisor on Disability: Mr Manuel Tjombumbi ttjombumbi@opm.gov.na Tel. 061 287 2062 **Special Assistant to the Deputy Prime Minister** Mr Bernardus Swartbooi Tel. 061 287 2184 cswartbooi@opm.gov.na Deputy Director Special Projects: Mr G Kamatuka Tel. 061 287 2483 gkamatuka@opm.gov.na Head Internal Audit: Mr S Isaack Tel. 061 287 2315 sisaack@opm.gov.na

Directorate: Emergency & Disaster Management Acting Director: Mr Gabriel Kangowa Tel. 061 287 3552 emu@opm.gov.na

Department: Public Service Management Under Secretary: Vacant Director, Management Services: Mr Etienne Maritz Tel. 061 287 3015 emaritz@opm.gov.na **Director, Human Resources Development** Ms Sabine Kownatzki Tel. 061 287 3051 skownatzki@opm.gov.na **Director, Human Resources Management** Mr Axel Kessler Tel. 061 287 3054 akessler@opm.gov.na

Directorate: Efficiency Charter Unit Director: Mr Steven Isaack Tel. 061 287 2195 director-ecu@opm.gov.na

Department: Administration & IT Management Under Secretary and Financial Advisor Mr Gordon Elliott Tel. 061 287 2007 gelliott@opm.gov.na

Department: Public Service IT Management Under Secretary: Ms Nangula Hamuntenya Tel. 061 205 6203 nangulah@opm.gov.na

Public Service Commission

Chairperson: Amb. Eddie Amkongo Tel. 061 287 3048 Fax 061 242491

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Minister Hon. Maj. Gen. (Rtd)	Charles Namoloh Ministry of	Defence	Deputy Minister Hon. Victor Simunja
	Bastion 1, Sam Nujoma Drive Tel. 061 204 9111 Minister: Tel. 061 204 2005 Deputy Minister: Tel. 061 204 2000 Permanent Secretary: Mr Petrus 3 Tel. 061 204 2056 Deputy Permanent Secretary: Co Tel. 061 204 2110 Chief of the Namibian Defence F Tel. 061 204 2089 NDF Chief of Staff: Maj. Gen. Cha Tel. 061 240 2089 Navy Commander: Commondor F Tel. 061 201 7500 Air Force Commander: Brig. Gen Tel. 067 249 1329	Fax 061 220523/232518 Fax 061 232518 03Fax 061 204 2226 Shivute Fax 061 220523 ol. (Rtd) Mwetufa Mupopiwa orce: Lt Gen. Martin Shalli Fax 061 204 2089 arles Shalumbu Peter Vilho Fax 061 201 7660	
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 Minister: Tel. 061 270 6307
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 Deputy Minister: Tel. 061 270 6310 Fax 061 254145
 Fermanent Secretary: Mr Vitalis I Ankama

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 Under Secretary: Mr Alfred Ilukena

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Minister Hon. Netumbo Nandi-Ndaitwah



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 Deputy Minister: Tel. 061 284 2332

 Permanent Secretary: Dr Kalumbi Shangula

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 Director Parks and Wildlife Management: Mr Ben Beytell

 Tel. 061 284518

Ministry of Environment and Tourism

Ministry of Finance



Minister

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 Minister: Tel. 061 209 2031
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 Deputy Minister: Tel. 061 209 2933 Fax 061 238283

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 Deputy Permanent Secretary:
 Ms Ericah B Shafudah

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 Under Secretary:
 Ms Cecilia Ndishishi

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 Secretary:



2009

Deputy Minister Hon. Leon Jooste



Resigned; effective February 2009; no replacement has been announced at the time of going to press.

Deputy Minister Hon. Tjikero Tweya





Minister Hon. Marlene Mungunda

Juvenis Building, Independence Ave P/Bag 13359, Windhoek Tel. 061 283 3111 Minister: Tel. 061 283 3206 Deputy Minister: Tel. 061 283 3208 Fax 061 220528 Permanent Secretary: Ms Sirkka Ausiku Tel. 061 283 3202

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Deputy Minister

Deputy Minister

Hon. Angelika Muharukua

Hon. Petrina Haingura



Deputy Minister Hon. Stephanus Mogotsi

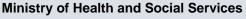


Ministry of Information and Communication Technology Hon. Rafael Ndinyando **Deputy Minister**



Fax 061 238941

Minister Hon. Dr Richard Nchabi Kamwi



Ministry of Gender Equality and Child Welfare



Old State Hospital, Harvey Street, Windhoek West Private Bag 13198, Windhoek Fax 061 227607/221332 Fax 061 225690 Tel. 061 2039111 Minister: Tel. 061 203 2003/5 Deputy Minister: Tel. 061 203 2008 Fax 061 225690 Permanent Secretary: Mr Kahijoro Kahuure Tel. 061 203 2019/20 Fax 061 225690 Deputy Permanent Secretary: Mr Simwanza Simenda Tel. 061 203 2036 Fax 061 225690

Minister Hon. Rosalia Nghidinwa



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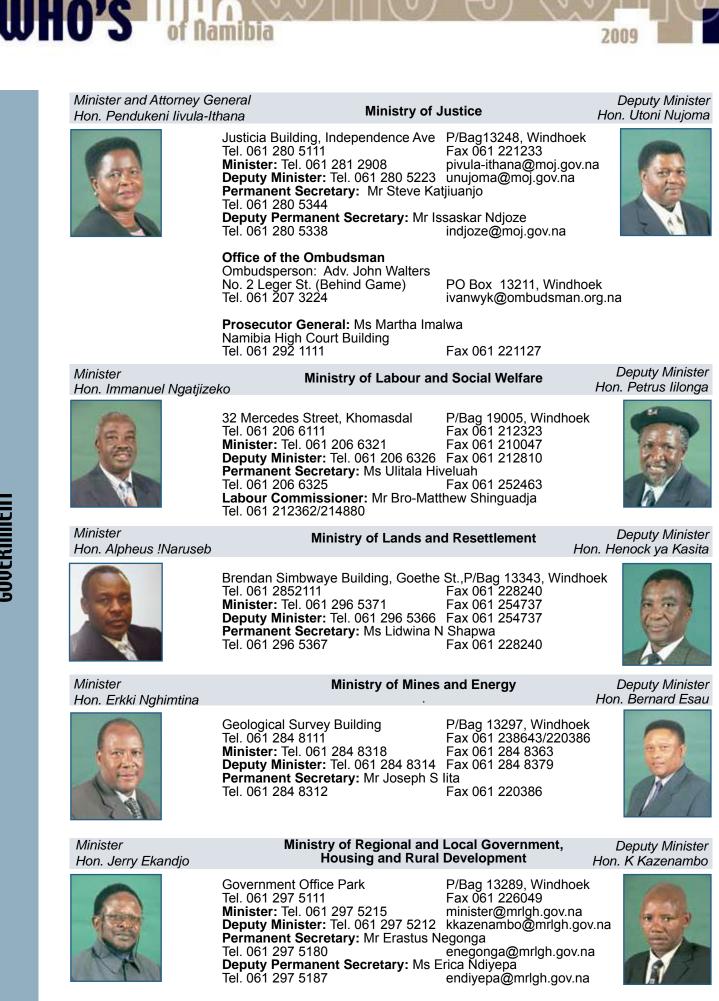
Ministry of Home Affairs and Immigration

Minister Hon. Joel Kaapanda



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Permanent Secretary: Mr Pieter Mwatile

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Deputy Minister Hon. Gabes Shihepo

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Deputy Minister Hon. Teopolina Mushelenga



Minister

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Minister Hon. Dr Ngarikutuke Tjiriange

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Ministry of Works, Transport and Communication



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Minister Hon. Helmut Angula



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Minister Hon. Willem Konjore

Ministry of Youth, National Service, Sport and Culture



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Deputy Minister Hon. Paul Smit



Deputy Minister Hon. Pohamba Shifeta





Speaker Hon. Dr Theo-Ben (Legislature: Nationa	al Assembly	H	Deptuy Speaker on. Doreen Sioka
	Parliament Building (Tintenpalast), Ro Private Bag 13323, Windhoek Tel. 061 288 9111 Speaker: Tel. 061 288 2504 e.muksa@parliament.gov.na Deputy Speaker: Tel. 061 288 2546 d.sioka@parliament.gov.na Secretary to the National Assembly Tel. 061 288 2501/5	Fax 061 2260 Fax 061 2310 Fax 061 2564	399 526	
Chairperson Hon. Asser Kapere	Legislature: Natio	onal Council	Hon. Margaret	Vice Chairperson Mensah-Williams



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 Tel. 061 202 8000
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 Chairperson: Tel. 061 202 8003
 Fax 061 254287

Vice Chairperson: Tel. 061 202 8006 Secretary to the National Council: Ms Panduleni Shimutwikeni Tel. 061 202 8014 Fax 061 256371 p.shimutwikeni@parliament.gov.na



2009

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Deputy Director: Adv. Lorraine van der Merwe Tel. 061 370600 Fax 061 300952 **Electoral Commission**

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P/Bag 13288, Windhoek Tel. 061 207 1111 **Director General**: Hon. Lt Gen. (Rtd) Lukas Petrus Hangula

Director of State Security: Vacant Tel. 061 207 1111

Directorate of Electoral Operations Tel. 061 207 1111 Director: Mr Ananias N Elago Tel. 061 376201/4 Fax 061 224174 nelango@opm.gov.na

National Anthem

Namibia, land of the brave Freedom fight, we have won Glory to their bravery Whose blood waters our freedom

We give our love and loyalty Together in unity Contrasting beautiful Namibia Namibia, our country

Beloved land of savannahs Hold high the banner of liberty Chorus

Namibia, our country Namibia, Motherland We love thee 2009

REGIONAL GOVERNMENT

Association of Regional Councils

President: Ms Laura McLeod CEO: Mr K Kandjavera

Tel. 061 229538 Fax 061 246628 PO Box 3379, Windhoek

WHO'S of Namibia

	r o box 3373, Windhoek			
		Regional C	Councils	
 Hon. Moffet Hon. Felix K Hon. Leonar 	I Songa Sibalatan Muneti Sileze abuku Mukupi d Y Mwilima y Mareka Kabula	02, Katima Mulilo <i>Title</i>	<i>Constituency</i> Katima Urban Kongola Sibbinda Katima Rural Linyanti Kabbe	Fax 066 253619 Fax 066 253619 Fax 066 253619 Fax 066 253619 Fax 066 253619 Fax 066 253619 Fax 066 253619
REGION: <i>Name</i> 1. Hon. SS Nut 2. Hon. AK Kap 3. Hon. J Nang 4. Hon. H L Nd 5. Hon. UP Xoa 6. Hon. A !Auxa 7. Hon. ES Sha <i>L</i> //Garoeb	uyoma pere lolo emula agub ab	onal Council 9, Swakopmund <i>Title</i> Governor Councillor & MP Councillor Councillor & MP Councillor Councillor Councillor <i>Councillor</i> <i>Chief Regional Officer</i>	E-mail: Igaroeb@erc.com <i>Constituency</i> Swakopmund Arandis Walvis Bay Rural Walvis Bay Urban Karibib Daures Omaruru	Fax 064 4105701 Inna Inna Inna Inna Inna Inna Inna Inna
REGION: Name 1. Hon. KM Ha 2. Hon. K Kistir 3. Hon. T Claas 4. Hon. EA Wa 5. Hon. B Nam 6. Hon. T Dierg C Tjijenda	ng sen mbo wandi		hardaprc@iafrica.com.na <i>Constituency</i> Mariental Rural Gibeon Rehoboth Rural Rehoboth Urban Mariental Urban Marintal Urban West	Fax 063 240527
REGION: Name 1. Hon. Dawid 2. Hon. Hilma M 3. Hon. Willem 4. Hon. Paulus 5. Hon. Toivo M 6. Hon. David S S Jacobs	Boois Nicanor Appolus Ephraim Iambala	nal Council 34, Keetmanshoop <i>Title</i> Governor Councillor Councillor Councillor Councillor Councillor Councillor <i>Chief Regional Officer</i>	E-mail: sdjacobs@iway.na Constituency Berseba Keetmanshoop Urban Keetmanshoop Rural Karasburg Oranjemund Lüdertiz	Fax 063 223538 a Hon. Dawid Boois Governor



F Name	(AVANGO Reg Private Bag 212	4, Rundu <i>Title</i>	E-mail: kavregco@iway.r Constituency	Fax 066 255036 na
1. Hon. JH Thigh		Governor	Mukwe	
2. Hon. Sebastiaa 3. Hon. Frieda Sh		Councillor & MP	Ndiyona	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
4. Hon. Nimrod M		Councillor & MP Councillor	Kapako Rundu Urban	
5. Hon. Michael S		Councillor	Rundu Rural East	
6. Hon. Joseph S			Kahenge	
7. Hon. Herbert S	Shihwameni	Councillor	Rundu Rural West	2
8. Hon. B Wakud		Councillor	Mashare	Z A MA
9. Hon. D Hamut		Councillor	Mpungu	Hon. JH Thighuru
Mr S Kantema		Chief Regional Officer		Governor
F	KHOMAS Regi PO Box 3379, V	Vindhoek	E-mail: krc@mweb.com.	Fax 063 220317 na
Name 1. Hon. Sophia S	haningwa	<i>Title</i> Governor	Constituency Windhoek West	ALC: NO.
2. Hon. Elina Nda		Councillor	Katutura East	
3. Hon. Erasmus		Councillor	Thobias Hainyeko	
4. Hon. Helster G		Councillor	Katutura Central	
5. Hon. Helena A		Councillor	Moses Garoeb	
6. Hon. Rakel Jac		Councillor	Soweto	
7. Hon. M. Mensa		Councillor	Khomasdal North	
8. Hon. Mwadina			Windhoek East	
9. Hon. Frederick	(Arie	Councillor	Windhoek Rural	Hon. Sophia Shaningwa
S Haindongo		Chief Regional Officer		Governor
	KUNENE Regio			Fax 065 273077
	Private Bag 502		E-mail: krc@iway.com	
Name		Title	Constituency	
1. Hon. Themistok 2. Hon. H Gaoba		Councillor	Kamanjab Sesfontein	3 3 3 B
3. Hon. L Kavetu		Councillor & MP	Opuwo	
4. Hon. Thomas		Councillor	Outjo	
5. Hon. Kasita M		Councillor	Epupa	
6. Hon. S !Gobs		Councillor	Khorixas	Hon, TD Murorua
G Kamseb		Acting Chief Regional	Officer	Governor
		Regional Council		Fax 065 263068
г Name	Private Bag 203	Z, Ondangwa <i>Title</i>	E-mail: orc-ceosec@iway Constituency	y.na
1. Hon. U Nghaai	mwa	Governor	Ohangwena	
2. Hon. JK Nakwa		Councillor & MP	Epembe	
3. Hon. RK Nhing		Councillor & MP	Endola	and the second s
4. Hon. MN Poha		Councillor	Ondobe	A DECK
5. Hon. P Mwaha		Councillor	Okongo	A CONTRACTOR
6. Hon. HU Namb	binga	Councillor	Oshikango	and the second s
7. Hon. NU Ndilu	la	Councillor	Engela	
8. Hon. A Kufu	- I I	Councillor	Omulonga	
9. Hon. KM Shind		Councillor	Eenhana	
10. Hon. F Ikanda 11. Hon. L Shimu		Councillor Councillor	Omundaungilo	
P Ndaitwa	IIWIKEIII	Chief Regional Officer	Ongenga	Hon. U Nghaamwa Governor
			2 563191 Fax 062 56243	
	Private Bag 227		tjihoreko@omrcouncil.com	m.na
Name		Title	Constituency	
1. Hon. Laura Mc 2. Hon. S Mogots		Governor Councillor & MP	Gobabis Kalahari	0
3. Hon. J Ndjoze	זי	Councillor	Otjombinde	1 -
4. Hon. E Toromb	ba	Councillor	Otjinene	
5. Hon. Kilus M II		Councillor & MP	Steinhausen	and the second second
6. Hon. Brave Tji		Councillor	Epukiro	Hon. Laura McLeod
• •				Governor

7. Hon. EG Uanguta Councillor Aminius Balbina Pienaar Chief Regional Officer **REGION: OMUSATI Regional Council** Tel. 065 251019 Fax 065 251078 Private Bag 523, Outapi E-mail: omusatirc@iway.na Name Title Constituency 1. Hon. Sackaria U Kayone Governor Oqonqo 2. Hon. Aipinge Joseph Aluvilu Councillor Anamulenge 3. Hon. Jhonny Haikela Hakaye Councillor & MP Okalongo 4. Hon. Peter Endiambi Councillor Oshikuku 5. Hon. Fillemon Jatileni Councillor Onesi Councillor & MP 6. Hon. Leevi Shiimi Katoma Tsandi 7. Hon. Lazarus N Kornelius Councillor Ruacana 8. Hon. Efraim T Kuugongelwa Councillor Otamanzi 9. Hon. B Shekutamba Councillor Etayi 10. Hon. Gerhard Shiimi Councillor Elim 11. Hon. Tataati Simon Shileka Councillor Outapi 12. Hon. Isai Kapenambili Councillor Okahao Amutenya P Andowa Chief Regional Officer Hon. Sackaria U Kayone Governor **REGION: OSHANA Regional Council** Tel. 065 220441 Fax 065 221292 Private Bag 5543, Oshakati E-mail: chkaashupulwa@oshanarc.com.na Name Title Constituency 1. Hon. Clemens H Kaashupulwa Governor Okatana 2. Hon. SPA Ndahafa Councillor Uuvudhiva 3. Hon. Ismael Uugwanga Councillor Ondangwa 4. Hon. Joseph Mupetami Councillor Okatjali 5. Hon. Henock ya Kasita Councillor & MP Okaku 6. Hon. Aram Martin Councillor & MP Oshakati West 7. Hon. Silverius T Ekandjo Councillor Ongwediva 8. Hon. Lot Kuushomwa Councillor Oshakati East 9. Hon. P Shigwedha Councillor Uukwiyu-uushona 10. Hon. AH Uunona Councillor Ompundja Hon. Clemens H. Kaashupulwa JP Kandombo Chief Regional Officer Governor Fax 067 220729 **REGION: OSHIKOTO Regional Council** Tel. 067 221435/6 PO Box 1116, Tsumeb E-mail: oshikoto@iway.na Name Title Constituency Omuthiyagwiipundi 1. Hon. Penda ya Ndakolo Governor 2. Hon. Henock Kankoshi Councillor & MP Onyaanya 3. Hon. Phillemon Ndjambula Councillor & MP Olukonda 4. Hon. Marx Nekongo Councillor Onayena 5. Hon. Isack Gomachab Councillor Guinas 6. Hon. Jospeh Imbili Councillor Okankolo 7. Hon. Walde Shevavali Councillor Eenaodi 8. Hon. John Shiindi Councillor Oniipa 9. Hon. Sackeus Nangula Councillor Omuntele 10. Hon. Lebbius T Tobias Councillor Tsumeb Hon. Penda ya Ndakolo Andjamba Tshikarepo Chief Regional Office Governor **OTJOZONDJUPA Regional Council REGION:** Tel. 067 303702 Fax 067 302760 PO Box 1682, Otjiwarongo E-mail: orregion@iway.na Name **Title** Constituency 1. Hon. T Eiseb Governor Okahandja Councillor & MP Otjiwarongo 2. Hon. Kavetuna 3. Hon. B Shangeta Councillor & MP Otavi Grootfontein 4. Hon. Kawana Councillor 5. Hon. Moses K !Coma Councillor Tsumkwe 6. Hon. IK Kaujeua Councillor Omatako 7. Hon. V Kandorozu Councillor Okakarara O Kazombiaze Acting Chief Regional Officer Hon. T Eiseb Governor

2009

WHO'S of Namibia

LOCAL GOVERNMENT

Association for Local Authorities in Namibia

President: Ms R Hoabes Borgward Street, Khomasdal Municipal Building, Khomasdal

Part One Municipalities

SWAKOPMUND

Mayor: Cllr GN Shitaleni Deputy Mayor: Cllr P Rooi CEO: Mr E Demasius PO Box 53, SWAKOPMUND Tel. 064 4104327/4104111 Fax 064 4104213 E-mail: edemasius@swkmun.com.na

WALVIS BAY

Mayor: Ms U Nambahu Deputy Mayor: Ms A Kandjala CEO: Mr M Haingura (Acting) P/Bag 5017, WALVIS BAY Tel. 064 201 3111 Fax 064 221969 E-mail: mhaingura@walvisbaycc.org.na

WINDHOEK

Mayor: Mr M Shikongo Deputy Mayor: Ms A Kafula CEO: Mr N Taapopi PO Box 59, WINDHOEK Tel. 061 2902618 Fax 061 290 2344 E-mail: nta@windhoekcc.org.na smd@windhoekcc.org.na

Part Two Municipalities

GOBABIS

Mayor: Mr R Katjaoha Deputy Mayor: Ms M Beukes CEO: Mr E Dawids PO Box 33, GOBABIS Tel. 062 562551 Fax 062 563012 E-mail: ceogomun@iafrica.com.na

GROOTFONTEIN

Mayor: Mr RR Kamehozu Deputy Mayor: Ms E Taukuheke CEO: Mr DJ Hugo PO Box 23, GROOTFONTEIN Tel. 067 243101/2/3 Fax 067 242930 E-mail: townclerk@grootfonteinmun.com. na

HENTIES BAY

Mayor: Ms G Craner Deputy Mayor: Ms A Hanutenya CEO: Mr L Gurirab PO Box 61, HENTIES BAY Tel. 064 502000 Fax 064 502001 E-mail: plgurirab@iway.na hbaytc@iway. na

KARASBURG

Mayor: Cllr J Kalopa Deputy Mayor: Ms M Mumbala CEO: Ms E Nailenge PO Box 33, KARASBURG Tel. 063 270032 Fax 063 270440 E-mail: karasburgm@iway.na PO Box 2721, Windhoek Tel. 061 240914/5 Fax 061 240929

KARIBIB

Mayor: Cllr GA Kafita Deputy Mayor: Cllr Y Skini CEO: Ms L Kandetu PO Box 19, KARIBIB Tel. 064 550016/20 Fax 064 550032 E-mail: ikandetu@yahoo.com

KEETMANSHOOP

Mayor: Mr SP Tiboth Deputy Mayor: Mr P Visser CEO: Mr Reynecke (Acting) P/Bag 2125, KEETMANSHOOP Tel. 063 221211/2 Fax 063-223818 E-mail: sefin@mweb.com.na

MARIENTAL

Mayor: Cllr P Beukes Deputy Mayor: Cllr WJ Mensah CEO: Mr P Nghiwilepo PO Box 110, MARIENTAL Tel. 063 245600 Fax 063 242039 E-mail: pauly@iway.na

OKAHANDJA

Mayor: Cllr P Damaseb Deputy Mayor: Cllr H Shipena CEO: Ms R Alugodhi PO Box 15, OKAHANDJA Tel. 062 501051/2 Fax 062 501746 E-mail: ceo@okahandja.org okahandja@iway.na

OMARURU

Mayor: Cllr MU Tjirare Deputy Mayor: Ms S Nelumbu CEO: Mr W lita PO Box 14, OMARURU Tel. 064 570028 Fax 064 570105 E-mail: ceo@omaruru.na

OTJIWARONGO

Mayor: Mr O Ipinge Deputy Mayor: Ms HM Jesaja CEO: Mr M //Uxamb P/Bag 2209, OTJIWARONGO Tel. 067 302231/32 Fax 067 302098 E-mail: ts@otjimun.org.na rene@otjimun.org.na

OUTJO

Mayor: Mr I Katambo Deputy Mayor: Mr F Job CEO: Mr JA /Urib PO Box 51, OUTJO Tel. 067 313013 Fax 067 313065 E-mail: outmun@mweb.com.na

TSUMEB

Mayor: Cllr E Nawatiseb Deputy Mayor: Cllr K Shililifa-Awene CEO: Mr A Benjamin P/Bag 2012, TSUMEB Tel. 067 221056/7 Fax 067 221464 E-mail: muntceo@mweb.com.na **CEO:** Ms Jennifer Kauapiruru jkauapiruru@alan.org.na alan@iway.na

2009

USAKOS

Mayor: Mr S Pietersen Deputy Mayor: Mr EF Eiseb CEO: Mr JE Jantze PO Box 67, USAKOS Tel. 064 530023 Fax 064 530231 E-mail: joezbes@yahoo.com

Towns

ARANDIS

Mayor: Cllr DU Muhuura Deputy Mayor: Cllr L Erastus Town Clerk: Ms FC Husselmann PO Box 471, ARANDIS Tel. 064 510171 Fax 064 510309 E-mail: ceo.atc@iway.na

EENHANA

Mayor: Ms J Shikongo Deputy Mayor: Mr PH Muandingi Town Clerk: Mr W Ndevashiya PO Box 13109, EENHANA Tel. 065 263092/5 Fax 065 263068 E-mail: ndeyashiyaw@eenhnantc.na

HELAO NAFIDI

Mayor: Hon. P Carolissen Deputy Mayor: Mr I Hainghumbi Town Clerk: Mr C Shivolo P/Bag 503, HELAO NAFIDI Tel. 065 260000 Fax 064 260032

KATIMA MULILO

Mayor: Mr JM Likando Deputy Mayor: Ms EL Sankwasa Town Clerk: Dr VN Sazita P/Bag 5009, KATIMA MULILO Tel. 066 253117 Fax 066 253212 E-mail: kmtc@iway.na

KHORIXAS

Mayor: Mr M Tsaeb Deputy Mayor: Mr IF Garoeb Town Clerk: Mr N Gaeseb P/Bag 2005, KHORIXAS Tel. 067 331057/1495 Fax 067 331001 E-mail: khstc@iway.na

LŰDERITZ

Mayor: Cllr E Amupewa Deputy Mayor: Cllr WY Sylvester Town Clerk: Ms I Ipinge PO Box 19, LŰDERITZ Tel. 063 202041/2 Fax 063 202971 E-mail: inge@itc.com.na martha@itc.com.na

NKURENKURU

Mayor: Hon. HH Ausiku Deputy Mayor: Hon. H Naingwendje Town Clerk: Mr PS Sindimba PO Box 6004, NKURENKURU Tel. 066 258089 Fax 066 258091 E-mail: nkutown@iway.na 2009

OKAHAO

Mayor: Hon. DU Isai Deputy Mayor: Hon. CN Liyambula Town Clerk: Mr G Mukulu PO Box 699, OKAHAO Tel. 065 252204/5 Fax 065 252201 E-mail: gmukulu@okahaotc.com.na

OKAKARARA

Deputy Mayor: Mr MZ Tjiho Town Clerk: Mr J Karuaihe P/Bag 2104, OKAKARARA Tel. 067 317084 Fax 067 317202 E-mail: okatc@iafricaonline.com.na

OMUTHIYA

Mayor: Hon. H Nanyeni Deputy Mayor: Mr S Nakaziko Town Clerk: Ms F Hangula-Kadedu PO Box 19262, OMUTHIYA Tel. 065 244700 Fax 065 244730

ONDANGWA

Mayor: Clir N Andimba Deputy Mayor: Clir L Tuutaleni Town Clerk: Mr MP Elago P/Bag 2032, ONDANGWA Tel. 065 240101 Fax 065 240453

ONGWEDIVA

Mayor: Mr E Uutoni Deputy Mayor: Ms P Kashuupulwa Town Clerk: Mr D Egumbo P/Bag 5549, ONGWEDIVA Tel. 065 230412 Fax 065 230521 E-mail: degumbo@otc.com.na

OPUWO

Mayor: Cllr P de Villiers Deputy Mayor: Cllr UC Kakura Town Clerk: Mr A Tjitombo P/Bag 502, OPUWO Tel. 065 273007 Fax 065 273250

OSHAKATI

Mayor: Ms K Shimbulu Deputy Mayor: Cllr SH Hilundwa Town Clerk: Mr I Nakale (Acting) P/Bag 5530, OSHAKATI Tel. 065 229500 Fax 065 220435 E-mail: tclerk@iway.na

OUTAPI/OMBALANTU

Mayor: Cllr M Ndeshitila Deputy Mayor: Cllr N Hainyemba Town Clerk: Mr MN Ananias PO Box 853, OUTAPI/OMBALANTU Tel. 065 251191/2/3 Fax 065 251128 E-mail: outapitc@iway.na

REHOBOTH

Mayor: Mr A Dax Deputy Mayor: Mr AE Freyer Town Clerk: Mr J Kasupi (Acting) P/Bag 2500, REHOBOTH Tel. 062 521800 Fax 062 522090

RUNDU

Mayor: Hon. J Mukoja Deputy Mayor: Hon. H Wayera Levi Town Clerk: Mr RN Haironga P/Bag 2128, RUNDU Tel. 066 266400 Fax 066 256718 E-mail: mhaironga@iway.na

Villages

ARANOS

Chairperson: Mr J Jarson Vice Chairperson: Ms ES Isaack Village Secretary: Mr NP !Goraseb PO Box 157, ARANOS Tel. 063 272051 Fax 063 272173 E-mail: aranos@iway.na

AROAB

Chairperson: Mr B Rooi Vice Chairperson: Mr J Jobs Village Secretary: Mr EM Laubscher PO Box 51, AROAB Tel. 063 0280513 Fax 063 280588

BERSEBA

Chairperson: Ms SSM Esterhuizen Vice Chairperson: Mr P Fleermuis Village Secretary: Mr TW Dreyer P/Bag 2043, BERSEBA Tel. 063 257033 Fax 063 257045

BETHANIE

Chairperson: Ms A Fredrick Vice Chairperson: Ms M Meyer Village Secretary: Mr W Humphries PO Box 74, BETHANIE Tel. 063 283006 Fax 063 283107 E-mail: betvil@iway.na

GIBEON

Chairperson: Ms EE Karigus Vice Chairperson: Ms L Bock Village Secretary: Mr F Windstaan P/Bag 1001, GIBEON Tel. 063 251014 Fax 063 251116

GOCHAS

Chairperson: Mr J Bock Vice Chairperson: Ms S Assegaai Village Secretary: Mr W Beukes PO Box 103, GOCHAS Tel. 063 250019/33700 Fax 063 250065

KALKRAND

Chairperson: Mr L Rooi Vice Chairperson: Mr R Hansen Village Secretary: Mr N Smith PO Box 6, KALKRAND Tel. 063-264005 Fax 063-264005

KAMANJAB

Chairperson: Mr D Okamaru Vice Chairperson: Mr D Karunga Village Secretary: Mr JB Namaseb (Acting) PO. Box 81, KAMANJAB Tel. 067-330051 Fax 067-330061

KOES

Chairperson: Ms M Pieters Vice Chairperson: Ms S Swartbooi Village Secretary: Mr J Christiaans PO. Box 68, KOES Tel. 063-252747 Fax 063-252757 Village Secretary Email: koesvill@iway.na

LEONARDVILLE

Chairperson: Ms F Afrikaner Vice Chairperson: Ms C Boois Village Secretary: Mr J Brandt PO. Box 56, LEONARDVILLE Tel. 062-569115 Fax 062-569166 Village Secretary Email: leonard@iway.na

MALTAHOHE

Chairperson: Mr A Gowases Vice Chairperson: Mr JG Josph Village Secretary: Mr T Kandukira PO Box 98, MALTAHOHE Tel. 063 293048 Fax 063 293074

OSHIKUKU

Chairperson: Ms HN Shinana Vice Chairperson: Mr M Shivute Village Secretary: Mr A Amakutwa PO Box 5070, OSHIKUKU Tel. 065 254719 Fax 065 254718 E-mail: aamakutuara@hotmail.com

ΟΤΑΥΙ

Chairperson: Ms N Nambili Vice Chairperson: Mr K Utale Village Secretary: Mr H Shilungu PO Box 59, OTAVI Tel. 067 234022 Fax 067 234236 E-mail: shi@iway.na

RUACANA

Chairperson: Ms L Mbwale Vice Chairperson: Mr S Shooya Village Secretary: Ms V Kapenda PO Box 466, RUACANA Tel. 065 272500 Fax 065 272131 E-mail: vkapenda@ruacsnavc.org

STAMPRIET

Chairperson: Ms S Mothanga Vice Chairperson: Ms F Immanuel Village Secretary: Ms CHaimbodi PO Box 11, STAMPRIET Tel. 063 260038 Fax 063 260039 E-mail: spietuc@iway.na

TSES

Chairperson: Mr PH Witbooi Village Secretary: Mr IP Vries PO Box 9, TSES Tel. 063 257133 Fax 063 257168

UIS

Chairperson: Ms A Tauros Vice Chairperson: Mr K Gaweseb Village Secretary: Mr Z /Uiseb PO Box 92, UIS Tel. 064 504006 Fax 064 504139 E-mail: uisvilla@iway.na

WITVLEI

Chairperson: Mr IPM Nganate Vice Chairperson: Mr EP Mbuende Village Secretary: Mr G Kavitjene PO Box 5, WITVLEI Tel. 062 570008 Fax 062 570008/2

Settlements

AUS

Village Secretary: Ms EE Boois PO Box 14, AUS Tel. 063 258007 Fax 063 258049

KALKFELD

Village Secretary: Mr Kandanga PO Box 55, KALKFELD Tel. 067 290067 Fax 067 290071

GRŰNAU

Village Secretary: Mr D Bantam PO Box 21, GRÜNAU Tel. 063 262030 Fax 063 262001

NOORDOEWER

Chairperson: Mr P Ephraim Village Secretary: Ms K Cloete PO Box 79, NOORDOEWER Tel. 063 297164 Fax 063 297143

WHO'S of Namibia

City of Windhoek: Council 2009 LU Shikungo (MCI SWAPO CIT NA Smit REPUBLICAN PARTY I Schreide DTA HC Sch Management Structure CEO NK Taap 900 ED ົ

2009

www.cityofwindhoek.org.na



GOUERNMENT

Welcome to Windhoek's Successful Combination Investment, Tourism and Conferencing

2009



Since Namibia's Independence in 1990, Namibia's capital city has transformed remarkably. Windhoek is a haven of tourism, conferencing and a worthy investment destination. The City is a perfect gateway to Southern Africa, being well connected by road, rail, air and sea via Walvis Bay. Since Namibia is a land blessed with an abundance of natural resources, the City is a platform for numerous investment opportunities.

Welcome to Windhoek, a trendy modern city that embraces its multicultural diversity and is proud of its African heritage.



EMERGENCY SERVICES & NUMBERS

Chief, Emergency Services	290 2800	Administration	290 2897
24-HOUR NUMBER	211 111	Emergency	290 2830

The City of Windhoek operates a 24-hour Fire and Emergency Service for the benefit of Windhoek residents. The activities of the Division are fire-fighting, prevention and rescue, and ambulance services. Through its emergency services, the Administration of the City of Windhoek operates an internationally accredited emergency service training institute.

Fire Station Headquarters 211 1 Maxuilili Fire Station		
Diaz Street Fire Station 250 (084/446 Receiver of Revenue Civic Affairs	
State Hospitals 2039	City Traffic Manageme	nt Services290 2722 258 473
Namibian Police10 11	11	
City Police 290	2239/2018 (all hrs) Lifeline Counseling Se	rvice
City Police Emergency		se209 5375
Electricity Failures 290 2 222 6		

MUNICIPAL SERVICES

WHO'S of Namibia

Customer Care Officer290 2690For any general queries or information on services rendered by the City.

ACCOUNTS

Enquiries:	Town houses	290 2105/224
-	Soweto offfice	290 2766
	Wanaheda office	290 2723
	Okuryangava office	290 3146/8
	Khomasdal office	290 2536/7/8
Accounts should	I be paid before the 15th of every mo	nth or as specified.

Accounts should be paid before the 15th of every month or as specified Advance payments can be made as well.

ANIMALS

Chief Health Services

290 2496

With the exception of cats and dogs, no animal may be kept in the city without prior written consent from the City of Windhoek. Any resident who wishes to keep a dog older than six months is required to obtain a dog licence on an annual basis.

APPROVALS

Support Services290 2690Prior approval is required in order to stage various activities, functions,
etc. General activities for which approval needs to be obtained are
provided below.

Balloon flights, air shows and parachute jumps Customer Care Officer 290 2690 Banners: These may be erected across Independence Avenue at a demarcated point. Applications for banners are allocated annually on a 'first come, first serve' basis. (Also refer to Advertising, handbills and posters, below) Customer Care Officer 290 2690 **Building control** Town planning enquiries 290 2386 **Building plans** Chief Building Inspector: Town House 290 2386 Katutura 290 2772 Advertising signs: Signs may not be erected without prior approval.

2009

Chief Builidng Inspector

BUSINESS VISITS

Promotion and Business Liaison Officer 290 2576 The Economic Development Department conducts business visits in order to promote and enhance the relationship and dialogue between the City of Windhoek and the private sector and, ultimately, to determine the needs of businesses, to ensure that the business and commercial segment of the city continues to develop and grow.



SELECTED SERVICES



CENTRAL BUSINESS DISTRICT

2009

Chief: Urban Policy, Strategy, Facilitation and Implementation Services 209 2373

The central business district (CBD) centres on Post Street Mall, the retailing heart of the city. Future developments in the CBD are still possible.

CORPORATE MARKETING AND ADVERTISING

Manager: Corporate Communications & Tourism 290 2321 This Division in the Office of the CEO deals with public relations, customer care, marketing, and tourism functions.

DISASTER MANAGEMENT

Manager: Disaster Management 290 2874 The key responsibility of this Department is to ensure that the City of Windhoek has the capacity to mitigate against, is prepared for, and can respond to disasters, and can assist victims in recovering from the effects of disasters, by co-ordinating, fostering and facilitating the participation of all relevant stakeholders and agencies.

FIREARMS AND AIR GUNS **Customer Care Officer**

290 2690

Firing and discharging firearms or air guns are not permitted within the municpal area, but permission may, by application to the City, be granted for shooting at bazaars and other functions.

HAND BILLS AND POSTERS **Customer Care Officer**

290 2690

The distribution of handbills, leaflets and pamphlets is allowed as long as the distributor does not litter within the municipal area. Distribution is to be by hand. No material is to be inserted on windscreen wipers. Displaying posters on lamp poles can only be granted after a written application has been submitted, and the respective applicable deposit has been paid. The latter will only be refunded once all posters have been removed after their expiry date.

INVESTMENT PROMOTION

Economic Development Officer 290 2577 This Department is responsible for the development of appropiate strategies and promotion methods to market the city effectively to prospective investors as an alternative location for direct foreign investment.

LAND INVASION/ENCROACHMENTS Housing Officer (North) 290 2725/29/30/3155

LOUDSPEAKERS

Customer Care Officer 290 2690 Loudspeakers may be used in public places, but only with permission, applied for in advance, and in writing.

MAYOR **Mayoral Support Officer**

The Mayor is the political head of the city, but s/he has no direct executive or administrative powers. The Mayor also has no formal office hours, but can be reached by means of appointments. The Mayor should be addressed as His/Her Worship.

STREET MARKETS SME Co-ordinator

City Promotion Officer

290 2067 290 2050

Street markets can be held on Fridays and Saturdays in front of the main Post Office, Independence Avenue, but only iwth prior written permission. Applications should be directed to the Mall Information Officer.

NATURE RESERVE Manager: Parks

236 225

Open areas and rivers, although dry most of the year, abound on all sites and are popular for evening walks, whilst the hills around Windhoek provide scenic views.

STREET PROCESSIONS

Demonstrations, Marches and Races Information Officer

290 2568

These may be held, subject to a written application, which must be received at least three weeks before the date scheduled for such event.

STREET COLLECTIONS

Windhoek Tourism Information Officer 290 2092 Applications have to be made for any number of collection points in the city.

TRADE LICENCE REGISTRATION Enquiries

290 2496 Trade licences are issued by the Receiver of Revenue after an applicant presents his/her Certificate of Registration from the Chief of Health Services.

TRAFFIC FINES

Data-capturing Officers

TOURISM INFORMATION **City Tourism Officer**

290 2092/401 Information about the city can be obtained from this office.

WALKING TRAIL **City Tourism Officer**

290 2092/401

290 2786/7/47

A walking trail has been developed around the city for people who want to experience the fauna and flora of Windhoek.



2009



BACK: Clir, U.M.N. Muatunga, Clir A. Maas, Clir, A. Kandjala, Clir, D. Klazen MIDCLE: Clir B. Uakumbua, Clir M. Likooa, Clir, H. Mandean FRONT: Clir J. Uushona (Deputy Mayor), Clir. U. Nambahu (Mayor), Clir J. Naobeb



your oasis

The Mayor and Councillors

The Mayor is the ceremonial head of the Council and represents all inhabitants of Walvis Bay in the political and social environment. She has the duty of presenting the audited report by the Auditor General to the Council. As the Chairperson of Council she is also responsibile for chairing meetings and acting on behalf of the Council.

Office of the Mayor Tel: +264 64 201 3268 Fax: +264 64 200 804 E-mail: jsisande@walvisbaycc.org.na

Office of the CEO Chief Executive Officer

(Vacant)

The Chief Executive Officer is the accounting officer of the local authority. This individual administers and coordinates the affairs of the Municipality and acts as the link between Council, its Management Committee and various departments within the local authority.

Tel: +264 64 201 3201 Fax: +264 64 200 525

Manager: Public Relations, Kevin Adams Tel: +264 64 201 3317 E-mail: pr@walvisbaycc.org.na

Customer Services Tel: +264 64 201 3359

Internal Auditor (Vacant)





of opportunities...

General Manager: Finance, (Acting CEO) Muronga Haingura

2009

The department is responsible for determining, implementing and maintaining sound financial policies. Its core duties include managing finances and rendering financial advice to Council.

Tel: +264.64.201.3213 E-mail: mhaingura@walvfsbaycc.org.na

Manager: Financial Administration, Johan Rossow Tel: +264-64-201-3207 E-mail: jrossouw@walvisbaycc.org.na

Manager: Revenue & Credit Control, Ignatius Thudinyane Tel: +264 64 201 3293 E-mail: ithudinyane@walvisbaycc.org.na

General Manager: Roads and Building Control, André Müller

The department is responsible for approving all structures within the city's boundaries to ensure that they conform to basic building requirements. It maintains Council's fixed property, as well as the city's road infrastructure.

Tel: +264 64 201 3211 E-mail: amul.er@walvisbaycc.org.na

Engineer: Adri Louw Tel: +264.64.201.3289 E-mail: alouw⊚walvisbayee.org.na

Town Planner (Vacant)

General Manager: Human Resources & Corporate Services (Vacant)

The Department provides services pertaining to corporate secretariat, human resources, legal, archives and building supervision to internal customers, being the Council, Management Committee, Executive Management and the various departments.

Manager: Corporate Services, Acting General Manager Jan Kruger Tel: +764-64-201-3205 E-mail: jkruger@waty/sbayco.org.na Manager: Human Resources, Francina Shikongo Tri: -264-64-201-3237 E-mail: Ishikongoo:walvishayoc.org.na

General Manager: Community and Economic Development, Agostinho Victor

The department facilitates the provision of affordable housing, and maintains acceptable living conditions for the town's residents. Its core duties include creating employment opportunities through business development and provides an effective fire service and professional traffic control service.

Tel: 254 54 201 3270 E-mail: avictor@walvisbaycc.org.na

Manager: Economic Development, Gert Kruger Tel: -254 54 201 3267 E-mail: gkruger@walvisbaycc.org.na

Manager: Housing D Property, Jack Manale Tel: -254 54 201 3338 E-mail: jmanale@walvisbaycc.org.na

Manager: Community Development, Piet van Niekerk Tel: –254-54-201-3264 E-mail: pvanniekerk@walvisbaycc.org.na

General Manager: Water, Waste and Environmental Management, André Brümmer

The department provides and maintains an acceptable disposal site for all domestic, garden and sensitive waste. Its core duties include provision of severage purification works, environmental management, and effective bulk water supply.

Tel: – 264 64 214 301 E-mail: abrummer@walvisbaycc.org.na.

Manager: Solid Waste & Environmental Management, David Uushona Tel: –254 54 214 304 E-mail: duushona@walvisbayee.org.na

Engineer, André Burger Tel: –254 54 214 304 E-mail: aburger@walvisbaycc.org.na

Chief: Health Services, (Vacant)

Municipality of Walvis Bay, Public Relations Division Private Bag 5017, Walvis Bay Tel: +264 64 - 201 3317/ 3381 Fax: +264 64 E-mail: pr@walvisbayco.org.na Web: www.wa

Fax: +264-64 - 205-590 Web: www.walvisbayco.org.ma

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TRADITIONAL AUTHORITIES

Council of Traditional Leaders

Chairperson: Chief Immanuel Kauluma Elifas ONDONGA Traditional Authority PO Box 1570, Ondangwa Tel. 065 - 245832 Deputy Chairperson: Chief Immanuel #Nu-axa !Gâseb !OE#GAN Traditional Authority PO Box 21164, Windhoek Tel. 261861 Cell 0812422607

Kavango Traditional Authority

MBUNZA Traditional Authority Official title: Chief Traditional title: Hompa Alfons Kaundu Office: Kapako PO Box 507, Rundu Tel. 066 255 7112

SAMBYU Traditional Authority Official title: Chief Traditional title: Hompa Angelina Matumbo Ribebe Office: Kayengona PO Box 430, Rundu Tel. 066 256076

GCIRIKU Traditional Authority Official title: Chief Traditional title: Hompa Kassain Shiyambi Office: Ndiyona PO Box 2074, Rundu Tel. 066 258802

KWANGALI Traditional Authority Official title: Chief Traditional title: Hompa Daniel Sitentu Mpasi Office: Kahenge PO Box 6020, Nkurenkuru Tel. 066 258042

MBUKUSHU Traditional Authority Official title: Chief Traditional title: Fumu Erwin Mbambo Munika Office: Mukwe PO Box 2130, Mukwe, Rundu Tel. 065 258303

Owambo Traditional Authority

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OMBALANTU Traditional Authority Official title: Chief Traditional title: Elenga Oswin Shifiona Mukulu Office: Outapi PO Box 437, Ombalantu Tel. 065 251039

UUKOLONKADHI Traditional Authority Official title: Chief Traditional title: Elenga Daniel Shooya Office: Onesi PO Box 16031, Uukolonkadhi Tel. 065 258820

OUKWANYAMA Traditional Authority Official title: Chief Traditional title: Ohamba Martha Krisian Office: Ohangwena PO Box 444, Oshikango Tel. 065 260084 Fax Ohangwena 065 260032

OKALONGO Traditional Authority Official title: Senior Headman Traditional title: Elenga Enene Matias Walaula Office: Okalongo PO Box 18048, Onandjaba Tel. 065 253551 Fax 065 253525

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2009

MAFWE Traditional Authority Official title: Chief Traditional title: Litunga George Simasiku Mamili Office: Linyandi Private Bag 1546, Katima Mulilo Tel. 066 254133

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MASHI Traditional Authority Official title: Chief Traditional title: Litunga Joseph Tembwe Mayuni Office: Choi PO Box 8011, Katima Mulilo

Damara Traditional Authority

IGOBANIN Traditional Authority Official title: Chief Chief Gariseb Stefanus Office: Otjinene PO Box 61, Otjinene Tel. 062 564132

/KHOMANIN Traditional Authority Official title: Chief Chief Gawa-!Nab Josophat Office: Windhoek PO Box 22750, Windhoek Tel. 061 264917

!OE#GAN Traditional Authority Official title: Chief Chief Immanuel #Nu-axa !Gâseb Office: Okombahe PO Box 21164, Windhoek Tel. 261861 Cell 081 242 2607

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Nama Traditional Authority

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BONDELSWART Traditional Authority Official title: Chief Traditional title: Captain Anna Katrina Christiaan Office: Driehoek PO Box 212, Karasburg Tel. 063 222811

SOROMAAS Traditional Authority Official title: Chief Traditional title: Hoofman David Fredricks Office: Bethanie PO Box 123, Bethanie Tel. 063 283134

KAI-#KAUN Traditional Authority Official title: Chief Traditional title: Captain Petrus Simon Kooper Office: Hoachas PO Box 209, Kalkrand (Hoachanas) Tel. 063 265374

TOPNAAR Traditional Authority Official title: Chief Traditional title: Captain Seth Kooitjie Office: Kuiseb Valley PO Box 2041, Walvis Bay

AFRIKANER Traditional Authority Official title: Chief Traditional title: Gaos Hendrina Office: Windhoek PO Box 1533, Keetmanshoop Tel. 063 223019 SWARTBOOI Traditional Authority Official title: Chief Traditional title: Captain Daniël Luiperd Office: Gainatzeb, Fransfontein PO Box 8564, Bachbrecht, Windhoek Tel. 061 233598 Cell 081 247 3303

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SIMON KOOPER Traditional Authority Official title: Chief Traditional title: Captain Fredrik Hanse Office: Amperbo PO Box 580, Mariental Tel. 063 252205

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BAKGALAGADI Traditional Authority Official title: Chief Traditional title: Kgoshi Hubert Tidimalo Ditshabue Office: Korridor Post 13 Private Bag 2271, Aminius, Korridor Post 13, Gobabis Tel. 063 273244

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Herero Traditional Authority

KAMBAZEMBI ROYAL HOUSE/Traditional Authority Official title: Chief Traditional title: Ombara Kutjo Kambazembi Office: Okakarara PO Box 209, Onguatjindu-Okakarara Tel. 067 317799

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2009

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Agriculture Bank of Namibia	Mr Leonard Ipumbo	Chief Executive Officer	PO Box 13208 Windhoek	061 207 4111	061 207 4289
Air Namibia (Pty) Ltd	Mr Kosmos Egumbo	Managing Director	PO Box 731 Windhoek	061 299 6027	061 299 6101
August 26 Holding Company	Mr James Auala	Managing Director	PO Box 311 Windhoek	061 230408	061 230503
Bank of Namibia	Mr Tom Alweendo	Governor	PO Box 2882 Windhoek	061 283 5130	061 229874
Development Bank of Namibia	Mr David Nujoma	Chief Executive Officer	PO Box 235 Windhoek	061 290 8000	061 290871
Karakul Board Namibia	Mr HJ Van Wyk	Chairman	P/Bag 13300 Windhoek	061 290 9213	061 290 9300
Meat Board of Namibia	Mr Paul Strydom	General Manager	PO Box 38 Windhoek	061 275830	061 228310
Meat Corporation of Namibia	Mr Kobus du Plessis	Chief Executive Officer	PO Box 3881 Windhoek	061 321 6400	061 217045
Motor Vechicle Accident Fund	Mr Jerry Muadinohamba	Chief Executive Officer	PO Box 25185 Windhoek	061 289 7000	061 241142
МТС	Mr M Gerald	Managing Director	PO Box 23051 Windhoek	061 280 2000	061 280 2124
Namibia Airports Company Ltd	Mr VT Kavari	Chief Executive Officer	PO Box 23061 Windhoek	061 295 5000	061 295 5006
Namibia Bricks Enterprise (Pty) Ltd	Ms Rachel Niiho	Manager	PO Box 2090 Oshakati		
Namibia College of Open Learning	Mr H Murangi	Director	P/Bag 15008 Windhoek	061 320 5111	061 216987
Namibia Development Corporation	Mr P De Wett	Acting Chief Executive Officer	P/Bag 13252 Windhoek	061 206 2111	061 223854
Namibia National Reinsurance Corporation	Ms Anna Nakale- Kawana	Managing Director	PO Box 716 Windhoek	061 256905	061 256904
Namibia Ports Authority	Mr Sebby Kankondi	Managing Director	PO Box 361 Walvis Bay	064 208 2111	064 208 2320
Namibia Post Ltd	Mr Norman Cloete	Acting Chief Executive Officer	PO Box 287 Windhoek	061 201 9311	061 226500
Namibia Press Agency (Nampa)	Mr Nghidinua Hamunime	Chief Executive Officer	PO Box 26185 Windhoek	061 374000	061 258262
Namibia Tourism Board	Mr D Naobeb	Chief Executive Officer	P/Bag 13244 Windhoek	061 290 6000	061 254848
Namibia Water Corporation Ltd	Dr Vaino Shivute	Chief Executive Officer	P/Bag 13389 Windhoek	061 710000	061 713804
Namibia Wildlife Resorts Ltd	Mr Tobie Aupindi	Managing Director	P/Bag 13378 Windhoek	061 285 7000	061 256715
Namibian Agronomic Board	Mr Christof Brock	Chief Executive Officer	PO Box 5096 Ausspannplatz	061 379500	061 225371
Namibian Broadcasting Corporation		Director General	PO Box 321 Windhoek	061 291 3111	061 216209



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Nampower	Dr P Shilamba	Managing Director	PO Box 2864 Windhoek	061 205 4111	061 232805
National Art Gallery of Namibia	Mr Joseph Madisia	Director	PO Box 994 Windhoek	061 231391	061 240930
National Fishing Corporation of Namibia Ltd (Fishcor)	Mr Ronnie Coppin	Chief Executive Officer	PO BOX 15 Lüdertiz	063 202031	063 202414
National Housing Enterprises	Mr Vinson Hailulu	Chief Executive Officer	PO Box 20192 Windhoek	061 292 7111	061 2927271
National Institute of Pathology	Ms TK Angula	Chief Executive Officer	PO Box 277 Windhoek	061 295 4200	061 255566
National Petroleum Corporation of Namibia (Namcor)	Mr Sam Beukes	Managing Director	P/Bag 13196 Windhoek	061 204 5000	061 204 5092
National Theatre of Namibia	Mr Werner Thaniseb	General Manager	PO Box 3794 Windhoek	061 374400	061 374401
New Era Publication Corporation	Mr Sylvester Black	Chief Executive Officer	P/Bag 13364 Windhoek	061 273300	061 235419
Ongwediwa College of Education	Mr I Shipena	Vice Rector	P/Bag 5507 Oshakati	065 230001	065 230006
Polytechnic of Namibia	Mr Tjama Tjivikua	Rector	P/Bag 13388 Windhoek	061 207 9111	061 207 2100
Road Fund Administration	Mr Penda Kiiyala	Chief Executive Officer	P/Bag 13372 Windhoek	061 378950	061 378978
Roads Authority	Mr Erastus N Ikela	Chief Executive Officer	P/Bag 12030 Windhoek	061 284 7000	061 235325
Roads Contractor Company	Mr E Haiyambo	Acting Chief Executive Officer	P/Bag 13373 Windhoek	061 297 9000	061 297 9020
Rundu College of Education	Ms M Shikaka	Vice Rector	PO Box 88 Rundu	066 265300	066 255564
Social Security Commission	Mr Vestus Hangula	Chief Executive Officer	PO Box 13223 Windhoek	061 280 7999	061 250057
Star Protection Services	Mr Matheus Shinene	General Manager	PO Box 1381 Grootfontein		
Telecom Namibia	Mr Frans Ndoroma	Managing Director	PO Box 297 Windhoek	061 201 9211	061 239844
TransNamib Holdings Ltd	Mr M Kavekotora	Acting Chief Executive Officer	PO Box 13204 Windhoek	061 298 1111	061 227984
University of Namibia	Mr Lazarus Hangula	Vice Chancellor	PO Box 13301 Windhoek	061 206 3111	061 242644
Windhoek College of Education	Mr SM lipinge	Vice Rector	P/Bag 13317 Komasdal	061 270 3111	061 212169
Windhoek Country Club Resort and Casino	Mr Tony Boucher	General Manager	PO Box 30777 Windhoek	061 205 5911	061 2055205
Windhoeker Maschinenfabrik (1998) (Pty) Ltd	Mr Mathias Shiwada	Managing Director	PO Box 5013 Windhoek	061 235071	061 235742

2009

WHO'S of Namibia

11



The New Beginning

2009

Jerry Musdinohamba (CEO MVA Fund)

The long awaited MVA Fund Act .10 of 2007 was signed into law on the 21st of December 2007 by the President of the Republic of Namibia and became operational on 2 May 2008 through a Government notice by the Minister of Works, Transport and Communication. The new Act re-defines the purpose of the Fund from a fault based system in which negligence had to be proven before a claimant could get compensated; to a 'no fault' based system where the focus has shifted to a system geared towards providing a social security safety net for those who would unfortunately be involved in motor vehicle accidents.

The Motor Vehicle Accident Fund ,Act 10 of 2007 mandates the Fund to design, develop, promote and implement motor vehicle accident and injury prevention measures and provide benefits to all people using our roads. This means that all people injured in motor vehicle accidents are being treated in accordance with the provisions of this new Act subject to some exclusions and limitations. Reasonable steps will be taken to ensure that a motor vehicle accident is attended to without delay and that every person injured is conveyed to the nearest hospital or medical facility until they are stabilized.

The MVA Func has moved away from merely compensating those involved in accidents in monetary terms, to a medical management outreach system approach which ensures that people are rehabilitated and reintegrated back into society.

In fulfilling this, the accident response number became toll free with effect from 03 September 2008. The public is now able to report motor vehicle accidents as and when they occur at no cost to the caller. Once this number is dialed, the MVA Fund Call Centre is notified of the accident and then alerts the nearest ambulance, police and the MVA Fund investigators to attend to the accident scene with minimum delay. The injured person/s is then picked up from the accident scene to the nearest health care facility and receives treatment until stabilization,

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2009

Vision | Mission | Values

VISION

To provide peace of mind to all people using our roads.

MISSION

To provide world class, innovative, sustainable and accessible support to all people injured in motor vehicle accidents, and to contribute to accident prevention with passionate employees, business partners and enabling technologies.

VALUES

Caring, Accountability, Transparency, Integrity, Teamwork and Innovation. (CATITI)

Senior Management



Stephen Tjluoro Chief Operations Officer



Inonge Mainga Chief Legal Advisor

The Fund is currently working on three strategic

Coordinating effective accident and injury prevention.

programmes to increase public awareness of proper driver and pedestrian behaviours and also to enhance

greater law enforcement and visibility on our roads;

Ensuring that the Fund provides effective transport,

treatment and rehabilitation focused on returning

people to a productive life by developing and implementing effective programs for trauma care,

by coordinating, developing and implementing

focus areas for the next five years:



Rosalia Martins-Hausiku Chief Corporate Affairs



Fanuel Uugwanga Chiel Business Strategy Theo Beukes Chief Financial Officer

WHO'S of Namibia

Young Designers Advertising

 treatment and support for those with serious injuries and also the development and growth of emergency, medical and rehabilitation support services;

 Operational excellence and creating high public confidence by ensuring that all support services contribute to the effective achievement of the Fund's core objectives.

The achievement of these strategic objectives will be a major milestone for the Fund and as a result the ultimate goal of providing world class superior service to all our road users would have been realized.

www.mvafund.com.na





The Shortest Distance between NAMIBIA and a Sustainable Economy is an Excellent National Road Network.

The history of roads in Africa is usually a sad one, marred with destruction and dilapidation. In Namibia, this history is different. Namibia's National Road Network speaks of progress, secure economic growth and financial development.

Everyday, with each kilometer of road covered, across a national road network of 42,000 kilometers, the economic veins of NAMIBIA are pumping new life through the heart of the SADC region. Trade, Tourism, Development, Agriculture, Mines, Communication, Education, Health, Manufacturing, Transport—each and every organ in the body of our economy depends on a road network that is accessible, functional and safe.

Many theories exist on the future well-being of Africa. Some of these are based on speculation, some on prediction, while others are based on the image of individuals. NAMIBIA's is based on its National Road Network!

For most individuals a road is merely a means to an end—It is the Road Fund Administration's business to see to it that all these ends meet to the profitable benefit of the NAMIBIAN nation. We do this through the efficient generation and proper administration of funds for the development of the road infrastructure in our beloved NAMIBIA.

For more details contact the Road Fund Administration in Windhoek, Namibia. Tel (+264 61) 378 950, Fax (+264 61) 378 978, Email: info@rfanam.com.na







2009





Mr Penda Kiiyala, CEO

The Road Fund Administration (RFA) is a Namibian statutory body, established through the promulgation of the Road Fund Administration Act 1999 (Act Number 18 of 1999), which at the time formed part of the Namibian road transport sector reform. This reform also witnessed the birth of the Roads Authority (RA) and Roads Contractor Company (RCC); accompanied by the introduction of the principle of "user-pay", which obliged all road users (locally and internationally) to contribute to the development and maintenance of the national road network. The RFA was officially launched in October 1999 and its operations began in April 2000.

Vision and mission

2009

The RFA's vision is to achieve a safe and economically efficient road sector in Namibia. Its mission is to manage Namibia's road user charging system to provide a safe and economically efficient road sector, for the benefit of all road users.

Corporate Governance

The RFA is governed by a Board of Directors, which is accountable to the Honourable Minister of Finance. The Board is responsible for policy formulation, control and management of the RFA, while the Chief Executive Officer, appointed by the Board, is responsible for the day-to-day management of the RFA. The Board has established the following committees, headed by one of the Directors and assisted by management, to assist it in executing its duties:

- Review and Audit
- Tender
- Human Resources
- Payments.

In the day-to day management the CEO is assisted by the following managers:

Manager: Fund Management

 Manager: Programme management, Policy & Advice

- Manager: Corporate Services
- Manager: Audit & Risk management

Road User Charges

In terms of Section 18 (2) of the RFA Act, the RFA may by notice in the Namibian Government Gazette impose road user charges (RUC) at different rates in respect of different classes of motor vehicles. At present the following RUC are already in place:

• fuel levies on every liter of petrol / diesel sold in Namibia,

 annual vehicle registration and license fees imposed on Namibian registered vehicles,

 Gross Border Charges (CBC) imposed on foreign registered vehicles entering Namibia

• Mass Distance Charges on vehicles with a Gross Vehicle Mass (GVM) above 3500kg, whether registered in Namibia or not, that make use of the Namibian National Road network.

Funding

The funds collected through the RUC system are utilized with the aim to provide a "safe and economically efficient" road network for Namibia. Most of the funds are made available to Approved Authorities for developing, rehabilitating and maintaining the road network. At present this responsibility is allocated to the following Approved Authorities:

- Roads Authority (RA): national road network

- Local Authorities: urban road network Approved Authorities submit annual budgets to the RFA that are reviewed and incorporated into its 5-Year Business Plan. The first year of the Business Plan is always the budget for that specific year. The remaining years of the Business Plan are taken as a guide, as new developments may bring about changes in the planned projects. For this reason the RFA's Engineers (Programme Management Policy and Advice Division) are in regular contact with the Approved Authorities to ensure that important road projects are not overlooked.

Fuel levy refunding system

The RFA manages the Fuel Levy Refunding System, implemented as from 1 April 2000. This system promotes efficiency and equity in the use of resources by refunding off-road users of diesel, qualifying for refunds. Qualifying sectors are:

• agriculture (livestock and agronomic production),

- construction (building and civil),
- marine fishing
- mining, and
 - TransNamib (Namrail).

Fuel pricing

In terms of the RFA Act, the responsibility for the collection of fuel levies lies with the RFA, while the responsibility for setting the fuel levies lies with the Ministry of Mines and Energy (MME). Based on the funding requirements of the approved authorities, mainly the RA, the RFA may request that the fuel levies be increased to finance pending projects, cognizant of the fact that such increases will definitely have an impact on general fuel prices which causes ripple effects in the Namibian economy as a whole. However such increases are necessary as it is important for Namibia to amongst others; maintain one of its most valuable assets for economic growth and ensure safe roads for road users. In addition, a deteriorating road network will increase vehicle operating costs for road users in terms of increased wear and tear.

Tel. 061 378950

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2009



From the desert to the savannah, from the rivers to

the ocean

We have literally gone that extra mile to make sure you travel in comfort, no matter where your journey might lead.

With a dedicated team and years of experience, Roads Authority is determined to manage the national roads network and improve the standard of Namibian roads for many years to come.

The Roads Authority at a Glance

Our Mission

To manage the national roads network and support our stakeholders in road-sector related matters in accordance with our distinctive legislation and agreed-upon standards and principles. This is done with a view to achieving a safe and efficient roads sector, thereby promoting economic growth.

Business area

The provision of safe and efficient roads is an exential part of Namibia's socio-economic development strategy. The entrenched benefits of roads can only be realised if they are well maintained and comply with the needs of all road users. Since the establishment of the Roads Authority in April 2000, the organisation has continued to play a vital role in the socio-economic development of Namibia, and in particular the advancement of previously neglected areas of our country.

By virtue of its creation the RA has a mission to create capacity in Namibia with respect to the statutory demands of the Roads Authority Act on creating, administering and maintaining Namibia's roads network and services. In addition, the RA places a high premium on sound and transparent corporate governance, with the corporate governance structure comprising the Board of Directors, The Audit Committee, the Office of the Chief Executive Officer and the Section Internal Audit.

Through its procurement policy the RA continues to promote broad-based development of small and medium enterprises and the training of our people. The RA has signed a recognition agreement with the NAPWU, which is the recognised representative anion of the majority of its staff.

The Roads Authority has the following Divisions and Sections:

- Administration and Corporate Affairs
- Managing corporate functions which includes Administration, Human Resources, Information Technology, Legal Services and Public Relations
- Network Planning and Consultation
- Overall planning of the roads network and consulting and advising relevant stakeholders
- Construction and Rehabilitation Managing and implementing the design, construction and rehabilitation of road projects.
- Maintenance Maintaining and preserving the national roads





2009

Wr Erentus Materialshee Holla Dhief Spanutive Officer



Mr Audrin Mathe Hold Epresets Communication



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Intern

Bush Tomport equiting Services



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Transport Information and Agents Provides traffic and transport-related services to vehicle owners, operators and drivers. This division is responsible for the NaTIS offices countrywide

- Road Management System
- Develop and maintain an integrated support system and tools to provide information for the road network
- **Road Transport Inspection Services** . Ensuring compliance with relevant legislation through effective enforcement to improve the appropriate use of road. infrastructure
- Internal Audit

Brings systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal control and governance processes.

Finance

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To achieve stakeholder satisfaction by providing financial and management accounting services and by ensuring the payment. of RA Rabilities.

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2009

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BUSINESS: AGRICULTURE

About half of the population depends on agriculture (largely subsistence agriculture) for its livelihood. Namibia still imports some of its food. Although per capita GDP is five times that of Africa's poorest countries, the majority of Namibians live in rural areas as subsistence farmers. Namibia has one of the highest rates of income inequality in the world, due to an urban cash-based economy and a more rural, cash-less economy. The inequality figures thus take into account people who do not actually rely on the formal economy for their survival.

Output of the agriculture sector remained firm in 2007, although the rate of value added growth slowed in comparison with that of the preceding year. The slowdown in growth was reflected in easing subsistence agriculture, which slowed to 2.6% in 2007 from 10% in the preceding year due to the drought experienced during the 2006/7 rainy season.

However, the slower growth in value added for this sector was moderated by activities in the commercial subsector, which rose during the year under review from a decline in the preceding year. Economic activities in the commercial subsector, as reflected in the higher number of livestock (cattle and small stock) marketed, during the same period, rose year-on-year by 1.5%.

The number of small stock marketed rose, year-onyear, by 1.9% in 2007. The number of small stock rose because of higher market prices, particularly for lamb, which rose by 9.1% to average at N\$18.00 per kg in 2007.

The slower growth can also partly be attributed to the severe drought in the south, which led Government to extend a special arrangement to small stock farmers, allowing them to export 20% more live animals based on that numbers slaughtered during 2006. However, the number of cattle marketed recorded a decline of 0.2% in 2007, from a decline of 1.2% in 2006.

The primary reason for the increase in the number of cattle marketed during certain months of 2007 was the drought situation that prevailed throughout the country during the 2006/7 rainy season. However, the number of cattle marketed started to slow down during the third quarter of 2007, continuing into the final quarter of 2007. This could be attributed to the restocking of live animals in anticipation of better prospects for rain, especially after livestock were adversely affected by the drought situation that prevailed in the previous seasons. *(Source: Bank of Namibia 2007 Annual Report)*





2009

BUSINESS: AGRICULTUR

2009

Namibia Agriculture Union (NAU)/Namibië Landbou-Unie (NLU)



Established in 1946, the NAU is the oldest agricultural union in Namibia and serves as the voice of the commercial farmers of Namibia. A total of 68 farmers' associations were affiliated with the NAU by mid-2008.

NAU - NLU



10'S of Namibia



Mr R van der Merwe NAU President

Mr IJ Coetzee NAU Executive Manager

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Mission

To promote and enhance an environment conducive to sustainable agriculture

Strategic objectives

 To create unity and harmony among agriculture producers

 To obtain clarity and security on land ownership rights and land use

• To ensure optimal and sustainable utilisation of agricultural potential

• To establish systems for effective and efficient communications with all stakeholders

To improve human capacity

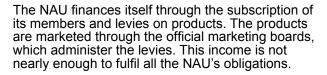
To manage the NAU effectively and efficiently

The Namibia Agricultural Union spearheads organised agriculture in Namibia. During its existence, this national organisation has established itself as the mouthpiece and mediator for the organised farmer.

The NAU not only represents the farmers' thoughts and aspirations up front, but also endeavors to develop the total agricultural community.

The role of the NAU is thus extemely meaningful to the country because about 70% of the country's population are directly or indirectly dependent on agriculture for their livelihood. Agriculture is the socio-economic mainstay of Namibia, although it only contributes about 10% to GDP.

Membership of the NAU is voluntary. Any entrepreneur aged 18 or older who owns agricultural land, leases land, is a part-time farmer, or occupies land can become a member of the NAU via a farmers' association.



Fundamentally, the NAU is a federation of agricultural organisations.

At the moment, the NAU is organised at three levels: • Autonomous farmers' associations – which farmers join at a local level as individuals – from the basis of the union.

• Farmers' associations are grouped interregional agricultural unions, which handle matters relating to their areas.

• All farmers' associations and Regional Agricultural Unions are represented at national level. They have seats at the annual congress of the NAU, which is the highest authority of the union.

Executive Council Members

President	R van der Merwe		
Commodity Associations			
Livestock Producers' Organisation	K-D Rumpf (Chair)		
Agronomic Producers' Association	JH Grobbelaar (Chair)		
Dairy Producers' Association	JJ Engelbrecht (Chair)		
Poultry Producers' Association	L Hoon (Chair)		
Charcoal Producers' Association	W Enslin (Chair)		
Agricultural Employers' Association	HHT Förtsch (Vice-Chair)		
Regional Representatives			
South-western region	F de Villiers		
Karasburg region	J van Niekerk		
Keetmanshoop region	JC de Klerk		
Mariental region	H Visagie		
Gobabis region	T Erkana		
Windhoek region	DN Bekker		
Okahandja region	HHT Förtsch		
Otjiwarongo region	K Kretzschmar		
Outjo region	P Gouws		
Grootfontein/Tsumeb/Otavi region	S Schneider		
Affiliations			
Karakul Forum	W Visser		
NAPHA	J Brand		
CANAM	T Peltzer		
KUNOCOFU	K Tjeundo		

Throughout the year, an Executive Council, chaired by the President, is in control of the NAU's activities. To represent the commodities (livestock, agronomy, labour, dairy, poultry and charcoal), the different producers' associations elect one of their Board members to serve on the Council. A representative of the Co-operatives is also included in the Executive Council.

BUSINESS: AGRICULTUR

2009

Labour matters, the training of employers in accepted personnel practices and employees in the necessary farming skills, are addressed by the Agricultural Employers' Association. The NAU and its affiliations are served by permanent staff who are housed in the NAU building in Windhoek. An Executive Manager heads a personnel corps who undertake the organisational administrative, secretarial and training work.

WHO'S

Namibia National Farmers' Union (NNFU)



The NNFU is a national federation of regional farmers' unions. It was established in June 1992 to serve as a mouthpiece for Namibian communal and emerging farmers. Twelve regional farmers' unions are currently affiliated.

The NNFU is registered as an association not for gain, in accordance with the provisions of section 21 of the Companies Act, 1973 (No. 61 of 1973). It currently represents 68,000 communal farmers in all regions of the country.



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P Davids President

Objectives and Activities

The NNFU aims to increase food production for household food security, enhance marketing of farming products to increase household income, increase participation and recognition of women in farming, and contribute to environmental protection and sustainable utilisation of natural resources.

The governing bodies of the NNFU are its -

- Congress
- National Council, and
- Executive Committee.

The Governance and Central Support Programme is the general administration and co-ordination department.

Through its Policy Education and Advocacy Programme, the NNFU promotes active participation of small-scale farmers in -

• the design and drafting of an enabling policy environment related to agriculture, water, land, credit, etc.

• the implementation of national policies, legislation, projects and schemes, and • serving as a conveyer belt between farming communities countrywide and service delivery institutions.

Through its Institutional Strengthening and Capacity Building Programme, the union assistes its core members, namely local farmers' associations and regional farmers' unions, in efforts that are related to -

- annual action planning
- · leadership training, and
- mentoring during action plan implementation.

The NNFU gets involved in institutional strengthening in order to create vibrancy at grass-roots level that allows for complementary actions.

Through its Business Advisory and Trade Links Unit, the NNFU assists farmers in their effort to -

• organise small-scale farmers for collective marketing purposes in order to enhance their bargaining powers

• critically analyse factors that influence the commodity market chain, and

• understand factors that influence price structures in the marketplace.

The NNFU also gets involved in business advice to assist farmers to take informed decisions during marketing, and to increase the bargaining power base of farmers at the marketplace.

The NNFU does not have a mandate to provide material support to projects at local village level, but assists its development partners during their implementation of pilot projects in order to -

• demonstrate the feasibility of such projects, and

• hand them over to local farmers' organisations for further implementation.

Financing of the Organisation

Operating budget: N\$3 to N\$4 million annually Sources of financing: 40%-50% of the budget comes from levy charges paid by Namibian meat producers. The remainder is mainly covered by local and international donors through fundraising efforts.



2009

Serving the entire agricultural community in Namibia

Agra was launched as the first Namibian agricultural co-operative in 1980 and is today the largest multipurpose entity of its kind, with some 7 500 Namibian shareholders, an annual turnover of over N\$1 billion and more than 400 Namibian employees. Agra's services and highly competitive prices are available to members and nonmembers alike.

Agra offers livestock marketing services and retail operations through a branch network that spans Namibia. The group has built a solid reputation based on customer service and innovation, having pioneered many products and services over the years, and its support of the agricultural community. Current products and services include:

- Retail 17 branches provide an excellent community and nationwide service, and comprehensive product range – from fencing material, animal medicine, feeds and licks to veterinary products, agronomy equipment, building materials, hardware, water equipment, fertilizer, seed, consumer goods and fuel.
- Safari Den the preferred retail outlet for all hunting, camping and safari equipment, with stores in Windhoek and sales departments in all Agra branches. Safari Den also supplies a full range of arms, ammunition and telescopes.
- Auas Vet Med veterinary and medical products, pharmaceutical wholesaler and distributor of veterinary pharmaceutical products in Windhoek and animal health care products, scheduled veterinary medicine and comprehensive range of over-the-counter products.
- Auas Wholesalers the specialist distributor of products to the retail sector of Namibia. This depot has sole distribution rights for a wide range of products, including water equipment, pesticides and fertilizers, animal health products and feeds, DIY and gardening supplies as well as saddlery and equestrian accessories.





- Livestock marketing as the largest and most flexible livestock marketing organisation in the country, Agra
 provides an effective and professional service for producers. Including full-time auctioneers, technical advisory
 services and electronic livestock marketing. More than 685 auctions, including 90% of all stud auctions in
 Namibia, are held by Agra every year. As a livestock agency Agra markets 140 000 heads of cattle annually.
- Karakul Agra is the only organisation in Namibia that markets 130 000 karakul pelts annually overseas, under the registered trade name swakara. These pelts have long been a trend-setting favourite with European designers.



2009

WHO'S of Namibia

Agra Co-operative organisational structure



Far KarnerFar KarnerFar KarnerFar KarnerFar HoffmarFar Hof





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swakara

BUSINESS: AGRICULTUR

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Van la Hactorea Vanager Corporate and Special Project



John Nekwaya Manager Oshakati Branch





Nenager Othwarongo Branch



Wichze Mbarris,

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Elsie Skrywer

Alfred Simusku Manager Kavargo Branch





Banick Kamai Wanager Capityl Starich





2009







Kamaauu Klandeva Wanager Southern Stanch



Fillemon Ndilya











Vision

2009

The Agricultural Bank of Namibia is to be the leading financial institution in agriculture and related industries.

Mission

The Agricultural **Bank of Namibia** is an agriculture and rural development finance institution that strives to enhance the productivity and profitability of agriculture and related industries by providing affordable and sustainable financial products and services that adds value to clients businesses.

Values

Professionalism **Honesty and** Integrity **Productivity and** Competency Innovation work Ethics **Quality Customer** Service Cost -Effectiveness



Promoting Pro-poor Growth In Agriculture

2003 as amended, Agribank has the mandate to advance money to persons or the financial intermediaries for the promotion of agriculture or activities related to agriculture.

by promoting sustained pro-poor growth for wealth creation. In other words sustained growth in agriculture has a leverage effect on the rest of the economy enabling 70% of the population dependant on it to gradually economically transform itself. This will in return reduce poverty by increasing productivity and income that stimulates economic growth and will thus accelerate the achievement of the objectives of Vision 2030.

To accelerate the implementation of the Land Reform Program, Agribank has been instrumental in facilitating the purchase of commercial farmland by previously disadvantaged strong communal farmers at subsidized interest rates. To date, a total of 526 previously disadvantaged Namibians have acquired 3.8 million hectares of commercial farmland to the amount of N\$ 554 million.

To ensure sustained growth in the agriculture industry, Agribank adjusted interest rates on various products to stimulate investments especially in the communal areas as follows:-

1. NACP (communal farmers)	4.00%
2. Short-term loans	12,00%
3. Medium-term loans	12.70%
4. Long-term loans	12.50%
5. Labourer's Housing	4.00%
6. Debushing loans	
Labour intensive	4.00%
Aerial Spraying, mechanical	6.00%
7. Ekwato Meatco's financing scheme	12.00%

In terms of the Agricultural Bank of Namibia Act, Act No. 5 of Further to that, Agribank introduced the loan consolidation facility to assist clients having more than one loan to consolidate into one affordable facility, with the option of extending the repayment period between 10 to 25 years. As a result, this would provide a much-needed financial relief by reducing the client's repayment Agribank is therefore the force behind agriculture development obligations in the interest of promoting sustained pro-poor growth in the agriculture sector in the long-run.

> However, there are numerous challenges to overcome such as: · Higher farm prices

- Access to production loans at affordable interest rates
- Training and mentorship
- · Collateral and/or security especially for communal and resettlement farmers
- · Rehabilitation of existing infrastructure
- · Bush encroachment

To create a huge impact on land reform, Agribank will have to raise affordable source of funding for on lending at lower interest rates to farmers. The AALS established in 1992 is up for review to assess and determine its affordability, sustainability and profitability. Inspections and evaluations of all the AALS farms will be conducted to collect information to evaluate productivity and the current value of each farm. This is intended to identify and address the shortcomings in order to speed-up and increase the purchase of commercial farmland by disadvantaged Namibians to meet the set target of redistributing at least 15 million hectares by 2020. Agribank is positioning itself to be the bank of choice in the agriculture industry in the country.

For further information please contact the nearest Branch:

Midland Branch

10 Post Street mall P/Bag 13402, Windhoek Tel: (061) 207 4202 / 207 4228 Fax: (061) 207 4289

Southern Branch Cnr. Drie Boom Street 7 & Ernst Stumfe Avenue P/Bag 2050, Mariental Tel: (063) 242 818 / 9 Fax: (063) 242 638

Otjeroku Branch

13 Hage Geingob Street P.O Box 888, Otjiwarongo Tel: (067) 304 596 / 304 997 / 304 332 Fax: (067) 302 427

Oshakati Branch

Shop No: D4, Oshakati Game Centre P.O Box 2427, Oshakati Game Centre P.O Box 2427, Oshakati Tel: (065) 221 358 / 221 899 / 221 657 Fax: (065) 221 671

Kavango Branch Maria Mwengere Road P.O Box 1071, Rundu Tel: (066) 255 645 / 256 988 Fax: (066) 256 284

Caprivi Branch Hage Geingob Street 347E P.O Box 1837, Ngeweze Katima Mulilo Tel: (066) 252 060 / 2 Fax: (066) 252 061





Kaap Agri - in partnership with you

The partnership between the ratel and honey bird is an example of a mutually beneficial relationship. The implementation of this relationship as a business principle is why all interested parties benefit by a partnership with Kaap Agri.

Since 2005, this public company has gone from strength to strength, supporting the agricultural community by providing more than 100 business outlets. Our greatest asset is our people. With extensive experience in a wide range of agricultural fields, ranging from negotiating on volume to insurance cover, our staff offers exceptional support and advice to the communities in which they serve. We believe in investing in our employees continuously through training and skills development.

Kaap Agri stands for integrity and transparency in all dealings. We place a high premium on the conscious awareness of nature and on the impact that our company has on the environment. The actions of today affect generations to come and we pride ourselves on designing sustainable solutions that will make sound environmental sense well into the future.

Our expectations of the future:

Our future expectations include sustainable growth, further expansion into Namibia, spreading our knowledge and experience across our continent, and sharing our wealth of experience. We would like to extend our already wellestablished infrastructure across borders and reach out to our neighbours in a spirit of co-operation.

We provide a comprehensive service to the farming community including the following:

Agrimark retail outlets:

Kaap Agri has various outlets across the Western Cape, Northern Cape and in Namibia. Our well-established infrastructure and technological systems make for a cost-effective one-stop shop providing supplies and farming necessities. These include fertilisers, chemicals, feed, and hardware. We also extend credit. Through a central buying division, we negotiate at competitive prices, which enable us to deliver at a good, market-related price.

Two fuel depots distribute a complete

range of fuel products at highly competitive prices, and deliver these timeously.

2009

Agriplas irrigation:

Our irrigation department, Agriplas, distributes Plasto products, and is a world leader in irrigation. We also manufacture plastic drop line, micro-spray equipment, valves and other irrigation equipment of world-class quality specifically developed for the local market.

Packaging material:

Kaap Agri is South Africa's biggest supplier of packaging material nationally and has large storage capacity and excellent infrastructure. We supply a wide variety of packaging material for export as well as to the local market with all components regarding carton insides, packaging and palletising. Packaging material is bought from selected suppliers to ensure the best quality and competitive prices. Purchases can be financed until after harvest time.

Financial services:

A wide range of financing is provided to cover the needs of our clients. The products vary from deposit accounts to



2009

Ratels are nocturnal and feed on small animals, fruit and honey, which they find by following the calls of a bird, the honey guide. The ratels break open the bees' nests to feed on the honey, and the birds in return obtain the remains of the nest.

Encyclopedia Britannica

seasonal facilities with negotiable terms. Service is a top priority, and our credit function is decentralised to bring the service closer to our clients. We render a personal service and consider personal needs since we know that great vision needs financial backing. There are currently ten regional financing offices providing a service to active account holders.

Mechanisation:

Kaap Agri has nine mechanisation trading outlets across our operating area in South Africa, providing a complete mechanisation product range. Spraying machines and tillage implements are imported directly from manufacturers as part of the total package we offer. Geographically, the company has a well-established infrastructure. An engineering workshop provides clients with expert advice and service.

Insurance:

RSA Agri Brokers has many years of experience in short-term insurance and is an authorised financial services provider. We endeavour to remain at the leading edge of the latest developments in the insurance arena to ensure that our clients profit from our experience. We issue our own policies and specialise in products specifically tailored for the agricultural sector. The size of our portfolio leverages great bargaining possibilities.

Branches for assessment of claims are geographically well distributed, setting a benchmark of service excellence at all times. This means that a highly qualified advisor is always available in each area. Our services are not limited to our members and account holders only, but are also available to the public.

Chemicals, Fuel, Fertiliser:

We provide a comprehensive package to the farmer, including financing linked to harvest. We strive to keep the supply chain as short as possible and to deliver personal and specialised advice in every area.

KAAP

NAMIBIA



Mr C Botha Managing Director, Kaap Agri Ltd. Tel: +27 (0) 22 482 8002 Group Head Office: 65 Voortrekker Road, Malmesbury, 7300 Tel: +27 (0) 22 482 8000

Mr K Jacobs

General Manager: Retail Kaap Agri Ltd (Namibia) Tel: +264 (0) 81 128 3070 **Regional Office:** Hardap Tel: +264 (0) 63 240809 **www.kaapagri.co.za**

BUSINESS: AGRICULTUR

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Gobabis

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Katima Mulilo

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Keetmanshoop

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Lűderitz

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Otjiwarongo

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Rosh Pinah

Tel. 0811 284665 PO Box 375, Rosh Pinah Alta de Beer: Branch Manager altadb@iway.na

Swakopmund

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Tsumeb

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Walvis Bay

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Windhoek

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2009

BUSINESS:

ENERGY

The Electricity Contol Board is a statutory body responsible for licensing, tariffs, quality of supply, dispute resolution, and industry restructuring, among others.

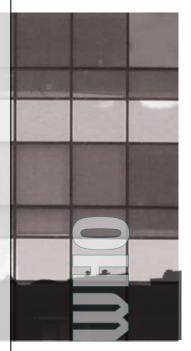
NamPower is Namibia's national power utility. it specialises in the generation and transmission of electricity.

Regional electricity distributors (REDs) are legal entities tasked with the supply and distribution of electricity in a dedicated region, combining the electricity distribution departments of the Local Authorities, Regional Councils and NamPower.

The National Petroleum Corporation of Namibia (Namcor) is a legally enacted entity, with the Government as its sole shareholder. Namcor is reponsible for reconnaissance, exploration and production operations, either on its own or in partnership with other organisations in the industry. It can also carry out any process of refining, disposing of or dealing with petroleum. The function of Namcor is to actively promote the hydrocarbon potential of Namibia.

According to the Bank of Namibia's Annual Report for 2007, the electricity, gas and water subsector of the country's economy is estimated to have expanded by 3.5% in 2007. The improvement in value added growth of this sector was a reflection of increased efforts to generate electricity domestically. This was possible amidst limitations on the importation of electricity due to adequate river flows after good rainfalls in the catchment area of the Ruacana hydro-electric power station in the previous season.

Looking ahead, despite the slowdown recorded in 2007, the outlook for this subsector remains satisfactory, and growth in output was estimated at 3.7% for 2008. The estimated slight acceleration in 2008 is due to the generation of local electricity to supplement the short supply from Eskom, South Africa's national energy supplier. However, due to the power shortages expected, it is anticipated that the current supply will not be able to meet the demand of further expansion in the mining sector, which is the largest consumer of electricity in the Namibian economy. (Sources: Bank of Namibia 2007 Annual Report; ECB website; NamPower website; Namcor website)





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ELECTRICITY CONTROL BOARD

Coping with Namibia's Power Supply Crisis

Recent events in the Electricity Supply Industry (ESI) can be described as chaotic for Namibia due to regional supply (electricity generation) and transmission constraint bottlenecks that are beginning to have a profound impact on the Namibian ESI. It all started in November 2005, when the failure of a rotor caused one of the two units at the Koeberg nuclear power station in the Western Cape in South Africa to trip. This caused widespread blackouts in the Western Cape and, on occasion, in Namibia, until the unit was successfully brought back online in May 2006. However, the second 900-MW unit then had to be refuelled during July 2006, the month in which demand on the electrical system usually peaks.

This incident demonstrated Eskom's over-reliance on the Koeberg nuclear power station as the main power source for the Western Cape and Namibia, as well as just how vulnerable Namibia is because of its reliance on electricity imports from South Africa.

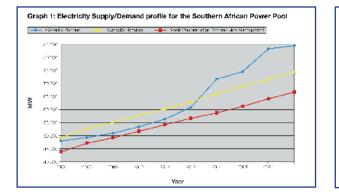
Electricity Supply/Demand Profile of the Southern African Power Pool

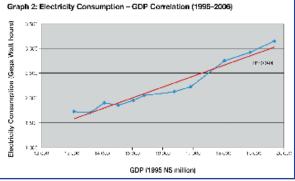
Higher economic growth than expected and a lack of investment in the ESI have left many African countries, including Namibia, in a race against time to avert widespread and damaging outages. Graph 1 depicts the demand and supply situation in the Southern African Power Pool (SAPP). It is clear that there will be supply shortages if the plans for new capacity (new power stations) are not implemented soon.

Namibia's Supply and Demand Situation

Since 1990, Namibia has imported between 29% and 68% of its annual electricity requirements (mainly from Eskom in South Africa). With such a high reliance on imports, Namibia is particularly hard-hit by the current electricity supply crisis. Namibia is forced to run the expensive coalfired Van Eck power station as well as the more expensive dieselfired Paratus power station on a regular basis. Although Namibia's Ruacana hydropower station generates at a very low cost, its maximum output is limited to 240 MW (Namibia's current maximum electricity demand is just over 400 MW). Furthermore, Ruacana's electrical output is limited during off-rainy periods. It can be concluded that Namibia should take drastic measures to avoid blackouts in the immediate future as well as in the short, medium and long term. Since Namibia's gross domestic product (GDP) is relatively low, it is not easy to implement many large-scale generation projects. Namibia is therefore promoting investments by independent power producers (IPPs). An IPP is a special company established with the purpose of developing a new







power station. An IPP's shareholding can be private and/or public and/or government (in Namibia, it is most likely to be a combination of these).

2009

Current/Most likely Projects to Prevent Disaster Demand Side Management (DSM)

DSM attempts to postpone new investments in generation by reducing consumer demand and consumption of electricity. It is the quickest way of averting power outages and is currently being implemented by virtually all SAPP countries facing power supply shortages. The ECB completed a comprehensive DSM study for Namibia in 2005. Implementation has already commenced with energy-savings awareness campaigns, free dissemination of compact fluorescent lights, time-of-use tariffs, and solar water heaters. Geyser ripple control systems (which switch off geysers during peak hours from remote locations) are currently only used in Windhoek and Walvis Bay, but will soon be expanded to other large local authorities in Namibia.

Diesel-fired Power Plant (Size: 50 MW)

NamPower embarked upon this project to ensure enough electrical peaking power in the coming years. With the current high diesel prices, this option is very expensive but quick to implement - and with no limits, as modular units can be added as required. Expensive electricity, however, is better than no electricity: shortages in electricity stifle economic investment and growth. Project completion is due in 2009.

220-kV Inter-connector with Zambia and High Voltage Direct Current (HVDC) Connector to Caprivi

This option is currently being implemented by Nam-Power. Through this inter-connector, Namibia paves the way to becoming an important trading partner of electricity as surplus power from the northern SADC countries can then be wheeled to southern Angola, Botswana and South Africa via Namibia. In addition, a second transmission (g1) line will soon be built to the Hwange coal-fired power station in Zimbabwe at a relatively cheap cost. NamPower invested in the refurbishing of Hwange, and now receives electricity in return. The amount of electricity received will increase with the second transmission line.

Wind-generation at the Coast and Other Renewable Energy Projects

With the increase in electricity prices, these projects are becoming increasingly attractive commercially. By boosting these projects, carbon emissions trading is increased, which further improves financial viability. Pre-feasibility studies and environmental impact studies for wind generation have already been completed.

Kudu Gas to Power

The Namibian Government has declared the Kudu Gas to Power Project, which can inject 800 MW of electricity into the power system, a national project. A final investment decision regarding Kudu is expected soon.

Coal-fired Power Station at Walvis Bay

Investors have been showing a keen interest in building a 350–800-MW power station at Walvis Bay using imported coal. For such a project, the commodity price risk (fluctuations in international coal prices) and foreign exchange risk will pose major challenges.

Baines Hydropower Scheme on the Kunene River

In the long run, hydropower schemes are the cheapest source of electricity. A hydropower scheme has a long life (40+ years) and once it has been paid off, it provides cheap electricity - water being free and renewable. However, the long lead time to build a reservoir and the environmental considerations shift this option into the long-term arena. A full feasibility study for the Baines Scheme was started in 2008.

Inga Hydropower Stations and the Western Power Corridor

This project - a joint venture between the power utilities of the Democratic Republic of Congo (DRC), Angola, Namibia, Botswana and South Africa - is gaining momentum with the company, WesCor, established and operational. The project aims to interconnect all the joint-venture countries electrically and to harness the 40-GW hydropotential of the Congo River at Inga in the DRC.

Nuclear Power

Owing to the abundance of uranium in Namibia, the Government of Namibia has recently made a policy decision that nuclear power should be developed in Namibia. However, this is a medium- to long-term directive because the necessary policy, legislative and regulatory frameworks need to be developed and capacity needs to be built before implementation can commence.

Challenges

Namibia faces a major challenge in attracting IPPs in order to realise the above projects. To this effect, the United States Trade and Development Agency

(USTDA) granted Namibia, through the ECB, funds to develop an IPP and investment market framework for Namibia. The study was completed in December 2006 and can be accessed on the ECB website (www.ecb.org.na). USTDA also provided a further grant in 2007 to assist with the implementation of the IPP and Investment Market Framework. The grant covers assistance, with support for the following:

 An ECB review and due diligence of current and potential IPP projects

 Development of IPP framework implementation instruments and capacity-building of the ECB for IPP implementation

• Development of an integrated resource plan (IRP) and distribution grid code

• Development of a methodology for economic and financial analysis of IPP projects

• Development of guidelines for an environmental analysis of IPP projects, and

An analysis of IPP developmental impacts.

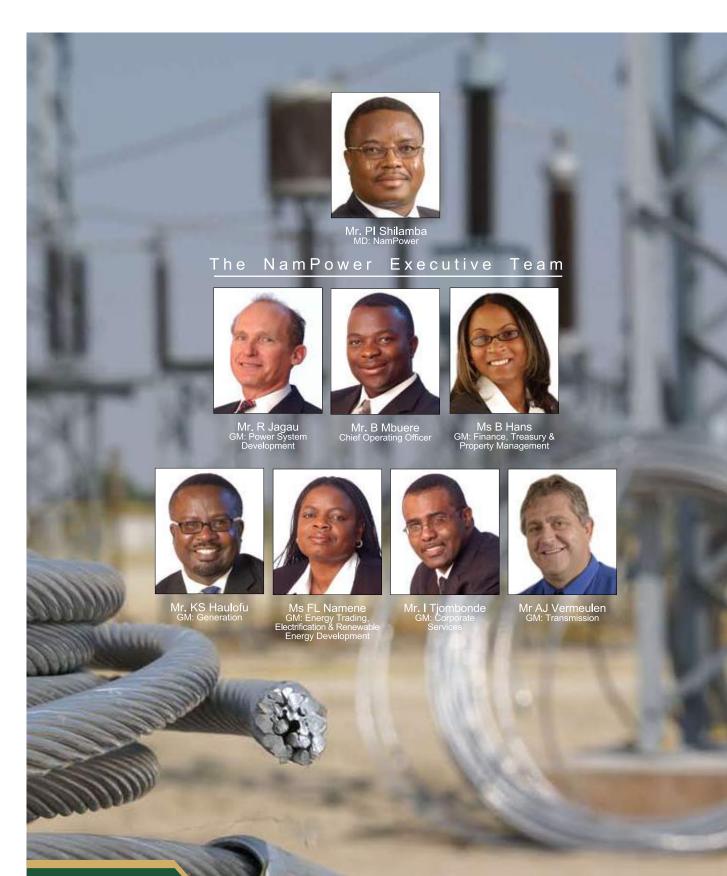
The Government of Namibia, through the Ministry of Mines and Energy, has established a power projects team consisting of representatives of key ministries and stakeholders to fast-track the implementation of new generation projects in Namibia.

Without a sufficient, reliable and affordable energy supply, it will be impossible to realise Namibia's Vision 2030, because of the close correlation between electricity and GDP (see graph 2).

Mr Siseho C Simasiku Chief Executive Officer PO Box 2923 Windhoek Tel. 061 374317 Fax 061 374305 ssimasiku@ecb.org.na www.ecb.org.na







2009



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For further information Manager: Marketing and Corporate Communications PO Box 2864. Windhoek Tel. +264 61 205 4111 Fax. +264 61 232 805 E-mail: john.kaimu@nampower.com.na

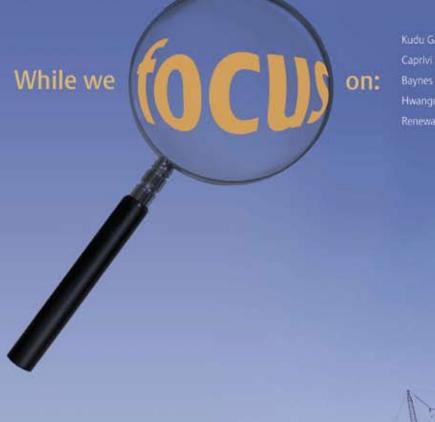
Tread lightly on Namibia's Electricity Bill

Be part of our national effort to preserve energy by applying the following hints:

- Use energy saving bulbs as they use 70% less energy than conventional bulbs.
- Switch off the lights when you leave a room.

2009

- Avoid leaving air conditioners on if you are not in the room.
- . When finished using electrical appliances, please switch them off. (Do not make use of the stand-by option.)
- · Use microwaves to cook small to medium portions of food and ovens for larger portions.
- Only boil the amount of water you need or keep some hot water in a flask.
- Please do not use a stove to heat up a room.
- · Only charge cellphones when the battery is completely drained



kudu Gas-to-Power Project Caprivi Link Interconnector Baynes Hydropower Project Hwange Refurbishment Project Renewable Energy



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You know where to turn TOTAL



2009

BUSINESS: ENERGY

Total Namibia

Total Namibia is wholly-owned subsidiary of Total South Africa, in which the world's fourth largest oil and gas company, Total, has the majority shareholding.

Total Namibia is actively involved in meeting the energy needs of the country through the distribution and marketing of petroleum products.

THE TOTAL GROUP

Total is the leading marketer of petroleum products on the African continent, and has over 3,500 retail stations in more than 40 countries.

Total strengthened its position on the continent, particularly in western and south-eastern Africa, with the acquisition of marketing affiliates in 14 African countries in 2005 and 2006. The Group operates two significant networks, namely in South Africa and Nigeria.

MISSION AND VALUES

Total's mission is to enhance shareholder value through being number one with its customers; being an excellent corporate citizen; and making the company a great place to work. As part of the Total Group, the local subsidiary strives to meet the energy needs of a cross-section of stakeholders through the reliable and efficient supply, distribution and marketing of petroleum products and quality lubricants.

NAMIBIAN OPERATIONS

Incorporated in 1977, Total Namibia is the youngest entrant in the Namibian petroleum market. The company has distribution depots in Walvis Bay, Otavi and Windhoek, and a retail service station network that covers the entire country. The agriculture, commercial transport, fishing and mining sectors are also serviced by specialist Business Advisors, permanently based in the hubs of these sectoral operations.

TOTAL AND THE ENVIRONMENT

As a company, Total recognises that the protection of the environment is essential for the long-term survival of its business. An Environmental Charter was formally adopted with the objective of exercising due diligence relating to the environmental consequences of business decisions and maintaining a healthy balance between business needs and the needs of the environment. In Namibia, Total was one of the founding members of the Namibia Business Forum for the Environment, and will continue to provide support to the Namibia Nature Foundation and the Northern Namibia Forestry Committee.

TOTAL AND EMPOWERMENT

As a signatory to the Charter for the South African Petroleum and Liquid Fuels Industry on empowering historically disadvantaged persons in the petroleum and liquid fuels industry, Total Namibia is committed to ensuring that the letter and spirit of the Charter is subscribed to during the course of conducting its business in Namibia. This is done through attaining the requisite employment equity provisions as prescribed in the Affirmative Action (Employment) Act; the adoption of supportive procurement policies to facilitate and leverage the growth of previously disadvantaged companies; and promoting demographic representivity in its retail dealer network.

TOTAL AND THE FUTURE

As part of the leading oil and gas group on the African continent, Total Namibia is optimistic about the future of the industry in the SADC region. In comparison with other SADC countries, Namibia boasts the highest per capital petroleum usage due to its low population density and related high transportation costs, combined with the reliance on energy-intensive primary industries such as mining and fishing. With the support given by the Government, through its Ministry of Mines and Energy, to the promotion of offshore exploration activities, the energy sector is dynamic - and petroleum and allied products are strategically important to the economic development of the country.

FOR FURTHER INFORMATION

Mr Fanuel Tjivau Managing Director Total Namibia PO Box 4223, Windhoek Tel. 061 374900 Fax 061 374911 Fanuel.Tjivau@total.co.za



You know where to turn

2009

Shell Namibia Limited

Mission:

To enhance the interest of Shell Ltd stakeholders in the portfolio of oil products businesses by;

- * Providing competitive rewards and a safe working environment for all employees;
- * Being a responsible corporate citizen in our society in accordance with Shell General Business Principles
- . Delivering sustainable growth of shareholder value;
- . Delivering brand promise to our customers';
- Providing fair reward for value from external suppliers and partners.

Values:

- Integrity
- Honesty
- Respect for People

Products/Services: Fuels, lubricants, Jet Fuels, Vendar Management, Customer Value Added Products

Industry Information: Petroleum Sector and Oil and gas industry

Location: Windhoek, Namibia Registration No: W/5/2001 Registered in: UK as subsidiary of Shell International Petroleum Company

Country Chairman: Willie Reetsang Mokgathe

Contact Information:

Tel: +264 61 270 1111 Fox: +264 230 269 Cell: 081 122 7005

Office Address:

Shell Head Office 202 Tacoma Street Suiderhof Windhoek Namibia

Postal Address:

PO Box 110 Windhoek Namibia



BUSINESS: ENERGY



2009

WHO'S WHO

WHO'S of Namibia

BUSINESS: FINANCE & INVESTMENT

Namibia has a well-estabalished banking system, which is controlled by legislation and by state agencies working through the Bank of Namibia.

The Bank of Namibia is Namibia's central bank. It serves as the State's principle instrument to control the money supply, the currency and the financial institutions, as well as the normal functions associated with a central bank.

As a member of the Rand Common Monetary Area (CMA), Namibia continues to be subjected to CMA foreign exchange regulations, as are Lesotho, South Africa and Swaziland.

Four major commercial banks currently operate in Namibia, namely Bank Windhoek, First National Bank, Nedbank Namibia, and Standard Bank Namibia. Barclays Bank/ABSA, a new entrant to the market, commences operation in 2009.

Commercial banks in Namibia operate through a nationwide network of branches and offer a comprehensive range of banking services, including current account and overdraft facilities, term deposits, discounting of bills, foreign exchange and a variety of loan products. General banking facilities such as hire purchase and leasing packages are also available. Most of the commercial banks are capable of providing specialised merchant banking facilities. Branches of banks are found in most towns in Namibia, with agencies in the smaller centres.

International servcies are available through interbank arrangements, while electronic banking and automatic teller machine (ATM) services are available in all major centres.

Independence and the election of a democratic government in 1990 resulted in the normalisation of international trading relations. There is an open government attitutude towards foreign direct investment, with the exception of farmland. Incentives are available, especially with regard to manufacturing and the export of manufactured goods.

Various government agencies and bodies are involved in industrial development and investment, including the Ministry of Trade and Industry, the Namibia Investment Centre, the Offshore Development Company, and the Development Bank of Namibia.

(Sources: Bank of Namibia 2007 Annual Report; Pricewaterhouse-Coopers' A Business and Investment Guide for Namibia)







Bankers Association of Namibia

2009

Tel. 061 299 1235

The Bankers Association of Namibia (BAN) was established in 1997 as the representative trade association for the banking sector. Membership from the Namibian commercial banks is voluntary and comprises Bank Windhoek, First National Bank Namibia, Nedbank Namibia, and Standard Bank Namibia. BAN is a forum where the four registered commercial banks can discuss issues with medium- and long-term impact such as risk and technology. BAN provides the banks with a platform for interacting with the central bank - the Bank of Namibia - and other players in the financial sector.



Mr James Hil President Members of the Bankers Association of Namibia

Bank Windhoek First National Bank Namibia Nedbank Namibia Standard Bank Namibia



Mr Stuart Moir General Manager

Stuart Moir has extensive experience in the banking sector and was the Managing Director of First National Bank Namibia from 1996 to 2004. He currently serves on various boards, including the First National Bank Namibia Holdings Board, and is also the Chairman of the Swabou Life Assurance Board.

As General Manager, he is tasked to coordinate the operations of the Bankers Association on behalf of its four members; to liaise with internal and external stakeholders of BAN; and to be the primary point of contact and alternative spokesperson of the Bankers Association of Namibia.

The position was created due to the scope and complexity of the activities and projects of the Bankers Association of Namibia and to improve relationships between BAN and its stakeholders.



INSTITUTE OF CHARTERED ACCOUNTANTS OF NAMIBIA (ICAN)

342 Sam Nujuma Drive, Paramount House, Klein Windhoek, Windhoek Chief Executive Officer: Mr J de la Rey du Toit www.icancpd.net icanceo@icanpaab.com

Fax 061 230014 Tel. 061 220218 Office Executive: Ms Alette M Jooste alette@icanpaab.com

Auditing Firms, updated November 2008

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BDO SPENCER STEWARD Windhoek

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BEN MOUTON CHAR-

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INVESTING IN NAMIBIA

Extracts from A Business and Investment Guide for Namibia published by PricewaterhouseCoopers, Namibia

The country

 Stable, democratically elected government

Developed infrastructure

WHO'S of Namibia

- · Efficient transport system
- Efficient communication system, including cellular networks
- · Sophisticated financial sector
- Moderate inflation rate
- · Relatively stable exchange rate,
- linked to the South African rand
- Rich diversity of fauna and flora

The business environment

• Independence and the election of a democratic government in 1990 have resulted in the normalisation of international trading relations.

• There is an open government attitude toward foreign direct investment, with the exception of farmland. • Incentives are available, especially with regard to manufacturing and the export of manufactured goods.

- Government policy supports free enterprise.
- Foreign business has full access to all sources of domestic finance.

• The country possesses a highly sophisticated banking system.

Foreign investment, trade opportunities, and investment incentives

 Government promotes and encourages foreign investment.

• All forms of business entities are available to foreigners.

• The same incentives are available to foreign and local investors.

• The major goals of incentives are employment creation, industrial development, and exports.

Incentives are mainly tax-based

and are substantially approved by the Ministry of Finance.

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• Export allowances apply to the export of manufactured goods generally, not only to goods manufactured in Namibia.

• Favourable incentives exist for manufacturers and exporters.

• Established professional service skills of a world-class standard are available.

• A well-established and resilient business community exists.

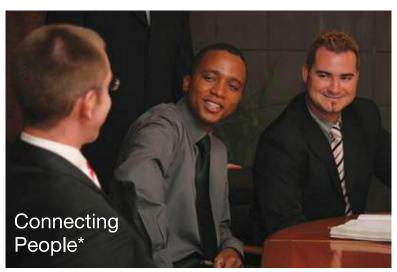
Exchange control implications on foreign investment

- No restriction exists on transfer of dividends or profits.
- Local branches and subsidiaries are normally treated as residents.

• Corporations may invest unlimited amounts upon approval from the Bank of Namibia per new investment abroad.

We have significant presence in every major market, both established and emerging, which makes the firm a global powerhouse with an unmatched ability to serve global, national and local clients.

Our partnership believes in our core values of **Teamwork, Excellence and Leadership** which help us to grow and develop both as individuals and as a business.



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WHO'S of hami

Individuals are allowed to transfer N\$2 million abroad.

Limited restrictions apply to local financial assistance where there is foreign ownership.

Foreign capital introduced into the country may be repatriated to its origin.

Labour relations and social security

There is an abundant supply of un-٠ skilled labour.

Namibia currently has a shortage of skilled labour.

There is an active and highly politicised trade union movement.

Compulsory social security costs include workers' compensation, maternity leave, sick leave and death benefits.

Currently, most retirement benefits are provided through self-administrative retirement funds or through insurance companies.

Employment equity legislation is in force.

Tips for exporters to Namibia

Exports into Namibia from non-South African Customs Union (SACU) countries are subject to customs and certain goods to excise duties.

Value added tax (VAT) is levied generally in addition to customs duties on imports, including imports from SACU member countries.

Certain goods originating from Southern African Development Community (SADC) countries may be imported at reduced rates of duty in accordance with existing protocols.

Imports by Export Processing Zone (EPZ) companies are exempt from duties and VAT.

• Most imports are cleared through

www.ijg.net

customs by local clearing and forwarding agents familiar with the requirements of the Customs and Excise Act. Advice on import restrictions and general customs and excise requirements can be obtained from trade commissions or professional advisers.

Business entities

· Foreign investors generally conduct business through a Namibian company or as a branch of its home corporation.

Company formation is simple and inexpensive. Shell companies are available from accounting and legal firms.

Close corporations are simpler to administer and are not subject to statutory audit obligations.

Legal, tax and accounting advisers should be retained in the early planning stages of establishing a business entity.

Taxation of corporations

Corporations may be either companies or close corporations, both of which are taxed on the same basis; thus the information below applies to both entities.

The tax rate applicable to companies on their taxable income (other than from mining and long-term insurance business) derived from a source within or deemed to be within Namibia is 36%.

Double taxation is generally avoided by double taxation treaties and unilateral relief. Capital gains, dividend receipts and amounts specifically exempted under the Income Tax Act are not subject to income tax.

Transfer pricing regulations may result in a tax adjustment to income or expenses where goods and services are supplied across borders between related parties at prices that are not at arm's length.

There is a general deduction for current, non-capital trading



Stockbroking | Research | Equity & Fixed income dealing Corporate Finance | Money Market | Retail Stockbroking | Consulting

UG Securities is a leading Namibian financial services boutique, serving the institutional, corporate and retail markets and specialising in stockbroking, capital and money market dealing. UG also provides a number of research products on the Namibian economy, debt and equity markets. IJG is authorised to deal on both an agency and principal basis for money market and bond transactions.

IJG's capital markets experience and superior track record in equity and debt placings over the past few years has made it the sponsor of choice in Namibia.

In May 2006 IJG was rated 1st in the category "Other African Economies & Markets" by the prestigious annual Financial Mail rating awards in South Africa. This was the first time ever that a broking firm outside of South Africa has achieved this. The coveted PMR award has also been bestowed to IJG for 2007 and 2008 as the best stockbroker in Namibia.

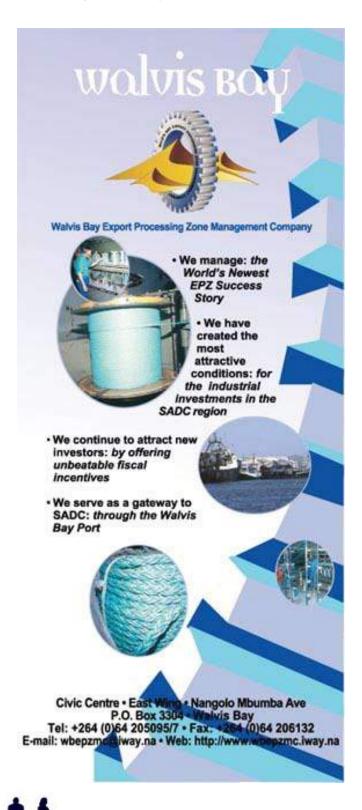


FINANCIAL MAIL RATING AWARD 2006 & PMR AWARD 2007/08 HOLDER

expenditure and losses incurred in the production of income. In addition, specific deductions are allowed, mainly for capital expenditure.

WHO'S of Namibia

Assessed losses may be carried forward. There is no group relief, and the assessed loss of one company in a group may not be set off against the income of another group company. The EPZ Act offers attractive fiscal incentives to investors in exchange for technology transfers, capital inflows, skills development, and job creation. Enterprises eligible for EPZ status are mainly engaged in manufacturing (including assembly, repacking and break-bulk operations) for export outside SACU countries.



EPZ enterprises may sell up to 30% of their production to the local (SACU) market upon approval of a written application to the Ministry of Trade and Industry. Other factors such as the earning of foreign exchange and the employment of Namibians are very important criteria for EPZ status.

2009

The Port of Walvis Bay is Namibia's first full-scale EPZ.

Taxation of foreign operations

Subject to treaty relief, non-residents, including foreign corporations, are subject to Namibian income tax on income derived from a Namibian source or deemed Namibian source.

Therefore, the general rule is that all companies, trusts and individuals, whether or not resident in Namibia, that receive income from a source within or deemed to be within Namibia, are subject to income tax on such income, and if concluded, tax treaties also arrange the source of income for tax purposes

Generally, income tax rates for nonresident corporations, trusts and individuals are the same as for resident corporations, trusts and individuals, respectively. However, dividends received by corporations and individuals are exempt from income tax to the extent that the dividends are not declared to non-resident shareholders.

There are no withholding taxes on interest payments to companies.

Royalty and know-how payments to a non-resident for the use of intellectual property or know-how in Namibia are subject to a withholding tax (royalty tax) at the rate of 10.5% of the gross payment, subject to treaty relief.

Management Team



HARALD KAMBRUDE Manager Sales

2009

JOHN JACOBS Senior Manager: Operations ELANI HATTINGH Manager: Client Service



NANGULA HAMUNYELA Managing Director

As a market leader in micro-finance Nedloans is dedicated to actively promote the rights of consumers who are our clients. We recognise that you have made a choice to do business with us and we strive to treat you in such a manner that you will always make Nedloans the first choice provider of your credit needs. We commit ourselves to the standards that clients can expect us to uphold at every interaction.

The focus is laid on salaried workers for short and long term loans, who are facing financial challenges.

As a result, we enable employees who cannot afford loans from the commercial banks to borrow responsibly from Nedloans. NO collateral is required to borrow from Nedloans. However we do credit reference checks.

In addition, we educate our clients on the principles of responsible borrowing which are;

- Borrow for a good reason
- · Borrow only what you need
- Borrow what you can repay
- Repay as promised and
- · Understand your obligation

The loans are covered by the credit life policy that pays out in the events of death, retrenchment and disability, and a micro plus benefit is payable to the next of kin if the client dies.

Our wide footprint of fourteen branches enables our esteemed clients to reach us easily and to receive professional assistance from our well trained staff.

We are proud of our competitive position and aim to retain the leading position through consistent value propositioning.

For further information, please contact Harald Kambrude at 061 2994208.

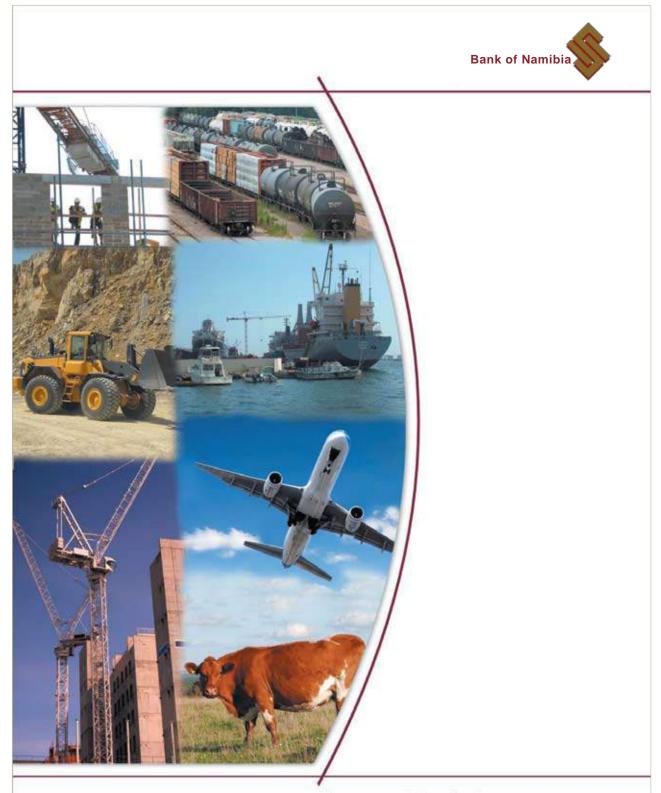
Tel: (+264 61) 299 4200 Fax: (+264 61) 299 4205

Borrow Responsibly.



Controlling Shareholder Nedbank Namibia Limited





Supporting Namibia's growing economy.

Understanding that a growing economy will lead to a better life for each and every Namibian, the Bank of Namibia provides support ranging from you, a Namibian citizen, to Government, business sectors and industries through its policies, advice and decision-making processes. As a reliable and trusted partner of the economy, the Bank of Namibia ensures that the right quantity and quality of Namibian currency is in circulation for your daily transactional requirements. Furthermore, the Bank acts as a supervisor to the commercial banks that contributes to a sound and healthy banking industry. Driven by its vision to be the Centre of Excellence, the Bank of Namibia strives to lead Namibia and its people towards economic growth, development and prosperity for all.



2009

Bank of Namibia

WHO'S of Namibia





Mr TK Alweendo Governor The Governor serves as the chief executive officer of the Bank and is accountable to the Board for the management of the Bank and for the implementation of its policies. The Governor also represents the Bank in its relations and transactions with the Government and other institutions.



Mr B Biwa Director of Financial Markets The aim of this department is to manage foreign exchange reserves, monetary operations, exchange control compliance as well as issue and manage Government domestic debt

securities.



Ms L Namoloh Director of Banking Services This department is responsible for currency and banking functions by overseeing the printing and availability of quality Namibian Dollars and its circulation thereof. It is also providing safety and security to staff, visitors and assets of the Bank.



Director of Banking Supervision This department is responsible for providing a regulatory and supervisory oversight on banking institutions that is necessary to develop and promote a sound and stable banking system and, to ensure the overall effectiveness and in-

tegrity of the National Payment System, which pledges efficient and safe payment settlement.



Ms H Badenhorst Head of Corporate Communications The objective of this depart-ment is to strengthen the Bank's relationships with inter-nal and external stakeholders and also manage the Bank's image favourably. In addition, the division is responsible for managing the Bank's archiving and information dissemination functions.



Mr P Hartmann Deputy Governor The Deputy Governor exercises the powers and duties assigned by the Governor. The Research Department, the Banking Services Department, the HR Department and the IT Department report to the Deputy Governor.



Director of Research

The mission of this department is to conduct economic research and provide policy advice towards macroeco nomic stability and financial sector development in the interest of Namibia's economic growth and development.



Mr I Shiimi Assistant Governor & Head of Financial Stability The Assistant Governor exercises the power and duties assigned to him by the Governor and he is also the Head of Financial Stability, the Banking Supervision Department, the Financial Markets Department and the Financial Intelligence Centre



Mr S Hamunyela Director of Corporate Services

The Corporate Services function include asset management, procurement, financial and accounting services and reporting.

Tender inquiries : Secretary to the Tender Committee Telephone: 061 2835168



Mr M Ickua Director of IT

The Information Technology department is responsible for the implementation of the core business system and maintains the information technology infrastructure of all the functional departments of the Bank in

order for them execute their business strategies effectively.



Ms L Dunn Director of Financial Intelligence Centre The Financial Intelligence Centre's mission is to protect the national financial system against the abuse of money laundering activities and other financial crimes. The Centre strives to react effectively and efficiently to challenges posed by national and international money launderers and other perpetrators of financial crimes.



Mr M Rittman Chief Internal Auditor This division is an independent review function within the Bank and its function is to determine the key risks that the organisation faces, to examine and evaluate the adequacy and effectiveness of the system of risk management and internal controls to protect the bank from those risks, and to verify that the controls are working as intended.

Corporate Communication Division Telephone 061 283 5114 • Facsimile 061 283 5228 . PO Box 2882 Windhoek Switchboard: Tel. 061 283 5111 • 71 Robert Mugabe Avenue, Windhoek www.bon.com.na

Ms B //Gowaseb

Director of Human Resources

The Department provides

strategic Human Resources

and operational support to the

Bank with the aim to enhancing

organizational performance and

overall goal attainment.



toneySteenkamp/JohanVanRensburg/ChrisMatthee/MagdalenaBrinkman/ChaldunVanWyk oKruger/NiekieSaunderson/ElseRooinasie/BeverleyClaasen/LensiaJanuary/CynthiaKurz/Li /illaHeunis/JuliusShipena/VeronikaShikongo/BetsieDeKoker/ElainePretorius/AnnelizeO ranzelleDeKlerk/LotMalakia/FelicityKgosimang/KoosMaartens/MariskaSchrader/Beaulzaaks ravoGaoseb/AntheaMcNab/DonaldClaasen/LouisStander/RicardoDreyer/LuzaniSmith/Ant appiesLabuschagne/HenriëtteVanDerMerwe/MariskaLiebenberg/BarryStander/Roswitha lannelieBoshoff/MarjolizeDeWaal/AlanDiergaardt/AndreSmit/KrystelBennet/OnesmusKau .oseleen **T**itus/VivienneHOrn/JacoKru**G**er/RyanClark**은**/Chan**t**elCogillr/r/C**h**ristinaKa orotheaMartins/LientjieVanderMerwe/VinzentGoamub/OruteUandara/FredGrundeling/N eaticiaHaakuria/OdetteOosthuizen/HendriskaBerry/MicheleDiergaardt/IanHayward/Christa mmySweetnam/ShalongoShipulwa/RobertMcKay/CeleneBritz/LizelleKnouwds/EricoDuPlessis hillipFillipus/ElvonaBezuidenhout/GrietaVanWyk/JoanieStrauss/CharlotteMolle/AnnetjieBr anaDiergaardt/BeverlyXoagus/BrigitteLouw//LeanaVan**W**yk/Peneyamb@koKambwali/Sie@ helleyMulenamaswe/AbigailBock/JulianaQuintal/Mirjamlita/SharonHubsch/SimonShigv tephanieDiergaardt/JonelleEiman/EileenWohler/WandaHerle/Jakes//Naomab/RogerHenckert ImienMarais/ClausStein/PaulinaMbango/MartinKisting/ElnaSteynberg/AnnetjieHuman/Fille heopoltineGarises/AzariaVanWyk/LorelleLordan/TrevorMaasdorp/LorindaLusse/MemoryG enniferVanDerMerwe/JosephKhaiseb/MelanieOram/MaryBrandt/MosesElago/LessleBeuk eonBurger/CathyOpperman/SofieEixas/EhergardisKahima/RuthDiergaardt/ButaAbrahan nzelleStrauss/Eurickalsmail/JohnWillemse/VivienHijambazapo/AnnaBaartman/RichardBeu lansEngelbrecht/CatharinaHusselmann/ChristaReinhardt/CarinaVanTonder/HansMurangi/Ge inaNakurua/LotMalakia/AdeleNeethling/ElricoVanWyk/RubenLoteni/SimonLoteni/JenniferEks GerdaVanZyl/AlbertaDiederiks/FrikkieViljoen/JoseLombaard/IlseWalters/SintyMoller/Farida obusVanderMerwe/DoreenSitali/MartinMusukubili/ChristinaSmit/AnnaMatengu/JohanE latildaDavies/JohanSaal/EsmereldaKlazen/BrendaKariazu/RoydonManale/MartjieBlaau liciaGoeieman/MuckieDuPlessis/RianaMostert/LodineBurger/PetrusKoper/AnitaBeukes/Joh avidNell/SimonFrans/GideonVandenBerg/MariethaVanHeerden/RenierEls/Anna-MarieHange ieterJansenVanVuuren/PetrusSimeon/FionaWaltersi/JobMouton/MaryLetlhagoje/AnetBezui yanClarke/AudreyDiergaardt/AmySmith/ElizabethBrinkman/AndreasUunona/LovisaNambahu /onaLoots/BetsVanGreunen/ChrissieLeRoux/VickyTjiurutue/MarianaSmit/EliznaVorst hristelSouthgate/NikodemusPetrus//SoniaMueller/SinaOpperman/MeisieDuPless/LandiMa mandaLouws/HettiePretorius/HilmaAsser/GinaHerculano/JohannesNakale/StephanHae almiOnesmus/LaurindaMwenyo/AnnelieseLungameni/JasonNghishekwa/MariaNakurua/Divi harlineNgairo/ChrisVanLill/CarlosChristovao/DorkasKanguatiivi/KilipasTitus/JohannaAshi

2009

At Bank Windhoek we are all passionate in serving our clients and the Namibian nation as a whole. With teamwork, excellence, learning, passion, innovation, and integrity, our team of more than 1000 at Bank Windhoek surely are the who's who of Namibia. With our values, our team always ensures that together we do better.



BUSINESS: FINANCE & INVESTMENT

WHO'S of Namibia

/FrancoisVisser/CharmaineWentzel/RichardStein/HeinrichNekundi/BertinoBertoni/SanetSmi zanneVanZyl/WouterTaljaard/JoylineCloete/BerdineMurray/PhilipDuPlessis/KleintjieVisse Connell/AnittaSchiefer/GotthartineWitbeen/BiancaRichter/AubinBobeje/AlinaMutanga :/LorettaSwartz/AntheaVanZyl/SylviaNeels/JacquelineStumpfe/JessicaJimmy/JacoOppermai onDeWit./WillemRittmann/BevinZealand/SophiaMouton/SonayaBeukes/RichardKharuxal aCogill/AnfriOosthuizen/MineHannam/MeinoldGaroeb/ChristinaBeukes/SuzetteMoutor dinge/XeniaVanWyk/SharonVanWyk/TaambaNangolo/ManusNaude/LizelleHill/AtlaGeise avezembi/G**e**orgeMa**F**tin/TimoNghipunya/ChristieVanZyl/HelviNaruseb/PatrickMoluts 1aureenPlatt/DebbiePretorius/NathanaelMureko/ArmgardVanDenHeever/AndriesOwosel VanSittert/CarolineVanRooyen/SelinaObes/EllenKoch/MannetjiesBurger/SuzetteSteenkam /JoyceSibungo/AnnalineLouw/EmmaHippo/CarolineVanWyk/ChrizellDiergaardt/InaMunyam and/CarinBarry/BabsieBarth/TerenceThiele/EuniceStrauss/LindyOckhuizen/AngelaHandura gfried Jossobs/Nicolene Boltman/Georgina Ganxas/Frankie Diergaardt/Marita Calitz-Straemko vedha/NatashaNuguris/BeatrixAtkinson/AurdreyMazenge/ElizeKrohne/SharonVanWyk /CindyBertolini/Cindi-LeeOlivier/NaomiTitus/CharlOsborn/MariaAwases/KaunahendaUunon monNdjimba/JohanVanDerWesthuizen/MichelleSeboa/VivianGroenewald/GenevieveHaup anes/OwenMorkel/CecilPlatt/DonovanBeukes/MaggyBassingthwaighte/AltaVanderMerwe kes//Donal **CI** Petersen/K**O** busSteynLientjieVanWyk/RiaanGouws/TosBlaauw/JansStande n/GillKavendjaa/BernadetteRuhl/KangongaKangonga/TienieSiebert/HannetjieSteenkamp kes/ImmanuelMengo/KefasSheehama/RolineMcDonald/AshleyKazongari/MicheleWather eorgiaVonSolms/EliNel/EstelleNel/FransieEngelbrecht/PullaPogisho/JamesHill/DianaKazaronda teen/RitaDeck/AmandaKoch/CorneliusKamerika/GlendaVisagie/TokkieBester/MiechelleCloet aMostert/BonnieMatengu/FabbySimasiku/PaulaVanHeerden/BiancaVisagie/LudwikaFran 3osch/MadeleinSchumann/OckertZeelie/ChristofineMurangi/RianaLouw/TurryKavezemb w/LeonieTaljaard/AnsieMorkel/MinnaBooysen/MagdaONeil/KarenSmith/BeulahHindjou nMarkus/ElizabethA**D**rahams/G**e**orgeKa**t**iba/EvaTji**t**uka/Andr**e**Brandt/Toe**r**aDuPlessis e/BenitaKruger/PietSteenkamp/JennyVanZyl/LeandreFarmer//Josephlyambo/StefanusDausal denhoudt/MerlinaKaatuua/CorneliaJoubert/BarbaraKrenz/HenrietteCupido/SalomieStumpf ı/JeannettaDeWaal/BeantaJacobs/BeselZaaruka/DeniceBruyns/MichelleMaletzky/SakkieVanZy er/JerryElago/FrikkieLouw/Augustelipinge/MirjamShapwa/NelsonHapera/EbbiMuelle arkus/MichaelHennes/HarrycioLandsberg/AnetteDurand/GabrielNembenge/Gideonliping nisch/NdeshiKakwambi/JackyPotgieter/EvaKudumo/MarthahKapapu/MichaelNdeuyeek Tredoux/JulianaVonSolms/LilySteenkamp/HilaryTjaverua/LeandriHuman/MelindaDuvenhag pala/CarlaVanLill/MagriethaNomch AT BANK WINDHOEK EVERYONE IS A WHO!



2009



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2009



Good business is good for development.

In the five years since we opened our doors for business, the Development Bank of Namibia has provided more than N\$ 800 million in finance to more than 250 small, medium and large businesses, and public sector enterprises across Namibia.

The result has been growth, not just for our clients, but for the bank as well. And, most importantly, we have created thousands of jobs and incomes, and contributed to the infrastructure and structural capacity of Namibia.

Backed by robust governance, sound business sense, and an approach that emphasises growth and viability, the Development Bank of Namibia is living proof that 'good business is good for development'.

> Our doors are open for husiness. Visit www.dbn.com.na for more information. Then call us. + 264 61 290 8000.



Development Bank of Namibia

Enabling Sustainable Progress



Development Bank of Namibia

The Development Bank of Namibia is a specialist bank that provides finance to a wide spread of public and private sector organisations that fit the developmental mandate of the Bank, particularly job and income creation, but also -

2009

- geographical spread of economic activities
- diversification of ownership
- capacity-building in existing public and private sector organisations
- · development of infrastructure, and
- · development of trade.

In the five years since it opened its doors for business, the Development Bank of Namibia has earned a strong reputation for financing innovative new enterprises, giving existing enterprises the opportunity to grow, partnering on infrastructure finance, and creating employment across Namibia. And while it has done this, it has changed the perception of what finance can be.

The aims of the Bank are to create and spread employment, support the development of public and private sector enterprise across Namibia, assist with the financing of infrastructure, and contribute to the development of the Namibian economy.

The Development Bank of Namibia has become the financier of choice for innovative projects. Analysts of the Bank overcome potential pitfalls by listening for the business logic first, and then recommending steps to mitigate the risks.

Management team

As a result, the Bank is noted for the success of the pioneering projects which it accepts, as well as for the high repayment rate of the loans it grants.

With its sound approach, sound returns to its loan book, and reinvestment in yet more projects, the Development Bank of Namibia has proved that good business is good for development.

Contact:

Ms Joy Sasman Manager: Corporate Communications 12 Daniel Munamava Street PO Box 235, Windhoek, Namibia Email: jsasman@dbn.com.na www.dbn.com.na Tel. 061 290 8007 Fax 061 290 8049



Standing FLTR: Gottlieb Hinda – Chief Operations Officer; Renier van Rooyen – Chief Financial Officer; Martin Inkumbi – Portfolio Manager. Seated FLTR: David Nuyoma – Chief Executive Officer; Joy Sasman – Manager: Corporate Communications; Lindsay Crawford – Head: Credit & Risk Management. Insert: Elriana Burger – Manager: Human Capital



Bank of Namibia

Enabling Sustainable Progress



BUSINESS: FINANCE & INVESTMENT





MAKE THI SGS HAPPEN

Visionaries at your service in 2009

Introducing Nedbank Namibia's highly experienced and proficient leadership that is geared to make prosperity happen for our treasured clients.

Erastus Hoveka, Managing Director NedNamibia Holdings (Group) & Nedbank Namibia

Erastus is the Managing Director of both NedNamibia Holdings (Group) and Nedbank Namibia effective January 1, 2008. He joined Nedbank as Deputy MD in April 2007. Previously, Erastus was Chief Financial Officer at the Development Bank of Namibia. He has a wealth of financial sector experience amassed locally and internationally, having held senior Accounting and Management posts in the USA and Namibia.

Currently, Erastus is a director/trustee of the Housing Trust of Namibia and Weatherly Mining Namibia Limited, member of the Audit Committee of Government Institutions Pension Fund (GIPF), the International Federation of the Red Cross and Red Crescent Societies' Finance Commission and Audit & Risk Committee in Switzerland. He has served as Treasurer of the Namibia Red Cross Society and taught Strategic Management at the Polytechnic of Namibia. He attained his MBA (Distinction) and BSc Accounting (Cum Laude) degrees from University of Pretoria, Illinois, USA and also qualified as Certified Public Accountant in Illinois.

Grant Marais, Executive Head of Sales Nedbank Namibia

For over a quarter of a century, Grant has excelled in the industry. Previously Deputy Managing Director of Standard Bank Namibia Ltd, he holds a B Comm degree from the University of South Africa and is a Certified Associate of the Institute of Bankers in South Africa. He has proved himself in Bancassurance, Treasury Management, Corporate, Business & Retail Banking, Custody & Trusteeship, Asset & Liability Management and Foreign Exchange.

Whilst with Stanbic Bank in Botswana, Grant served as an Executive Director for 4 years and as Head: Corporate & Investment Banking Division.

At Nedbank, he is responsible for all business units' sales activities stemming from Business & Corporate Banking, Bancassurance, Micro-lending, Branch Network and Retail.

Neville Beckmann, Executive Treasurer Nedbank Namibia

Neville joined us from NamPower (Pty) Ltd where he was Head of Treasury & Strategic Finance. He holds a BComm degree from the University of South Africa and is a Certified Associate of the Institute of Bankers. Neville's impressive career path features a proven track record in Treasury Management, Structured & Project Finance, Asset Liability Management, Custodial & Trusteeship as well as Foreign Exchange. He amassed 20 years of banking experience, specialising in Treasury, before joining NamPower in June 2000. Neville then played a catalyst role in Financing & Hedging for NamPower's expansion drive by virtue of raising foreign loans. Furthermore, he played a leading role in the establishment of Namibia's biggest corporate bond issue.

At Nedbank, Neville is responsible for the bank's Treasury activities and supports the Sales team in determining optimal financing solutions for customers.

Robin Sherbourne, Group Economist Old Mutual, Nedbank & NedCapital

As the first Group Economist for Old Mutual, Nedbank and NedCapital, Robin's appointment is testimony to the growing importance we place on understanding our local economic and business milieu.

Robin attained a BA (Physics) from Oxford University and an MSc (Economics) from the London School of Economics (LSE). He is a widely-known and highly respected newspaper columnist and economic commentator, having penned an impressive list of publications on the Namibian economy. Moreover, he recently worked as an economic analyst for IJG Securities as well as advisor to the Bank of Namibia. Robin has earned a reputation for getting new projects off the ground, including the Institute for Public Policy Research (where he remains a board member) and current affairs magazine, Insight Namibia.

NEDBANK

A Member of the 🛞 OLD MUTUAL Group



BUSINESS: FINANCE & INVESTMEN

WHO'S of Namibia

Nedbank's High Powered Executive Sales Team: Make Things Happen

Nedbank is an integral part of the biggest financial institution in Namibia, by virtue of our association with the Old Mutual Group. Nedbank has created a specialised Executive Sales Management team to manage the bank and offer products and services in this challenging and rapidly changing economic environment, which is having an enormous impact on every specietal sector.

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The strategic appointment of a high-powered and immensely experienced Executive Sales Management team will undoubtedly take the bank to greater heights, even in the face of tough market competition. The Group Economist will give Nedbank and the entire Old Mutual Group the leading edge in offering sound economic analysis for the public and market to interpret and use to their overall benefit.

It is anticipated that the invaluable experience of this Executive Sales team will assist the financial institution to increase the value of its customers by deploying technology, methodology, knowledge transfer, best practices and strategic execution throughout the client's executive, regional, branch and frontline areas.

As part of the Nedbank Limited Group, our customers have access to a strong branch network, spanning most of the SADC region. The group offers a wide range of wholesale and retail banking services through three principal business clusters: Nedbank Corporate, Nedbank Capital and Retail & Wealth Management. The principal services offered by the group comprise corporate retail banking, property and asset finance, investment banking, private banking, foreign exchange and securities trading. The Nedbank Group also generates revenue from private equity, credit card issuing and processing services, custodial services, asset management services, bancassurance services and legal services.

The fundamental change in Nedbank's retail strategy has been underpinned by a comprehensive revision of its brand image, products and services, an ongoing simplification of bank fees, a substantial investment in expanding and improving the bank's distribution channels (including ATMs), as well as a massive drive to improve service levels.

Nedbank is committed to being a bank for all Namibians and the new joint venture with the country's national post utility offers thrilling opportunities for the unbanked and under-banked markets to gain access to financial services.

The strategic appointments in recent times are expected to realise gains that are phenomenal for the Namibian market, occurring at a time of heightened competition and increased global pressures. "We are committed to making it possible for the organisation to realise comparable improvements. In doing so, we are confident we can improve the value we bring our clients, our shareholders and our employees," says the MD of Nedbank, Frastus Hoveka.

As large banks around the world struggle to overcome silos and execute enterprise strategies, few providers can claim enterprise capabilities. "We are pleased to be able to do so, and expect to see the gains made over the short-term," he adds.

Over the years, Nedbank has built its reputation on customer service and innovation, demonstrating its pioneering spirit at every turn. The bank's commitment to the country will continue to be reflected in its business projects, Social Investment Fund and its Go Green Fund for environmental conservation. Nedbank believes that the selection of this team is another way of delivering on our promise of great value banking. From its corporate and business suite to private banking, retail and debt & equity investment, Nedbank is poised to Make Things Happen for the better future of existing and prospective clients.

MAKE THIN GS HAPPEN

NEDBANK

Member of the COLD MUTUAL Group

Striving towards one common goal.

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Standard Bank Namibia Executive Committee



Ehrenfined Ita munua Mercro Head: Risk, Compliance and Legal Services

BUSINESS: FINANCE & INVESTMENT

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2009

WHO'S of Namibia

Regional Management

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Bethuel Tjirera - Regional Manager: Central Region Tel: +264 61 294 2380 Fax: +264 61 294 2624 Cell: +264 81 122 3127 E-mail: bethuel.tjirera@standardbank.com.na

Wim Lötter - Regional Manager: Coastal and Southern Region Tel: +264 61 294 2503 Fax: +264 61 294 2624 Cell: +264 81 129 8214 E-mail: wim.lotter@standardbank.com.na

Customer Care Centre

Tel: (061) 294 2628 / 2126 Toll Free: 08000 28000 E-mail: info@standardbank.com.na

Head Office	061 294 9111
24 Hour Autobank Emergency	061 294 2363
Customer Contact Centre	061 294 2126
Credit Card Authorizations	061 294 2143
Cardholder Services Helpdesk	061 294 2136
Lost Card 24 Hours	061 294 2136
Merchant Services Helpdesk	061 294 2164
Standard Executives & Trustees	061 294 2202
Liberty Life	061 294 2570
Standard Insurance Brokers Namibia	061 294 2263
Stanfin Assurance	061 294 2640
Stanlib Namibia	061 294 2617
Vehicle & Asset Finance	061 294 2137
Fleet Management	061 294 9111
Home Loan	061 294 9111

Regional Branches/Service Centers

Aranos	(063) 272 011
Arandis	(064) 510 412
Ausenkehr	(063) 297 264
Ausspannplatz	(061) 371 800
Bethanie	(063) 283 003
Eenhana	(065) 263 288
Game	(061) 264 950
Gobabis	(062) 562 074 / 5/ 6
Grootfontein	(067) 243 051 /2 / 3
Gustav Voigts	(061) 278 200
Henties Bay	(064) 500 648
Katima Mulilo	(066) 254 511
Katutura	(061) 263 116 / 7 / 8 / 9
Keetmanshoop	(063) 223 274 / 5
Khorixas	(067) 331 184
Klein Windhoek	(061) 221 464
Lüderitz	(063) 202 316
Maerua Mall	(061) 304 887
Maltahöhe	(063) 293 011
Mariental	(063) 242 371
Northern Industr	ial (061) 294 4296
Okahandja	(062) 503 047 / 8
Omaruru	(064) 570 007 / 428
Ombalantu	(065) 251 593
Ondangwa	(065) 240 336
Ongwediva	(065) 231 605
Oshakati	(065) 220 911 / 2 / 3
Oshakati South	(065) 220 911
Oshikango	(065) 264 629
Otavi	(067) 234 012
Otjiwarongo	(067) 302 051 / 2
Outjo	(067) 313 016
Rehoboth	(062) 525 242
Rosh Pinah	(063) 274 428
Rundu	(066) 265 900
Standard Bank Co	entre (061) 294 2048
Swakopmund	(064) 412 500
Tsumeb	(067) 220 956 / 8 / 9
Walvis Bay	(064) 201 1111
Wernhil Park	(061) 294 2048
Windhoek	(061) 294 4111

*Correct as at 30 July 2008.





Standard Bank Namibia Holdings Ltd



Theofelus Mberirua Managing Director SBN Holdings Ltd Tel(+264 61) 294 2400 Fax(+264 61) 294 2409 Theofelus.Mberirua@standardbank.com.na

Towards the end of 2006 approval had been obtained to form a Namibian holdings company, SBN Holdings Ltd. The new structure allows the holding company direct ownership all of the Group's Namibian interests, such as Standard Bank, Standard Insurance Brokers, Liberty Life, Stanfin and Stanlib.

The formation of the holdings company has also paved the way for Standard Bank to concentrate on its strategic and operational issues. Theo Mberirua, Managing Director of SBN Holdings Ltd, will in turn be able to focus on numerous key strategic issues, growing some of the non-banking activities such as bank assurance and tapping into other opportunities within the Namibian market.

Stanfin Namibia (Pty) Ltd

Stanfin is dedicated to assisting customers with their business and personal financial planning. This includes, but is not limited to, retirement planning, estate planning, tax advice, investment planning, insurance, health and medical cover. A risk and financial needs analysis is recommended at least once a year.

Stanfin represents all the major lifeassurance companies in Namibia. With 14 consultants countrywide, Stanfin is represented in all the main branches and points of representation. The consultants have, on average, more than 10 years' experience in the industry, as well as qualifications as Diamond and Platinum brokers. This means that Stanfin is in the perfect position to assist in all financial matters.

Werner van der Merwe, Managing Director Tel (+264 61) 294 2333 Fax (+264 61) 294 2639 VanderMerweWT@standardbank.com.na

Standard Insurance Brokers Namibia (Pty) Ltd

Standard Insurance Brokers operates in various sectors of the insurance industry, offering a comprehensive range of products. These include home-loan insurance, loan protection, accident and health insurance, household and motorvehicle insurance, travel insurance, funeral plans, legal-assistance cover, cellphone insurance, agricultural insurance and more. The products and services give customers a number of different and personalised underwriting options to choose from when planning and structuring their insurance portfolios.

Standard Insurance Brokers also boasts with a wide network of over 40 points of representation throughout the country and an enthusiastic, motivated and well-trained staff. With Standard Insurance Brokers, customers are educated to ensure that they receive only those tailor-made products that are truly beneficial to them.

Justus Hausiku Managing Director Tel (+264 61) 294 2620 Fax ((+264 61) 294 2279 Justus Hausiku@standardbank.com.na

STANLIB Namibia

STANLIB Namibia provides specialised asset-management services to retail and institutional clients by way of pensionfund management, cash and fixedinterest portfolio management. STANLIB furthermore offers focused investment management services for Balance Portfolio, Namibian Only Portfolio (35%), Mine Rehabilitation Fund, Inflation Plus Fund and the like.

Standard Bank Namibia Unit Trust Management Company Ltd

Standard Bank Namibia Unit Trust Management Company provides investment services to private and corporate customers The Standard Bank Namibia Unit Trust Product Range has a proven track record of consistently delivering competitive returns for customers. The unit-trust company has, in total, four Namibian registered unit-trust investment products.

- Standard Bank Namibia Cashplus Fund
- Standard Bank Namibia Income Fund
- Standard Bank Namibia Flexible Property Income Fund
- · Standard Bank Namibia Managed Fund

Stanlib Namibia has also created two Wrap funds on the SP2 platform to offer more avenues of investment for the investor to choose from.

- Conservative Wrap
- Moderate Wrap

Brown Amuenje Managing Director Tel (+264 61) 294 2046 Fax (+264 61) 294 2533 Brown.amuenje@standardbank.com.na

Charl van Zijl Executive Director Tel(+264 61) 294 2472 Fax(+264 61) 294 2533 Charl vanzijl@standardbank.com.na

Liberty Life

On 30 May 2008, Charter Life Namibia, which has been operating in Namibia since 2004, changed its registered name by Special Resolution, and is now called Liberty Life Namibia Limited.

Liberty Life Namibia is a member of one of Africa's leading financial institutions, the Liberty Group with a strong market share in the individual and group markets. Liberty Life develops and offers tailor-made life insurance products for death, serious illness and life changing events for employer groups, retirement funds and affinity groups aiming to meet the individuals' risk management needs.

With a range of new policies, quality underwriting and a streamlined claims process, they strive to deliver a clientfocused service to our esteemed clients.

Christell Loots Managing Director Tel (+264 61) 294 2614 Fax(+264 61) 294 2441 Loots.Christell@standardbank.com.na





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"Though 2008 was a difficult year for the assurance industry because of interest rate changes, commodity price increases and the economic uncertainty, there was still a need for life assurance and investments over longer terms for retirement purposes. After the initial fright it took some time for customers to settle down and re-evaluate their financial situation. Though cash flows were restricted, clients still valued their financial planning."



Werner van der Merwe Stanfin: Managing Director

STANFIN NAMIBIA (PTY) LTD

2009

Stanfin, a subsidiary of Standard Bank Namibia Holdings, is an intermediary service through which Life assurance and Investment products are marketed.

Stanfin does business with all the major Life Assurance and Investment Companies, concentrating mainly on the Standard Bank Namibia customers.

The company is dedicated to assisting customers with their business and personal financial planning. This includes, but is not limited to, retirement planning, estate planning, wills, tax advice, investment planning, insurance, health and medical cover. A risk and financial needs analysis is recommended at least once a year.

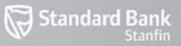
Stanfin is the perfect choice to assist you with all your financial matters, since we represent all the major lifeassurance companies in Namibia. With 14 consultants countrywide, Stanfin is represented in all the main branches and points of representation. Our consultants have, on average, more than 10 years' experience in the industry, as well as qualifications like Diamond and Platinum brokers.

Although 2008 was a difficult year in the industry and the turnoil in international markets and economies affected the production and operations of Stanfin, we still managed to service our customers in planning their financial future. Everybody's cash flows were obviously influenced by the tough economic times, but there will always be a need for customers to plan their financial future and we strived to satisfy that need.

Stanfin looks forward to a year with better financial circumstances for everybody, and therefore also for the company. We will in any case strive to deliver a higher standard of service, with improved advice, to our customers during 2009.

Werner van der Merwe Managing Director Tel (+264 61) 294 2333 Fax (+264 61) 294 2639 VanderMerweWT@standardbank.com.na

Werner has extensive experience of 26 years in the Life Insurance industry.





"Stanlib strives to be the top knowledge base of investments in Namibia and to add value to our clients, changing clients lives for the better."



2009

Jerome Mouton Regional Managing Director: Southern Africa (BA, MA (Dev. Economics), MBA)

STANLIB

STANLIB was established in 1993 in order to provide investment management services to both Namibian institutions and individuals. With over 7 000 retail customers, STANLIB Namibia manages assets for various clients including public and private sector companies, retail and institutional clients by way of pension fund management, cash and fixed interest portfolio management.

STANLIB is one of Southern Africa's largest investment managers and has expertise in managing portfolios on behalf of a highly diverse spectrum of clients. This gives the company a competitive edge in the market. In conjunction with its sister company, STANLIB Wealth Management SA, we have a fund management model that seeks best-of-breed solutions within specific focus areas from accountable investment professionals who add individual value by being encouraged to make high conviction investment calls. We dedicate our efforts to enhancing value across the board rather than in pockets of excellence.

STANLIB's objective is to realise long-term superior investment returns for our clients with lower investment risks. Standard Bank Namibia Unit Trust Management Company Ltd, a licence operating under STANLIB, provides investment services to private and corporate customers. The Standard Bank Namibia Unit Trust product range, consisting of five Namibian registered unit trust investment products, has a proven track record of consistently delivering competitive returns for customers. STANLIB Namibia has also created two Wrap funds on the SP2 platform, offering the investor more investment avenues to choose from:

Our fund managers are highly qualified and trained individuals, dedicated to deliver top service through excellent investment knowledge. Our performance is further enhanced by outstanding administrative systems, enabling corporate and private investors, as well as pension and retirement funds to receive customized reporting and information on request.

Contact our qualified investment team:

Jerome Mouton

Regional Managing Director: Southern Africa (BA, MA (Dev. Economics), MBA)

Brown Amuenje

(B.Comm)

Eino Emuvla

(B.Comm (Investment Analysis & Portfolio Management)

STANLIB



BUSINESS: FISHING

2009

The Namibian fishing industry is based on the Benguela Current System, one of the four eastern boundary upwelling systems in the world (the others are off north-west Africa, off California and off Peru). These systems support rich stocks of demersal and small pelagic species.

The commercial biomass of Namibia's 200-nautical-mile Exclusive Economic Zone (EEZ) contains about 20 different species, consisting primarily of small pelagic species (pilchard, anchovy and juvenile mackerel) and lobster along the shallower onshore waters on the continental shelf, as well as large pelagic species, including adult mackerel, demersal hake, and other deepsea species (monk fish, sole and crab) in the waters further offshore.

Besides catching, the industry involves processing and marketing fish and fish products. About 85% of the fish landed is processed in Namibia and then exported. Mid- and deep-water trawling for hake, horse mackerel, monk and sole account for over three-quarters of the country's weighted fish output. This is followed by purse-seining for pilchards, anchovy and juvenile horse mackerel; ring- and bow-net harvesting of inshore lobster and deep-sea crab, and line fishing for tuna, cob and snoek. Also found in the Namibian EEZ deep-sea are the most valuable species of orange roughy, alfonsino and oreo dories. In addition, mariculture is a growing subsector in Namibia's fisheries, with three oyster farms and one seaweed harvesting enterprise already well established.

Globally, Namibia ranks among the top ten fishing countries in terms of the value of production. Namibia is also the top African fisheries country by production value and exports, and her estimated national fish reserves are the largest in southern Africa. The industry employs about 14,000 workers, of whom about 43% are seagoing personnel, and 57% are involved in onshore processing.

The Namibian fishing industry is currently the second largest contributor to Namibia's economy, with a contribution of about N\$200-N\$400 million per year. Cited as one of the major reasons for the turnaround in the Namibian fishing industry has been the recent focus on the addition of value added products. As the Government is now revising the 1992 Fisheries Act and spearheading the campaign to attract investment in the industry, it is expected that the fisheries sector will grow further in the future.

According to the Bank of Namibia's Annual Report for 2007, the poor performance in the fishing sector for the preceding three years continued into 2007. The output of the fishing sector declined by 0.4%, which was lower than the decline of 4.8% in the preceding year. The decline in fish catches relative to the previous year was mainly supported by improved volume of landings, the size of fish catches (especially hake), and higher fish prices.

The report stated further that the outlook of the fishing sector was mixed: the impact of the closure of hake factories would only be realised in three to five years, but progress on aquaculture and mariculture was good. The outlook on hake in particular was positive, due to expected improved stock and prices. However, the outlook for horse mackerel was bleak because of a reduction in total allowable catches of about 30% in 2008. Further, the biomass for horse mackerel had negatively impacted on the outlook by declining year-on-year by 11,000 tonnes, to total 535,000 tonnes in 2007.

However, the outlook was positive with regard to oyster farming. Oyster production had been increasing over the past few years, according to the Bank's 2007 report, reaching production levels of an estimated 27.3 million oysters in 2007. Reaching the target of double that amount by 2010, Namibia still has to meet stringent EU standards, which seem to hamper exports. In light of the above developments, value added growth in the fishing sector is projected to decline slightly by 0.2% in 2008. (Sources: Namibian fishing industry website www.nfi.com.na; Bank of Namibia 2007 Annual Report)



WHO'S of Namibia

2009



Right holders and partners: Representatives of Diaz Fishing Ltd, Empire Fishing, Ombaye Fishing and Huab Fishing

Beluga Fishing Limited is the first and most successful 100%-Namibian-owned fishing company. It was founded by Sidney Martin in 2006 and incorporates several right holders with a proven and solid record in the fishing sector.

Beluga Fishing is based in Walvis Bay, where it operates its own wet and freezer vessels to land the company's hake and monk quotas. Fish is processed through state-of-the-art facilities in Walvis Bay, and final products are ready to satisfy the most demanding clients, both local and international.

Beluga Fishing is geared towards protecting the natural environment, one of Namibia's most valuable resources.

Ben Amathila Avenue PO Box 70 Walvis Bay Namibia Contact: Salome Izaaks Tel. 064 218112 Cell 081 276 8073 beluga@tunacor.com.na





BUSINESS: FISHING

96

2009

WHO'S of Namibia



Martha Shikongo Human Resource Manager



Kennedy Mbanga **Quality Control Manager**



Dina van der Meer **Financial Manager**



Fleet Manager



Sylvia Tjipepa HR Officer



Peya Hitula

Senior Internal Auditor

Günther Pfeiffer

Nurella Ngozu Liaison Officer

Tunacor is a dynamic and versatile company with a long presence and strong performance record in Namibia's fishing industry. Processing only wild-range-harvested fish, we focus on manufacturing the highest-quality product and on maximising the satisfaction of our broad and worldwide consumer base.

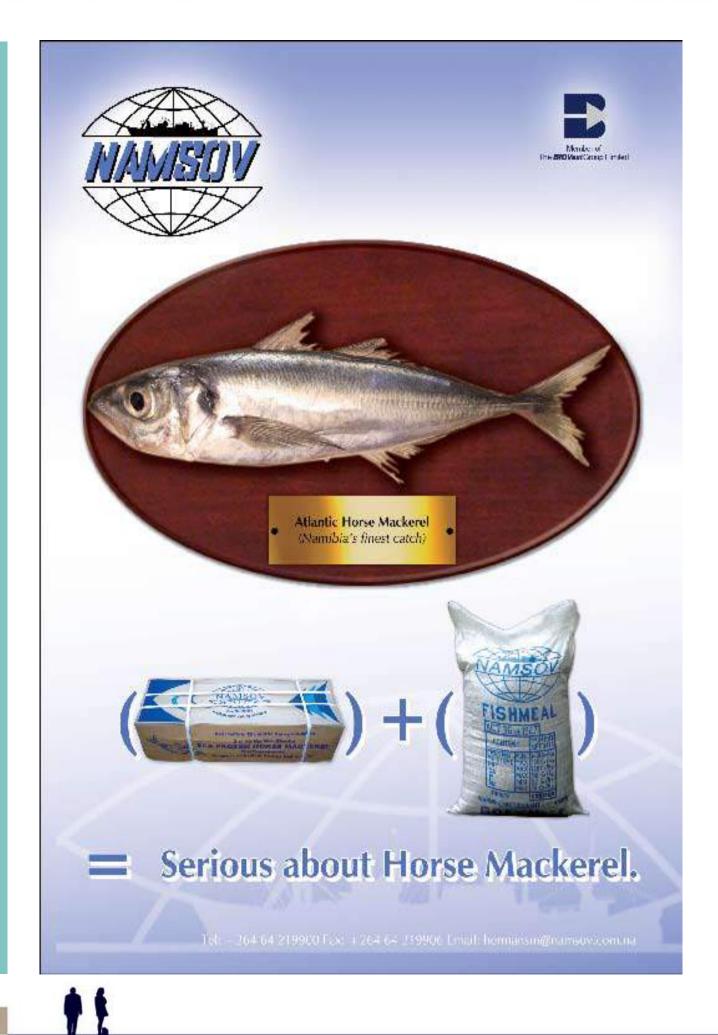
TUNACOR

MANAGEMENT AND STAFF

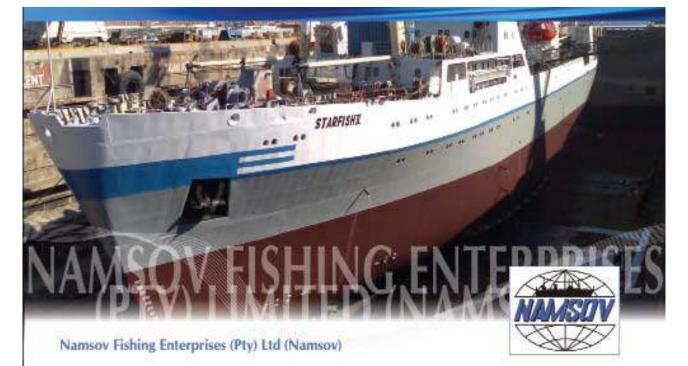
Our fleet trawls the seas of Namibia's Exclusive Economic Zone (EEZ), catching the best fish, which are processed at our onshore facility in Walvis Bay. Tunacor is a powerful participant in the value addition and marketing of marine products, and employs over 800 people committed to satisfying its clients and to sustain its hard-earned reputation as one of the most reliable and efficient fishing companies in Namibia.

> PO Box 70, Ben Amathila Avenue, Walvis Bay, Namibia Telephone (+264 64) 218100 Facsimile (+264 64) 206523 tunacor@tunacor.com.na





2009



Namsov has been engaged in the horse mackerel fishing industry in Namibia since 1990. Namsov Fishing is a large supplier of quality horse mackerel to countries in West Africa and the SADC region. Our brand is well recognised and we strive to remain the preferred supplier of quality product to said countries. We also produce high quality fishmeal and oil for markets in the Far East and Southern Africa.

Namibian Sea Products (Pty) Ltd (Namsea)

2009

United Fishing Enterprises (Pty) Ltd, the main operating entity in the Namses Group of Companies, is active in the inshore small pelagic fishing industry with canning, fishmeal and fish oil processing facilities. Canned fish is marketed under the Ocean Fresh label, which is fully owned by this proudly Namibian producer.









Twafika Fishing Enterprises (Pty) Ltd (Twafika)



2009

Although small in volumes, Twafika is admired for the top quality monkfish products for markets in Spain and Italy. High value by-catch such as hake, kingklip and sole is well accepted in local markets.

Pesca Fresca Limitada (Pesca Fresca)

Namsov invested in Angola in March 2008 by securing a meaningful stake and management control in Pesca Fresca. This company is engaged in the small pelagic industry, catching and processing mainly sardinella and horse mackerel. Fresh, frozen and dried fish are sold to the local market and the export of fishmeal and fish oil to the Far East and Southern Africa is planned.



Trachurus Fishing (Pty) Ltd

Trachurus Fishing is a horse mackerel fishing company that was started by bringing together the interests of horse mackerel right holders without catching capacity and Namsov Fishing Enterprises as owners of midwater trawlers in a seperate entity.Trachurus Fishingcurrently delivers frozen horse mackerel, fishmeal and fish oil under the Namsov brand. Contact details are exactly the same as for Namsov Fishing Enterprises (Pty) Ltd.









TETELESTAI MARICULTURE



2009

Tetelesta Marculture specialises in the growing of Pac fic Oysters (Grasostria gigas) in the Walvis Ray lagoon on the Namib an coastline.

The water in this sheltered bay is part cularly rich in micro algae, due to a phenomeron known as continental upwelling. Driven by the prevailing winds and currents, nutrients and phosphates are transported from the deep water to the surface and, together with ample sun ight, it supports high volumes of micro algae. Being filter feeders, systers then filter huge volumes of water to feed on these algae.

Due to these very favourable conditions, the Walvis Bay oyster grows fast and is very well known for its sweet fatty taste. In fact, connoisseurs rate it the best in the world!

The company is located in the Aqua Park, situated in the sheltered bay of Walvis Bay. The Aqua Park is a large area of protected water, which has been zoned for mariculture. The absence of any effluent or potential sources of pollution makes this the ideal area to produce top quality systems.

Tetelestal Mariculture is a wholly owned subsidiary of Namsov Fishing Enterprises with its focus on a quality product, service and superb customer relations, where the utmost will be done to secure a constant supply of product.

Tetelestal Mariculture is actively taking part in the monitoring programmes as prescribed by the competent authority and is currently in the process of setting up and implementing a HACCP (Hazard Ana ysis-Critical Control Points) system. This will aid us in our aim to export our product all over the world.

Tetelestai Mariculture PO Box 4 Walvis Bay Tel: +264 64 219 900 Cell: +264 81 127 52 75 e-mail: henning.du.plessis@namsov.com.na



The best the Ocean can offer...

2009

CS SEAFOO

Our Background

JCS Seafood Namibia came into being after three previously disadvantaged shareholders realised the entrepreneurial opportunity in the harvesting, processing and marketing of seafood products. JCS Seafood Namibia was established in June 2005 and we started as a marketing company exporting seafood products to Europe - mainly to Netherlands and Spain. After we experienced a decline in volumes during July 2006 because of reduced volumes and small size of hake landed by our two main suppliers, the shareholders decided to diversify JCS's operations in order to reduce dependency on suppliers. We started to operate our own vessel, called MFV JCS I. It is a state of the art wet fish trawler that is capable of landing 3,000 metric tons of wet hake on an annual basis.

Combined, the management of *JCS Seafood Namibia* brings more than 20 years of experience in the highly competitive fishing industry. With our specialist knowledge in marketing and fishing operations, our company has an unique potential to guarantee our clientele high quality products on a consistent basis. Further, we continue to source other seafood products in accordance with the specifications and requirements of our customers.

Our strength is that we negotiate with specific local and international producers who do not have their own marketing arm or specialist capabilities. In this way we differentiate ourselves from traders in our financial stability and our vision to build constructive and long-term relationships with producers and our customers.

> Office 2.2, Swabou Building, Walvis Bay Tel. +264 64 220940 Fax +264 64 220944 Cell +264 81 124 4760 www.jcsseafood.com

Our One-Stop Approach

JCS SEAFOODS

The diversity in sources allows us to offer our customers an ever-expanding variety of seafood products. Thanks to a wide range of agreements with different suppliers in Namibia, South Africa and Tanzania, *JCS Seafood Namibia* can guarantee stability and consistency in supply. Linked to our competitive approach to pricing, we can offer the best of both worlds to our clients and producers.

We can also assist with the full spectrum of marketing, sales and branding. Our company can supply the various seafood products in the branded packaging of our suppliers or our clients, not limited to develop specific packaging for a private label.

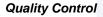
Our Team



Jeff N Tjitemisa Legal Advisor

Stephen M Gertze Founder Member recently deceased





2009

Seafood consumers world-wide, and particularly in the USA and Europe, are becoming more environmentally aware and demanding. World-wide, more and more focus is placed on issues such as supplier certification which truly reflects freshness, water quality, harvest and slaughter methods. The owners of *JCS Seafood Marketing* are uniquely placed to guarantee consistent high quality to their clients.

During their careers in the Namibian fishing industry, they established most of the quality management systems in Namibia and thus can assist producers to improve their quality according to the specifications of their clients.

Our own, as well as the factories and freezer vessels of all our suppliers are EU compliant and equipped with the most up-to-date manufacturing, freezing and packaging systems, which allow us to offer our clients high quality seafood products on a consistent basis. We also employs our own quality manager to monitor the compliance with the (internal) HACCP procedures. The company has been HACCP-certified by SGS.

Our Products

JCS Seafood Namibia catches, processes and markets various seafood products according to the needs of our clients.We do not limit our product range to Hake Fillets but we continuously explore any opportunities on behalf of our clients

Currently we supply: Hake fillets H&G

nake lillets, nag,		
loins, steaks	(Merluccius capensis/paradoxus)	
Monk tails	(Lophius vomerinus)	
Dressed Soles	(Austroglossus microlepis)	
Kingklip	(Genypterus capensis)	
Nile perch	(Lates niloticus)	
Prawns	(Penaeus monodon),	
Octupus	(Octopus vulgaris),	
Squid	(Loligo reynaudi)	
Horse mackerel	(Trachurus capensis)	
Swordfish	(Xiphias gladius)	
Tuna	(Thunnus albacares)	
Blue shark	(Prionace glauca)	
Shortfin mako	(Isurus oxyrinchus)	
Snoek	(Thyrsites atun)	
Jacopever	(Helicolenus dactylopterus)	
Angel	(Brama brama)	
Walvis Bay Reds	(Dentex macrophthalmus)	
Skate wings		

JCS Seafood Namibia pride ourselves in our ability to be flexible and innovative. Existing and potential clients are encouraged to propose inventive ideas, packaging material, branding concepts, etc. - all aimed to maximise the potential revenue streams for our clients.











2009

WHO'S of Namibia



Easy-HR Consultancy is a one-stop shop for all HR-related services.

Our services include the following:

- Labour Relations
- HR Training
- Recruitment and Selection
- · Performance Management Systems Implementation
- Preparing AA Reports
- Payroll Administration
- · Balanced Scorecard Implementation
- · Job Description, Job Evaluation & Job Grading
- · Salary Structures, Scales and Incentives
- Employee Salary & Benefits Benchmarking
- Human Capital Development for Departmental Managers on topics such as:
 - ° Strategy Development and Implementation



Charmaine Davids Managing Director B Comm; Industrial Psychology (Hons) Masters in Business Leadership (MBL)

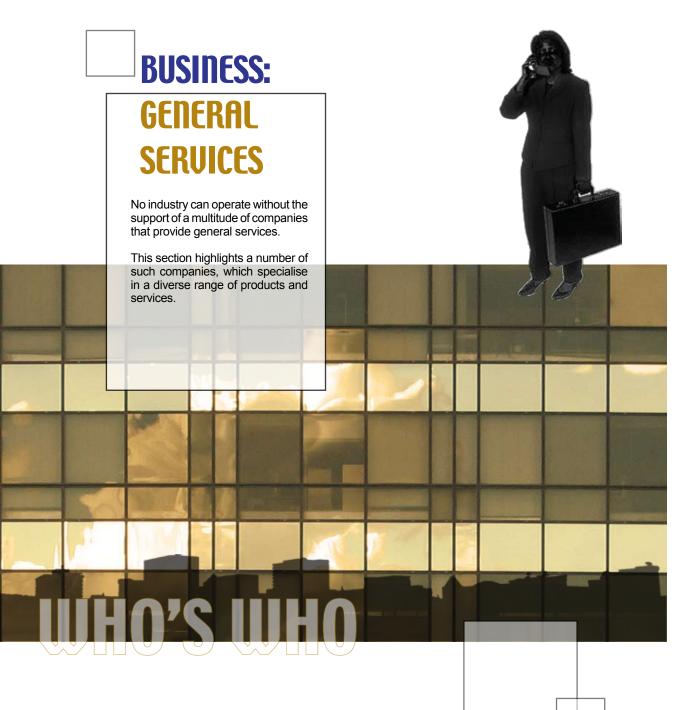
Tel. 061 246081/246064 Fax 061 246068 charmaine@easy-hrc.com

- ^o Operations & Risk Management
- ° Performance and Performance Coaching
- ° Finance for Non-financial Managers
- Supervisory Training, and
- Leadership Development Training.

Our client base ranges across Namibia, covering all the industries from the mining sector, small SMEs to parastatals, as well as the financial, health, hospitality, construction and other miscellaneous industries.

Easy-HR proudly boasts prestigious international clients such as Tiffany's in New York, USA.

Windhoek Jobs Tel 061 233 183 Fax 061 223 352 info@jobsunlimited.namibia.cc Inlimited Swakopmund Tel 064 463 110 We Unlimit You!!! Fax 064 463 163 swakop@jobsunlimited.namibia.cc www.jobsunlimited.namibia.cc JOBS UNLIMITED is an employment consultancy with various sections geared to provide clients and applicants with the best personnel service possible Our mission is to provide a service which contributes to the quality of life of Namibians and the development of the Namibian economy With over 27 years of experience in personnel consultancy JOBS UNLIMITED offers the following: **Recruitment and Selection** Screening and Reference Checking (Incl ITC checks and polygraph tests on request) **Psychometric Testing Computer and Frontline Training Job Description Writing Job Grading** Namibian and Industry Specific Salary Surveys In The Employment Game We Don't Shuffle, We Deal



2009

Vorsprung durch Technik www.eudl.co.za

2009

Fine art is best enjoyed up close and personal.

The new Audi A5 exhibit is now open. Test drive one today to experience art and engineering in perfect harmony. The continuous flowing lines, lightweight construction and quattro[®] permanent all-wheel drive are hallmarks of the Vorsprung philosophy and ensure a remarkable driving experience. Of course, words don't do the Audi A5 justice, so we suggest visiting your nearest Audi dealer today to arrange a one-on-one encounter. After all, art is a personal relationship.

A5.3.2 FSI® quattro® 1988W 0-100km/h 6.4 sec. Official fuel consumption for the Audi A5.3.2 FSI® quattro® Tiptronic: urbss 13.6; netra-urbss 6.8; combined 9.3// 100km. CO® emissions 220g/km (combined). 5 year / 100 000km Audi Freeway Plan standard.

Audi Centre Windhoek 69 Lazarett Street, Windhoek, Tel: 061 277 700, Fax: 061 223 473

AUTOHAUS WINDHOEK Namibia's Preferred Dealer Group

2009



AWARD WINNING DEALER GROUP



National VW Supplier of VW Passenger and Commercial Vehicles Branches: Windhoek and Swakopmund



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We try harder.

Our taughest rival is ourselves. As Nomibia's #1 leet management company, we rever take our position for granted. We never compromise on the service excellence and product innovation that put us in first place, in the first place. For almost 50 years we've been driven by the philosophy that "We try harder" - even if that means beeting the records that we ourselves set.

At Avis Fleet Services, we not only stay anead of our competition: we help our clients stay uhead of their own competitors. Our Full Minintenance lensing system soves you valuable time and resources, which you can invest more profitably alsowhere. By "saving you considerable expenses, we himp improve your bottom line. Rounding off, our one-stop services, we offer advisory services, help in the purchase and resole of your floot, alus much more. However, we not only try harder: wargo further. This has seen us cover impressive mileage in Namibia's account compowerment roadmap. So although we keep pushing auriclies to improve and are never completely satisfied; contact us today and YOU will be satisfied.



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2009

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WHO'S of Namibia

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We try harder.

vis Fleet Services. We built our worldwide reputation on being a challenger, trying harder on behalf of our clients, and challenging the tap brand's modus operandi. Over 50 years ater, nothing has changed in our hunger for success.

Number One:

Although we are now Number One in many markets, we still go further for our clients, as if we are still a challenger brand. After we had overtaken our competitors, we discovered the toughest competitor of all is aurselves.

Our Service:

0

Compining business expellence with an unbeatable service record, Avis takes pride in not only meeting customer expectations, but surpassing them and going the proverbial extra mile.

Our Offer:

At Avis Fleet Services Namibia, aur spectrum of value-added services reduces the administration burden of keeping your organization's vehicles on the road. By optimizing your fleet usage, we save you cansiderable expenses, thus improving your bottom line and enhancing your cash flow.

We appreciate that constantly searching for specialised expertise can be a time-consuming hossle, which is why we offer loyal back-up support every step of the way. There are enormous financial and productivity benefits in outsourcing fleet ownership, management and maintenance.

Our fleet administration includes licensing renewal, fine administration, fuel and accident management as well as discount settlement. Quotations are issued to suit your particular transport needs.

Our Approach:

Avis Fleet Services Namipia appreaches solutions on a client-by-client basis, because we appreciate that your unique challenges demand unique solutions. Our customised packages span advisory services, purchase and resole of a custamer's current fleet and much more. Our efficient and knowledgeable fleet consultants provide valuable assistance, after in-depth discussion.

Our Flexibility:

t is no secret that comparies who purchase their vehicles for each are effectively investing their money in depreciating assets. A quote from John Paul Getty sums this up: "Own what appreciates, lease what depreciates," This underlines the urgency of switching your organisation to our Full Maintenence Leasing plan, as you are losing money literally every day. Elexibility is guaranteed, as you can change the contract in terms of its period and kilometres as and when your needs change. Another crucial factor is ther our alan is tax efficient, since the full rental is tax eleductible.

Our Package:

Whereas our competitors offer a financial package, Avis Fleet Services Namibia has progressed to offer a rotal fleet solution. This includes ourchasing vehicles, taking on the risk of their maintenance, managing utilisation, providing management information and disposing of the vehicle without any risk to you, our valued customer. Because even though we are the market leader, we will not rest until we help you become more competitive in your own industry.

Our Contact Datails:

For world-class solutions in Full Maintenance Leasing, please contact Philene Olivier at Avis Fleet Services on (U61) 257-653, polivier@avis.co.za.



2009



We specialise in the delivery of -

- small parcels and envelopes
- month-end sttatements
- same-day deliveries
- collection of mail
- bulk deliveries, and
- large items.

With storage facilities of more than 5,000 m², we can move bulk items from one point to another for nextday delivery.

business practices, it make sense to outsource your delivery needs to specialists that can reduce your overheads and operaring costs. We basically replace a messenger or delivery person, saving ongoing costs such as salaries or wages, pension and medical aid contributions, as well as vehicle lease and maintenance costs.

In

line

with

A monthly flat fee is charged for your in-town deliveries, negotiated with your specific needs in mind.

We run around, so you don't have to.

Tel. 061 259600 Cell 081 124 2775 2009

TRADE UNION ORGANISATIONS

LABOUR FEDERATION

National Union of Namibian Workers PO Box 50034, Windhoek Tel. 061 215037 Fax 061 215589 nunw@mweb.com.na

AFFILIATED LABOUR UNIONS

Mineworkers' Union of Namibia PO Box 1556, Windhoek Tel. 061 271723 Fax 061 217684 mun@mweb.com.na

Metal and Allied Workers' Union PO Box 22771, Windhoek Tel. 061 263100 Fax 061 264300 manwu@mweb.com.na

Namibia Public Workers' Union PO Box 50035, Windhoek Tel. 061 26196 Fax 061 262007 gs@napwu.org.na

Namibia Farm Workers' Union PO Box 21007, Windhoek Tel. 061 218653 Fax 061 263714 nafwu@iafrica.com.na

Namibia Food and Allied Workers' Union PO Box 1553, Windhoek Tel. 061 218213 Fax 061 263714

Namibia Transport and Allied Workers' Union PO Box 7516, Windhoek Tel. 061 218154 or 217244 Fax 061 263767 natau@mweb.com.na

Namibia Financial Institutions Union PO Box 661791, Windhoek Tel. 061 269083 Fax 061 263767 nafinu@mweb.com.na

National Union of Namibian Workers PO Box 50034, Windhoek Tel. 061 215037 Fax 061 215589 nunw@mweb.com.na Namibia National Teachers Union PO Box 61791, Windhoek Tel. 061 262247 Fax 061 261926 nantu@iafrica.com.na

Trade Union Congress of Namibia Kroon Road, Khomasdal Tel. 061 210754 Fax 061 210717

Public Service Union of Namibia PO Box 21662, Windhoek Tel. 061 213084 Fax 061 213047

Teachers' Union of Namibia PO Box 30800, Windhoek Tel. 061 229115 Fax 061 246360 tun@mweb.com.na

Namibia Telecommunications Union PO Box 21662, Windhoek Tel. 061 213084 Fax 061 213047 Local Authorities Union of Namibia PO Box 22060, Windhoek Tel. 061 234625 Fax 061 240516

UHO'S of Namibia

Namibia Seamen and Allied Workers' Union PO Box 21662, Windhoek Tel. 061 213084 Fax 061 213047

Namibia Building Workers' Union PO Box 22679, Windhoek Tel. 061 246143 Fax 061 212828 npsm@africa.com.na

Namibia Wholesale and Retail Workers' Union PO Box 22679, Windhoek Tel. 061 246143 Fax 061 212828 npsm@iafrica.com.na

Bank Workers' Union of Namibia PO Box 22679, Windhoek Tel. 061 212978 Fax 061 212828 npsam@iafrica.com.na

www.stratexconsult.com

anton@stratexconsult.com

Tel./Fax 061 255040

Cell 081 262 7991

PO Box 40744

Windhoek

Namibia



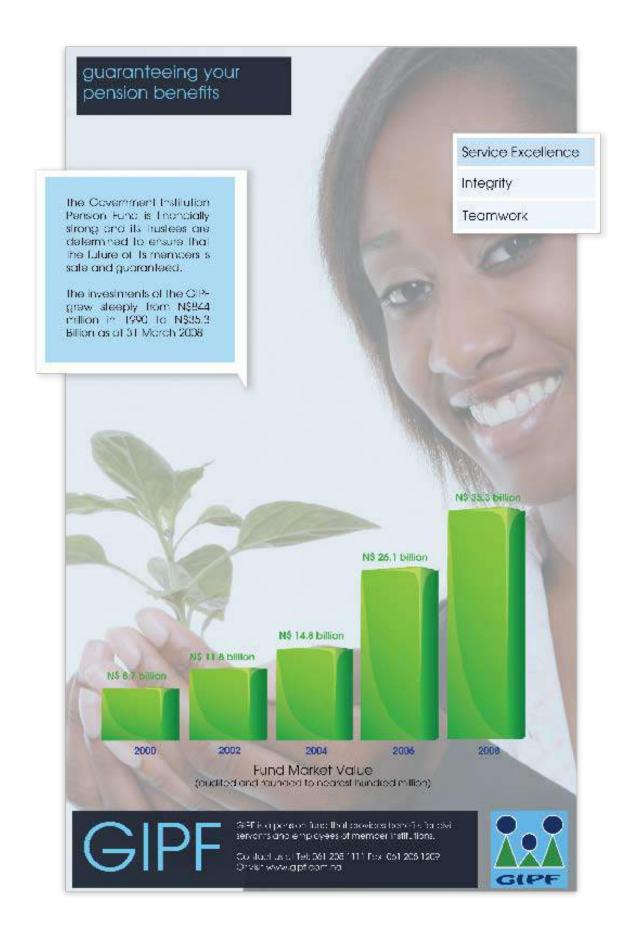
Stratex Consulting



Anton Oliver B Eng (Hons) MBL MMGT PMP CMC Strategy Planning & Execution Performance Management Project Management

2009







Wherever you might need a well established business partner

With several hundred Post Offices countrywide offering services such as Savings Bank, Courier, Philately, Treasury, and all regular Postal, Mail and Agency services, it's amazing what you could achieve with one visit to your nearest NamPost office.





Namibia Post Ltd

Namibia Post Ltd has a long history of serving the Namibian population. In 1992, NamPost, previously a Government Department under the Ministry of Works, Transport and Communication, became a commercialised entity by an Act of Parliament. From humble beginnings, NamPost has extended its reach throughout the country and today provides comprehensive postal, financial and courier services to its customers from more than 120 post offices countrywide.

VISION

NamPost will become the communications, financial and courier services company of choice, striving to achieve blue-chip status by 2010.

MISSION

• NamPost provides all sectors of the Namibian population with communications, courier and affordable financial services.

• Through our countrywide presence, we are able to meet the needs of customers within the proximity of their own homes.

• We ensure a work environment that is conducive to a climate of high performance in which our employees can feel valued and cared for.

• We employ state-of-the-art technology and business systems to ensure fast and reliable delivery of information, parcels and mail.

• By building on our strengths, we aim to become the customer interface for various organisations.

• We are committed to becoming a truly Namibian financial powerhouse, addressing the finance and investment needs of Namibians.

PRODUCTS AND SERVICES

Mail - NamPost receives and delivers domestic and international mail from one point to another. A new product, Hybrid Mail, was recently added to our product line. Hybrid Mail gives our customers, especially corporate customers and organisations generating high volumes of regular mail, the option of transferring data electronically to our Hybrid Mail Centre. We prepare the data, print it, put it into envelopes and deliver it in a cost-effective manner. This service allows our clients to concentrate on their core operations by freeing them from these routine tasks.

Banking Services - Various products are offered, namely Savings and Transaction accounts via SmartCard, Savings Certificate Investments, Fixed-Term Deposits, Save-As-You-Earn Investment Plans, salary payments into SmartCard accounts, Money Orders, Postal Orders and Electronic Money Transfer services. The introduction of the NamPost SmartCard early in 2006 has enabled customers to pay their accounts by using their SmartCards. Very affordable and accessible funeral cover was introduced in December 2007. Several new products and services, such as international Money Transfer services and lending products, are to be introduced in the near future.

Treasury Services – Through our Treasury Division, we source and invest money on behalf of our clients. This Division provides services of exceptional quality and superior returns on investments.

Courier Services – NamPost Courier is Namibia's largest domestic courier and express parcel company, covering 59 overnight destinations in Namibia. Our courier services include express doorto-door, counter-to-counter, counter-todoor, door-to-counter and international delivery of parcels and letters.

Philatelic Services – These include the design, production and marketing of various philatelic products, such as stamps, commemorative envelopes, mini-sheets and year packs.

Agency Services – NamPost also facilitates service provision to other companies, acting as a third party agent for the collection and payment of monthly accounts. Examples of our agency business include NBC Television licence renewals, GTV account payments, municipal bill payments, telephone account payments, and social pension payouts.

Mr Norman Cloete Acting Chief Executive Officer



Tel. 061 201 3000 Fax 061 226500 Cell +264 81 127 2114 _normancl@nampost.com.na

Namibia Post A blue-chip company by 2010



2009



WHO'S of Namibia



Namibia's only specialised bedding shop with the widest range of orthopedic mattresses.





ColorBlinds owns the Windovert franchise for Namibia offering intelligent solutions for all open spaces.









The widest range of quality office furniture, offering intelligent solutions for businesses.



2009



OFFICECONOMIX GROUP OF COMPANIES

The Officeconomix Group of Companies consists of four operating companies:

- Bedding Warehouse
- ColorBlinds
- · Homeconomix, and
- Officeconomix.

Established in 1994, the company is fully Namibian-owned. Started by Paul Oosthuizen from 140 m² of leased premises and three staff members, the company has grown by leaps and bounds during the past 15 years.

With a total staff complement of 65, a stock holding capacity of N\$12 million, and an annual turnover of N\$60 million, the company is fully geared towards satisfying the needs of all our customers.

The newly enlarged showroom in Voigts Street, Southern Industria, has recently been revamped and enlarged -- yet again.

With a total of 5,000 m² showrooms, it is one of the biggest and most modern showrooms in southern Africa, combined with 4,500 m² of warehouse facilities.

The products of all the operating companies within the Officeconomix group are tastefully displayed in the showrooms -- ready to be tested and tried. All products are available for immediate delivery.

Our delivery fleet consists of 13 vehicles, including 3 lveco trucks for countrywide deliveries and installations.

The company's head office with the main showroom is situated in Windhoek, with branches in Swakopmund and Walvis Bay.

> Tel. 061 248444 Voigts Street, Southern Industria paul@officeconomix.com

MANAGEMENT TEAM

The management team consists of five directors, each being responsible for a different company within the group.

WHO'S of hami

They are all shareholders in the respective companies and fully involved in all aspects of the businesses.

Among them, the management team shares a total of 97 years of experience in the furniture supply industry.



(Fltr) Johan Willemse
 Morgan Olivier
 Danie Rossouw
 (Seated) Paul and Hazel Oosthuizen

Fax 061 248450 PO Box 24779, Windhoek www.officeconomix.com



2009

Get on track

The transport solution to your distribution challenges

Streamline your transport with TransNamib's rail and road services to almost anywhere in Namibia. We offer a daily doorto-door service for the transport of heavy and mini containers, plus our new rail extension to Northern Namibia means more competitive rates for you.

Fast track your freight through the Port of Walvis Bay. We supply bond and customs and excise services free of charge on our premises in Windhoek to streamline the movement of your freight even further. Our transport routes link the interior of Africa to the western coast through Walvis Bay and to and from the world markets.

From personal belongings to industrial goods for export or import, containers offer you a versatile, practical and cost-effective way to move your world and stay ahead of the competition.

Walvis Bay on the map

TransNamib Holdings Ltd

Contact TransNamib Marketing and Sales. Tel + 264 61 298 2324/2301, Fax: +264 61 298 2277/2053 E-mail: marketing.sales@transnamib.com.na

www.transnamib.com.na



TRANSNAMIB HOLDINGS LIMITED

2009

Transporting Namibia's success

TransNamib, Namibia's national carrier, operates rail and road freight services and is well positioned to serve the growing demand for the bulk transport of commodities such as fuel, construction materials, mining products, agriculture products and containers at national as well as regional level.

The company also offers a range of products and services that fall within the means of a spectrum of customers from large mining companies requiring private rail sidings, to individuals sending parcels. TNX is a fast freight service for non-bulk commodities between South Africa and Namibia, while OPX delivers small consignments within Namibia.

Business Outlook

As part of the national goal of Vision 2030, which defines Namibia's future development possibilities to establish a prosperous and industrialised country, the huge project involving the railway construction from Tsumeb to the north of the country has been a success story. The Northern Railway Extension will provide TransNamib with significant long-term benefits, including -

 making use of the link in an eventual rail route to connections with the Angolan railway system near Chamutete from Oshikango, thereby creating business opportunities in Angola

lengthening hauls to the northern part of the country, thereby increasing revenue

• broadening the traffic base and effectively competing with road transport, and

• making greater and more efficient use of the now under-utilised resources, i.e. infrastructure, rolling stock and staff.

We would like to strengthen our international links and plan to explore TransNamib Holdings Ltd's role in collaborating with our neighbours in sub-Saharan Africa.

Strategic Objectives

TransNamib's strategic objectives include the following:

• Enhancing its market position as a safe, efficient and reputable provider of national freight transportation and strengthening its stewardship of the rail system. To achieve this, the strategic imperative will be the improvement of delivery efficiency and rail transportation reliability.

• Ensuring long-term sustainability and future profitability through targeted cost-cutting initiatives and increased rail volumes and freight traffic, while reducing associated costs.

• Concentrating on its core business, by improving capacity and modernising equipment so as to accommodate anticipated growth in freight traffic.

· Growing business opportunities for its Property Division, and

• Achieving economies of scale and operational efficiency by integrating its operations and maintenance activities

"Best Africa Rail" Award

TransNamib has proved its mettle in rail operations by scooping the prestigious "Best Rail Operator in Africa" Award at the Africa Railway Conference held in Johannesburg from 2 to 6 June 2008. This award clearly testifies to the company's remarkable level of commitment and dedication to serve the transport needs of the nation and beyond. This is attained by exerted efforts to maintain the efficiency of our rail services.

The "Best Africa Rail" awards were introduced in 2008 for the first time to recognise excellence by operators, service providers and individuals in the rail sector in Africa.

Logistics Achiever Award

In 2008, TransNamib Holdings and Barloworld Logistics received a Silver Award at the prestigious annual Logistics Achiever Awards (LAA) ceremony. The LAA recognises those who have embraced and embarked upon supply chain and logistics reform and who, through their results, have shown the true value of what can be and is being achieved.

The LAA pays tribute to the people and organisations who have successfully taken up the challenge of building a competitive environment to ensure a role in the globalised economy.

TransNamib Holdings Ltd Corporate and Public Affairs Private Bag 13204, Windhoek Tel. 061 298 2178 Fax 061 298 2386 publicrelations@transnamib.com.na

General Manager: Marketing and Sales Tel. 061 298 2324 Fax 061 298 2277 marketing.sales@transnamib.com.na





UHO'S of Namibia

Transnamib's Technical Advisor: Business and Commercial Development, Jack Dempsey, receives the "Best Africa Rail" Award from Ms Yeukai Manyakara, the Conference Manager of Terrapin.



About Vision Africa

The Vision Africa team of professionals offers full-service market and stakeholder research services for clients in a broad spectrum of industries, including fast-moving consumer goods (FMCG), financial services, telecommunications and agriculture.

The team also operates in different markets in southern Africa and other African countries. Vision Africa derives their success from the true value they offer to their customers.

Background

Established in 1999, Vision Africa utilises scenario-appropriate research techniques to deliver accurate, prompt and insightful results within the African market.

Vision Africa has built an impressive track record with clients and leading research agencies in sub-Saharan Africa, and is known as an organisation that can be relied upon to deliver on its promises wherever the services are offered.

One of the cornerstones of our corporate culture is an unyielding commitment to satisfy our customers' time schedules, quality and budget, no matter how demanding or challenging these factors might seem.

Vision Africa provides extensive field services in Namibia, Angola, Botswana, Zambia and elsewhere in sub-Saharan Africa. The company constantly explores new markets into which to develop and expand their core competencies.

We believe in broad-based economic empowerment of previously disadvantaged Namibians. We are proud of the fact that our company is Namibian-owned. In addition, almost all of our subcontractors are previously disadvantaged Namibians.



2009

Stakeholder & Product Research

The importance of research, evaluation, and evidence-based learning is only starting to become known. As new people, technologies, research tactics, techniques, and strategies enter the field, there will be a continual need to conduct research and to adapt to the changing times and needs of customers.

Clients

We work with clients in various industries throughout southern Africa. We regularly work for clients on an ad-hoc basis, requiring scenario-appropriate qualitative or quantitative research, and conduct regular tracking studies. Please feel free to contact us for a list of references should you wish to know more.

Services We Offer

Our success is built on long-term relationships with customers, fellow research agencies and consultants who value our intellect, quality and service reliability. We are proud that approximately 80% of our business is repeat and referral business, which means that customers return to us as they are fully satisfied with our work and refer us to other people.

Areas of Expertise

The Vision Africa team of professionals has worked with customers in a broad spectrum of industries and markets, which include fastmoving consumer goods (FMCG), financial services, telecommunications and agriculture. We provide total project development, execution and analysis services for qualitative and quantitative research projects.



What is research and why is it important?

2009

Someone once said, "Research is the art of seeing what everyone else has seen, and doing what no-one else has done."

Research tests assumptions and observations made about user needs and services. At the same time research results create new knowledge that can be used to improve service delivery and product innovation, outsmart competitors and keep an upper hand on other forces in the marketplace. Research is about asking the right questions, finding the right correlations, and investing in the proper tools to act on the findings.

Our People

Vision Africa boasts 11 highly skilled, motivated and enthusiastic people whose only aim is to ensure that customers receive the best products, the best service, and ultimate satisfaction at all times. Our staff keep themselves abreast of the latest developments in the research industry and will therefore always create a competitive advantage for our customers.

Vision Africa has built a successful track record as regards our competence in delivering a broad range of skills. We continually invest in our people through ongoing training, appropriate technology, and facilities, to be able to offer customers and fellow researchers an enthusiastic, talented, capable and professional team.

Vision Africa continues to build skills and capabilities by attracting dynamic young professionals, and has a trained multilingual field force of over 100 project-based interviewers not only in Namibia, but in Angola, Botswana and Zambia as well.

Our management team consists of -• Cornelius D'Alton, Managing Director, and

Liza Burmeister: Account Director.

Proprietary Products

MediaMetricsTM

This is a Vision Africa initiative measuring media penetration, consumption and preferences in Namibia ... an invaluable tool for any agency or corporate company that needs to know if they are reaching the target market they are aiming for via the media.



RadioMetricsTM

A radio consumption diary, which was successfully launched in 2007.



ConsuMetricsTM A product consumption diary introduced in 2008.

Contact Details

Cornelius D'Alton: Managing Director Email: cornelius.dalton@vision-africa.com

Liza Burmeister: Director Email: liza.burmeister@vision-africa.com

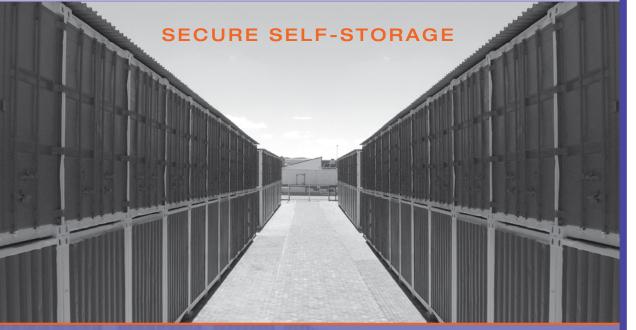
Office Manager: Majka Joubert Email: majka.joubert@vision-africa.com

> Tel. 061 244 660 Fax 061 244 551 PO Box 90700, Klein Windhoek 8 Otto Nietzsche Street, Klein Windhoek, Windhoek www.vision-africa.com





LOCKABLE WEATHERPROOF CONTAINERS Lockable Covered Car Ports MINIWAREHOUSE STORAGE Shadenet Parking



short or long term • 24-hour controlled access 24-hour security • electric fencing easy and convenient • lockup and go









2009

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VICTree DESIG

BUSINESS: GROUP OF COMPANIES

2009

Compared with international standards, the Namibian economy is still relatively small, with a limited number of groups of companies.

Currently, the Ohlthaver & List Group is the largest in this sector. It has diversified business interests in food production, fishing, beverages, farming, retail trade, information technology, property development, leisure and hospitality, marine engineering, and the services sector. The Group projected their earnings before interest and tax to be N\$312 million for 2008, and N\$760 million for 2011.

Other well-established and diversified groups include the Frans Indongo Group and Trustco.





BUSINESS: GROUPS OF COMPANIES

A legacy of trust and Namibian entrepreneurial spirit

Kobus van Graan Frans Ndoroma

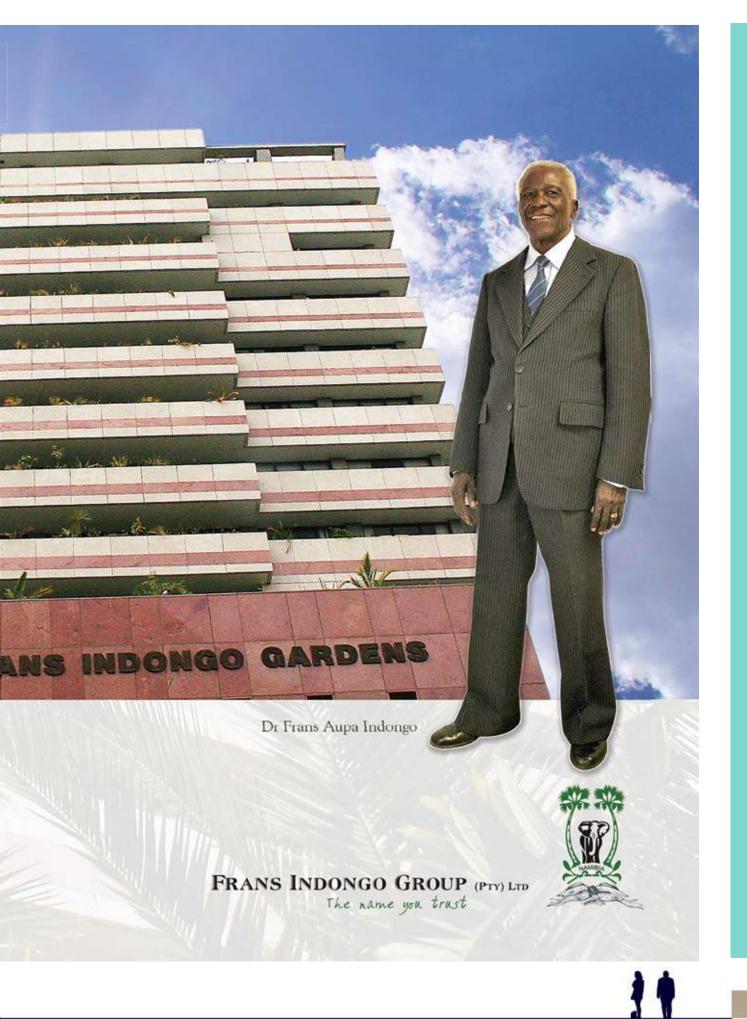
Group CEO

Chairman

2009

The Frans Indongo Group, founded by the legendary Namibian entrepreneur, Dr Frans Indongo, is the embodiment of Namibian entrepreneurial spirit and business vision. This energising spirit has left its mark throughout the Namibian business landscape, physically and symbolically - the Frans Indongo Gardens, a landmark building of the Group in the heart of Windhoek, towers into the Namibian skies as a permanent beacon of the Group. The business portfolio of the Frans Indongo Group includes investments in fishing, farming, hunting, motor, fuel, hospitality, manufacturing and property sectors.

Dr Frans Indongo's entrepreneurial flair remains the driving force behind this progressive Group. This man with the Midas touch has never lost his human touch. Whether it is in the community, political or business spheres, he enjoys the warmth of unlimited access. Dr Frans Indongo uniquely symbolises the Group's corporate slogan: The name you trust.





Mr Walter Don, Chief Executive Officer

OUR VISION

To be the leading Namibian broad-based Black Economic Empowerment (BEE) company, creating opportunities for and building and distributing wealth to all its stakeholders.

OUR MISSION

To conclude strategic partnerships and alliances with selected financial institutions to provide the best services and products to our clients. In pursuance of our mission to form strategic partnerships with selected financial institutions, Nam-mic Financial Services Holdings (Pty) Ltd concluded a national and exclusive Micro Lending Agreement with BW Finance, a wholly owned subsidiary of Bank Windhoek Ltd.

It is our stated objective to select the best financial institutions to deliver quality service to our members and empower them economically by improving their living standards and giving them access to personal economic development.

OUR ORIGIN

In 2002 the Namibia Mineworkers' Investment Holding Company resolved to establish the first Namibian financial services company controlled and owned by previously disadvantaged Namibians. Hence Nam-mic Financial Services Holding (Pty) Ltd (Nam-mic FS) was created on 11 October 2001. His Excellency, Dr Sam Nujoma, founding President of the Republic of Namibia, officially launched the Nam-mic Financial Services Group. Nam-mic FS currently has a wholly owned subsidiary, Nam-mic Financial Solutions.

MAKING A DIFFERENCE IN NAMIBIA

The formation of Nam-mic Financial Services (Pty) Ltd, an insurance-broking and financial services intermediary group of companies, is addressing the critical shortage of suitably skilled management and staff in the insurance, banking and consultancy sectors in Namibla in an innovative way. It has the ability and technical support to play an important role in the transformation of financial services in the country.

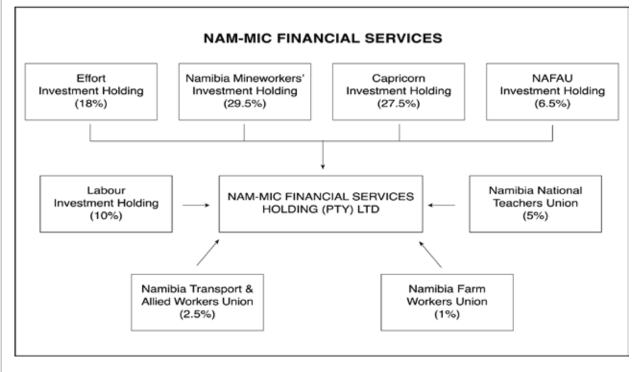
2009

Nam-mic Financial Services, as the group is known, was formed jointly by the Namibia Mineworkers Investment Holding Company – Namibia Public Workers Union – through its investment company Efforts Investment Holdings (Pty) Ltd, Namibia Food and Allied Workers Union Investment Company and Clascon Investment Holding.

The National Teachers' Union of Namibia and Capricorn Investment Holdings Ltd, a Namibian company, subsequently acquired the shares of Clascon Investment Holdings, making Nam-mic FS a wholly owned Namibian company. Namibia Transport and Allied Workers Union, Labour Investment Holding and Namibia Farm Workers Union currently have shareholdings in Nam-mic FS.

In addition to the above, all dividends declared by the investment companies are being paid to the respective Investment Trust of each union shareholder to plough back to the beneficiaries in terms of the objectives of each Trust. This includes but is not limited to education through bursaries, training, community projects, housing and health programmes.

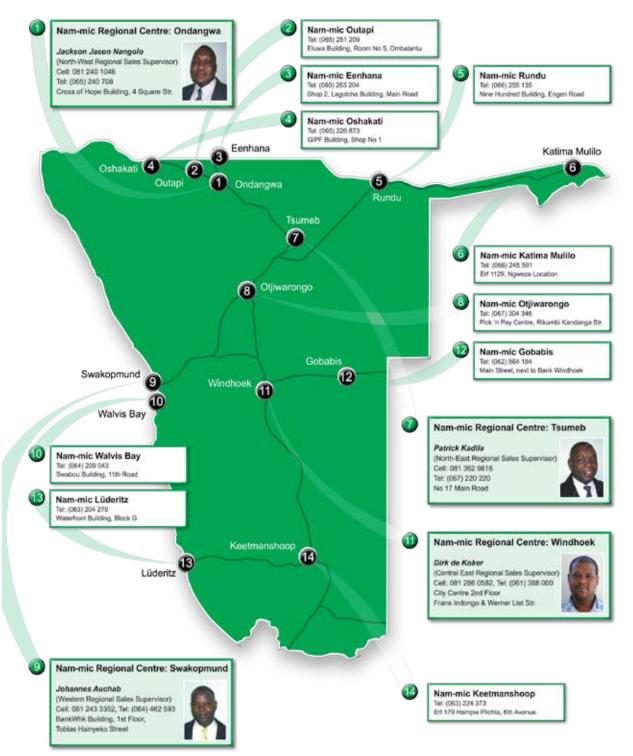
The Nam-mic FS Group of Companies is an important milestone for the Namibian financial services industry and for the citizens of Namibia.



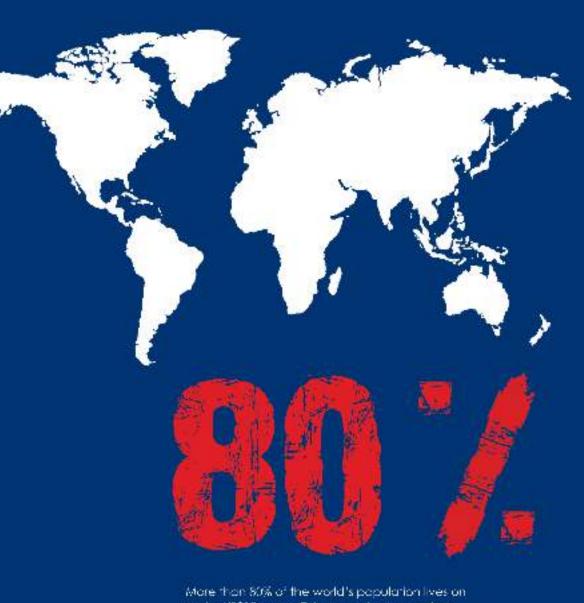


financial solutions (pty) ltd

Regional Centres and Sales Representatives







More than 80% of the world's population lives on under US\$10 a day. This means that more than 80% of the world's oppulation do not have access to insurance and linences ensuring that their lives are miserable right until their untimely deaths trusted Micro Insurance is here to bridge the gap, to lessen the economic divide and to level the playing field for all the world's a fizens.

Trustoo Micro Insurance, ensuring a better lomorrow for all.

For more info phone:

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Cuquedize	065-231.300
Gunch.	066-255.066
katima Vulla	066-254455
Reehmanyisorp	663 - 237 300
Wolves Bay	064-312.000
Jahan teshsing.	-2711-044 5500
Cater Town	-2721-852 0651





TRUSTCO

Trustco Group Exco



2009



Max Hamata

Stienie van Rooyen



Quinton van Rooyen











Janene van den Heever

Financial Year End Results (Audited, 31/03/08) TOTAL REVENUE INCREASED BY 56%

NET PROFIT FOR INSURANCE INCREASED BY 1%



66%1

NAV PER SHARE INCREASED BY 85%

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	A	Α	A	A	A	E	1	
	2004	2005	2006	2007	2008	2009	2010	
BALANCE SHEET								
ASSETS								
Total assets	75,530	148,878	195,645	463,205	635,940	1,079,804	1,156,37	
EQUITY AND LIABILITIES								
Attributable to equity holders of the parent	6,977	38,944	68,691	137,245	261,975	364,193	483,723	
INCOME STATEMENT								
Revenue	43,500	101,590	132,181	182,295	283,911	484,201	622,937	
Profit for the year	8,279	22,811	24,892	31,491	77,915	86.959	113,81	
Basic earnings per share (cents)	7.48	20.00	23.10	28.64	65.04	62.10	78.3	
Headline earnings per share (cents)	3.90	7.70	18.20	23.43	38.83	60.68	76.8	
RATIOS								
ROE	76.8%	52.7%	37.0%	18.2%	26.2%	23,9%	23.9%	
ROTA	10.7%	14.7%	12.9%	7.1%	12.2%	8.1%	9.8%	
Total Debt: Total Funds	0.86	0.72	0.65	0.64	0.56	66.3%	58.2%	
PAT %	51.2%	43.9%	31.0%	27.6%	37.4%	18.0%	18.3%	
EBITDA		154%	33%	64%	72%	32%	68%	

CORPORATE SNAPSHOT

Trustco Group Holdings Limited (Trustco) is a high growth Namibian-based company with a core focus on micro finance and micro insurance:

- Listed on the Namibian Stock Exchange (September 2006) and due to list on the Johannesburg Stock Exchange (28 October 2008). .
- Trustco Group Holdings was ranked 34th in African Business Research Limited's Top 200 Companies list for 2007, which excludes South ٠
- Africa. Trustco's growth in headline earnings averaged 35% since 2004. ٠
- · Expanding African footprint based in Namibia.
- Staff complement of 715 employees (August 2008).
- State of the art IT and Insurance systems specialising in niche products and mobile technology distribution.
- · The group executive collectively have 62 years service within the group.

Trustco has the ability to continuously lead, initiate new ideas and drive new projects:

- ٠ Fact: Africa is the fastest growing mobile phone market in the world
- . Fact: There is a growing demand for micro financial services in Africa hence, Trustco developed a business model that will take micro financial services to the outskirts of Africa and beyond ...



BUSINESS: GROUPS OF COMPANIES

PERFORMANCE HIGHLIGHTS:



5 year review

LONG-TERM INSURERS REGISTERED WITH NAMFISA

Name	Managing Director	Tel. No.	Fax No.	E-mail	Postal Address		
Bonben Life Assurance Ltd	Mr VG Kotze	250331	250334	lallie@mweb.com.na	PO Box 31206, Windhoek		
Capricorn Life Assurance Company Ltd	Mr Tertius Stears	294 1016	294 1011	zorro@capricornlife. com.na	Mr Z Muhongo, PO Box 220, Windhoek		
Charter Life Namibia	Ms Christell Loots	294 2614	294 2441	lootsc@standardbank. com.na	PO Box 23001, Windhoek		
Coversure Limited	Ms Emily P Maimba	295 9111	295 2120	epmaimba@coversure. com.na	PO Box 1, Windhoek		
FIS Life Assurance Company	Mr Indila Edward	229445	229446	edward@fislife.com.na	Mr I Edward, PO Box 70119, Windhoek		
Investment Solution Ltd	Ms V Graig- McLaren	293 7000	293 7102	Graig-McLarenV@ ishltd.com.na	PO Box 25477, Windhoek		
LAAN	Ms Renchia Basson	252563	252563	laan@iafrica.com.na	PO Box 26155, Windhoek		
Legal Shield Life Namibia	Mr PC Bekker	275 4505	275 4090	piet@tgi.na	PO Box 11363, Windhoek		
Life Office of Namibia	Mr Tertius Stears	202 3202	258746	gwilliams@namlife.com	Mr George Williams, Private Bag 13400, Windhoek		
Metropolitan Life Namibia Ltd	Mr J Nandago	297 3011	248191	jnandago@ metropolitan.com.na	PO Box 3785, Windhoek		
NamibRe	Ms AC Kawana- Nakale	256905	256904	acnakale-kawana@ namibre.com	PO Box 716, Windhoek		
Old Mutual Assurance Company of Namibia Ltd	Mr Raimund Snyders	299 3040	299 3520	OM15775@oldmutual. com	PO Box 25549, Windhoek		
Prosperity Life- care Insurance Ltd	Mr Dina Holtzhausen	299 9254	254303	dina.holtzhausen@ na.prosperityhealth. com	PO Box 1571, Windhoek		
PPS Insurance Company (Namibia) Ltd	Ms Margaret Bennett	256063	254249	mbennett@pps.co.za	PO Box 1407, Windhoek		
Sanlam Namibia Ltd	Mr Tertius Stears	294 7419	294 7862	tertius.stears.@sanlam. com.na	PO Box 317, Windhoek		
Sanlam Life Namibia Insurance Ltd	Mr Tertius Stears	294 7419	294 7862	tertius.stears.@sanlam. com.na	PO Box 317, Windhoek		
Swabou Life Insurance Company	Mr Etienne Brits	299 7502	299 7557	ebrits@swabou.com.na	PO Box 2150, Windhoek		
United Funeral Insurance Ltd	Ms Christine L Namundjebo	277800	264339	christine@united.com. na	PO Box 40194, Windhoek		



WHO'S WHO

2009

BUSINESS: INSURANCE

Namibia's insurance industry is regulated by the Namibian Financial Institutions Supervisory Authority (Namfisa), the statutory supervisory authority for non-bank financial institutions.

The industry includes both long-and short-term insurance business, as well as pension funds. Currently, 15 short-term insurance companies operate in Namibia, including the sole reinsurer (NamibRe). There are 18 long-term insurers, while 466 pension funds are registered with Namfisa.

It is expected that the current global financial crisis will affect the insurance industry, although it will not be felt as acutely or to the extent that is being experienced in the United Kingdom, the United States and European markets, according to Namfisa.

Although the industry experienced growth in premium income, the number of policy lapses rose due to shrinking disposable consumer incomes. The industry also experienced a decrease in income from investment and other revenue lines.

Regulatory changes to the Pension Funds Act announced in January 2008 by the Minister of Finance, which set new domestic asset requirements, are expected to impact on the industry, as will the economic volatility and decreased domestic income.

The expected Namfisa Amendment Bill, which aims to establish a holistic, integrated platform for the regulation of financial institutions, will also have a positive influence on the industry.



WHO'S of Namibia





Christel Loots Monaging Director Tel +264 61 294 2814 Hax +264 61 297 244 Icotsc@standardbank.com.na "For us business is not just doing deals; business is having great products, doing great engineering, and providing tremendous service to all our stakeholders by placing human relationships at the heart of our business as an integral part of our wealth creation strategy."

LIBERTY LIFE NAMIBIA

On 30 May 2008. Charter Life Namibia, which has been operating in Namibia since 2004, changed its registered name by Special Resolution, and is now called Liberty Life Namibia Limited.

Elberty Life Namibia is a member of one of Africa's leading financial institutions, the Liberty Group with a strong market share in the individual and group markets. Standard Bank, one of Africa's leading financial institutions, is the controlling shareholder of the Liberty Group. In terms or his highly successful joint venture. Liberty Elio Namibia focuses on offering, all Namibians shape and easy access to the instrance products such as Cred Lible, Funeral Policies and traditional Group Asserance products.

In addition, Liberty Life develops and offers tailor-made fite insurance products for death, serious if hoss and file changing events, or employer groups, retirement faines and of inity groups chaing to meet the individuals' risk management, needs. The premium levels of fined are very competitive and coupled with superior service in respect of premium and claims in a tagement, policy maintenance and origoing consultation with individual and group policyholders.

Elberty Life Namibia is part of a family or special sod wealth branes and pertnerwrips with a strong emphasis on sales through neces-based sering, which ensures that our products are adding value to and secures long term-relationships with our clients.

With a range of new policies, quality underwriting and a streamlined dialne, process, we strive to deliver a cherd-boused service to our estreamed cherus.

Contact us at: Elberty Lile Namibia 15: Elber Gatenberg Paza Werner List Sizeet Windhoek, Namibia PO Des 20001 Windhoek Namibia



STANDARD INSURANCE BROKERS NAMIBIA



2009

"If you go as far as you can see, you will then see enough to go even further - Standard Insurance Brokers Nomibia's Enthusiastic & Dedicated Staff

Justus Hausiku

Manuging Director Standard-Insurance Brokers Naniikia (Pty) Ltd

SBN locing has an inscretce brokerage connerty Standard Inscretce Dickers Namibic (SIDN), \neq 100% owned subsidiary that not seen in operation for more than 1- years. Standard Insurance dickets offers a comprehensive and vade range of insurance products and to sizes, going the clients a cumber of nitter a chineera it ng opcions in dhorse tran walan a anning and starchi ilag their assissme particulas

Our competitive edge

We as Standard Insurance Brokers Namina are us the cop of our came due to the following

- Bannassurance biorce, and leader in Namiala
- Insurance with Manuary Insurance Broker's means a one stop, shop for many dialats who also happen to bank with Starr are Back to quality as a client of SIEN
- We have a wide network with in one than 40 points of representation throughout the country.
- Enchusiestic, motivated and well-trained staff.
- Decidated consultants in all regions of Nomibia
- We educate our clichts about the specific products and services we offer
- We down a that our client's receive only those falls small: products that will be truly pepetidal to them

The products we other:

- Stansure (Comprehensive Insurance)
- Starimetor (Metor Carinsurance)
- Formeowners Insurance
- Personal Jean Protection Flam **Nome Lean Protection Flan**
- Automatic Soft ement Benefits
- Europei Man
- Mirror Accident Cover
- Legal Assistance Cover
- Topic o Cover Travel Incurance Cover
- MasterCerd Protection Flah
- MTC Care Protection Plan

Standard Insurance Brovers' operates in validus sectors of the Insurance industry, othering a camarebensive range of products in each of these sectors, which induces home loar hisurance, barr protection, and derit and realth inscrance, household and motorcover, cellor one insurance, agricultural inscrance, inclor-vehicle insurance and household insurance. We offer a wide range of products to opter for our client's insurance needs.

Why Insurance?

Wave other than out as up to the other think that insurance is a basing factor of monotoly in this casy work size γ has become a recessity, bragine the stenario multich the new vehicle your ave just beught is not insured and six months down the line you are involved in an accident in which the carrise write-off. This means you shill have to repay your bank loss for the vehicle over the next three-ond-a-half years, out you to onget have the call the you been insured, the insurance would have used out and you count have been able in purchase, unitary vehicle. This is inter-one essempte that makes interment that there are in his instance. vocid have saved the situation

Our people

Standard Insurance Brokers is proud of its staff complement of 18 righly skilled, indivated and entrusiastic people where only a mit is talenout that the clients receive the people products, peop service and ultimate satisfact on at all times.

Justus Hausiko Men aging Director. Standard - Scharde Brobers Nambia (Pw) ud Tel (+204 61) 294 2020 Fax (+204 61) 284 2279 justus, housiku Vistanda idban kidom, ho

Wy message to my dia the and present the direct in these difficult economic conditions ${\bf S}_{\rm c}^{\rm (1)}$ for to cause, their insurance policies in order to recipe multily expenditures, because this corruption. cc. to be "false economy". It is during thread ke this that inflation is high and the cost of replacing our valuables is unaffordable to the many of us. This means that the saving created due to the cancelled insurance policy will not be enough to cover the cost of replacing the valuebles. More sure that your valuebles are icontectly insured (insured at replacement values) and that your premums are up to date. The rest you can leave up to us



Insurance Brokers







2009

Happy since 1970

We have been taking care of you in the past. And we will be here for you in the future.

Together we can METROPOLITAN NAMIBIA

Contact your nearest Metropolitan Namibia office for more information about our insurance products.

www.metropolitan.com.na



Metropolitan Namibia Executive Management



2009

Jason Nandago Managing Director



Le-Anne van Zyl **Financial Director**

Paul van Zyl

Business Support

Manager: Tecnology and





Rudolph Himarua Executive: Retail



Gebson Shipena **Executive: Human** Resources



Lorette Cronje Manager: Employee Benefits and Credit Life



Elmarie Labuschagne Manager: New Business and Underwriting



Anna Mbandi Executive: Client Service, **Claims and Administration**

Metropolitan has a history of almost 40 years of business in the Namibian market, and has grown from a small company focused on funeral insurance to one of the three largest insurance companies in the country.

While life insurance still forms the core of the business, Metropolitan is now a diversified financial services group offering a wide range of services and products. In following the growth of the company, the Metropolitan brand has moved from being a small player in the lower income segment of the market to being competitive across a number of different target audiences and markets.

One of the cornerstones of the Metropolitan brand has always been empowerment in a broad sense and apart from its various social responsibility investments in the community, Metropolitan also aims to empower all its shareholders, customers and staff.

Metropolitan will continue to make a difference in the lives of its people through innovative products, excellent service and outstanding performance. Contact your nearest Metropolitan consultant or any of our offices countrywide to find out how, together we can!









LEON BASSON GM Distribution



2009

EVANS SIMATAA GM Public & Corporate Support

Real leaders are ordinary people, with extraordinary determinations



SAM HASHEELA GM Entry Level Market



IRVIN MOLLER Manager: Corporate Legal & Company Secretary



WILLIE GELDENHUYS GM Equity & Risk Admin



ANTON MULLER GM Finance & Operations

As a leading financial services and insurance company, it is Sanlam Namibia Holdings' philosophy that its employees am its single most valued resource. It is therefore important that we attract, recruit and retain the right people with the right competencies, at the right time. All this is geared towards meeting the financial needs of our clients through a broad spectrum of diversified financial products and services, be it corporate or individual. We have a team of dedicated professionals who are ready to advise and work out a financial solution that is perfect for you. We are thinking ahead. Are you?



Namibia Holdings Thinking ahead

🕅 Sanlam

Namibia Holdings

Thinking ahead

Who we are

Sanlam together with Regent Life Namibia, Capricon Investment Holdings and Nam-mic, established a new services group called, Consolidated Financial Services (CFS) later renamed as Sanlam Namibia Holdings.

Sanlam owns 54.1% of Sanlam Namibia Holdings, whilst Capricorn Investment Holdings, Regent and Nam-mic hold 29.5%, 9.8% and 6.6% respectively. As a BEE company, Nam-mic effectively own 8.6% in Sanlam Namibia Holdings whilst the shareholder Agreement provides an opportunity for Nam-mic to increase its effective stake in the company.

Currently Sanlam Namibia Holdings comprises of two insurance companies, namely Sanlam Namibia, the flagship brand of the Group, which targets the middle to top-end of the market and Namlife, targeting the entry-level market. The company also houses the combined unit trust businesses of Sanlam and Capricorn Investment Holdings. The Sanlam and Capricorn unit trust companies currently manage ten (10) unit trust funds, which between them hold a market share of 47.3% of the Namibian unit trust industry.

Our Business

The various business units position the group as playing across multiple segments within the market for financial services ranging from the entry-level individual market through to the corporate and institutional markets.

The Sanlam Holdings Group consists of three business clusters, each dedicated to a particular area of financial services. The Group functions fulfil a strategic co-ordination role as well as providing good utilization of scarce skills and resources where this makes good business sense.

SANLAM NAMIBIA

HOLDINGS

The three individual business clusters are as follows:

Life Business

The Life business cluster is a major provider of a wide range of life insurance, retirement annuities, savings, investment, credit life and risk products to individuals and group funds and schemes in Namibia. Two life business units exist, which is Sanlam Namibia for the high and middle-income market and Namlife for the low-income market.

Collective Products Business

The Unit trust cluster incorporates:

- Sanlam Namibia Unit Trust portfolio
- Capricorn Unit Trust portfolio
- Sanlam Personal Portfolio (SP2)

The Group Risk business cluster incorporates Sanlam Namibia's group risk business as well as the ex-Regent group risk business.

Our products & services

Sanlam Namibia Holdings provides a diverse and broad product range of Sanlam Namibia, Namlife as well as the Unit trust business. The businesses in the group offer different products to the different market segments.

Sanlam Namibia, targeting the middle to high-income market, has a wide range of insurance products and services available for clients, be it corporate or individual. For its clients, Sanlam Namibia offers a Namibian range of products called the SanFuture range which comprises of children's insurance, risk insurance (life, disability, accident, functional impairment, physical impairment, funeral and dread disease cover), savings and investment as well as retirement provision. Sanlam Namibia further offers group scheme products for SME, corporate bodies, unions and other organised organisations. Sanlam Namibia's group scheme product and service offerings include: fund administration, institutional investments, group life, funeral, accident cover, trauma insurance, disability benefits, and a range of consulting services.

Through the Family Series, Namlife provides tailor-made insurance and savings products to the many Namibians as well as members of all other unions in Namibia. The products include affordable life cover, Family Funeral Plan, Family Savings Plan, Family Multi Plan and Family Protection Plan.

The amalgamation of the Unit Trust Management Companies of Sanlam and Capricorn Investment Holdings resulted in Sanlam Namibia Holdings having the largest, Namibian administered Unit Trust Management Company. Apart from the normal support services that you would expect of an insurance organisation, e.g. one-stop-service facilities, Sanlam Namibia also offers our client's added services like estate planning and the compilation of wills. Sanlam Namibia also specialises in living and testamentary trusts.

For more information, please contact: Corporate Communication Department, Sanlam Namibia, +26461-2947492 / 2947879, angrid.vanrensburg@sanlam.com.na





2009

Santam Namibia Ltd / No 1 Ausspann Plaza Complex / Dr. Agosthino Neto Rd Ausspannplatz / Tel: +264 61 292 8000 / Fax: +264 61 226 897 / P O Box 204 Windhoek, Namibia



As the leader in the short-term insurance industry in Namibia, we believe that people who work for Santam Namibia are ultimately responsible for achieving our vision to be "the Best of Best".

Santam Namibia's success is due to the following factors, which differentiate our strong brand:

- Santam's leadership position in the short-term insurance industry.
- Innovative and highly motivated employees.
- Dedicated and loyal customer service.
- Wide range of product offerings.

2009

• Well-established broker network.

Apart from being a subsidiary of Santam South Africa, 40 % of our company's ownership is held in Namibia. We are also proud to have a Black Economic Empowerment partner in Nam-mic Financial Solutions, who owns 10% of Santam Namibia.

As a short-term insurer, Santam Namibia offers our clients a wide range of highly specialised products and services, which during the past few months were widened with the launch of the following new products:

- Santam's unique Fire on Grazing Land policy enables stock and game farmers to be in a financially sound position after a fire by insuring long-term value and grazing capacity.
- Tourism and Leisure products offering a specialised product for lodges and guest houses which covers insurance for the personal circumstances of guests and liability cover that ensures peace of mind.
- Legal Access a policy which offers legal assistance to the insured, with the possibility of an affordable funeral plan. This policy offers affordable insurance to the wider Namibian community.
- MultiSOS this free 24/7 claim service is available to all personal policy holders allowing them to register claims anytime, day or night.

We, at Santam Namibia, truly believe that we are here to look after the well-being of our clients and will continue to deliver services of world-class standards in satisfying our clients' needs.



Riaan Louw Chief Executive Officer



WHO'S



"Extraordinary Insurance" provided daily to ordinary people



C Schmid Manager Marketing

Group cover for companies, unions, churches and pension funds

A Harris

Manager

Finance

"All In One" funeral cover for individuals

Haupt

Manager IT & Risk

2009

VG Kotze: CEO



73 John Meinert Street (off Rossini Street) • Windhoek • PO Box 1189 Tel. 061 250331 • Fax 061 250337 • E-mail marketing@bonlifenam.com

BUSINESS: IT & ICT SOLUTIONS

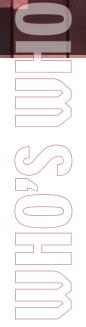
Nearly all companies in Namibia use computerised information systems. Computer companies that supply computing hardware and software services are generally divided into three categories, namely Namibian companies, companies with a South African connection, and well-known international companies.

The Namibian-owned IT companies in general focus on supplying PCs and peripherals, ranging from relatively substantial companies to small one-man shows. They usually offer first-line support such as fixing PCs or installing software packages for customers. They also supply consumables and offer training in computer literacy, spreadsheets and word processing. Competition on this level is fierce.

Many Namibian businesses utilise the services of established South African IT service providers. Thus, several South African IT companies have offices and staff in Namibia. A number of Namibian IT companies have strategic alliances with large South African companies, enabling them to offer wider support to their clients.

Big international companies such as Microsoft, IBM, HP and SAP have small satellite offices in Windhoek, usually run as a branch from the South African head offices. Sometimes they operate through agents or they set up temporary offices for the duration of a project, with maintenance and support done remotely via phone or link-ups.

Generally, software in Namibia is bought off the shelf. There is very little work for programmers, although there are a few companies who develop their own programs or have them developed by local software houses. Personnel are scarce and poaching between companies is common. Local talent is easily lured to greener pastures in South Africa or abroad. Many positions in Namibia, both in the private and public sectors, are filled by specialists from South Africa, Europe, the US or the Pacific Rim countries.



2009



Africa's Premier Web & Software Development Company

Our team



What we do

Web & Software Development Database Development Web Hosting Email Tenders

WHO'S of Namibia

Online Marketing Domain Registration Graphics & Logo Design SMS Services Internet Security Internet Training Intranet Solutions Flash Presentations

What we have done

We have developed over 100 websites, intranet, databases & software solutions for a broad range of clients such as CELL ONE, NAMCOR, NAMWATER, NAMPOWER, NAMIBIA AIRPORTS COMPANY, NSI, NSX, FNB HOLDINGS e.t.c

Major Database & Software Applications Developed;

Property Management System ERP System for Small Businesses Open Source Content Management System Internet Service Provider Management System Student Management Database Information System

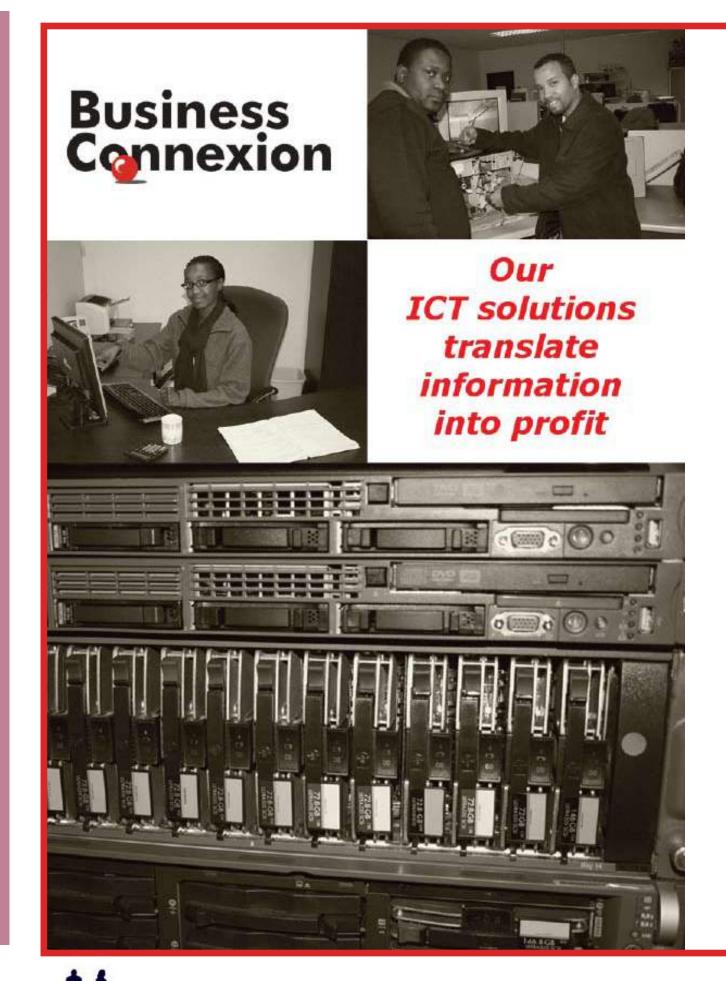
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www.azafrica.com info@azafrica.com CRM System Indigenous Games Loan Originator System Tender Distribution System Commission Calculator System

> P.O. Box 25525 Windhoek Namibia







Business Connexion

Creating value together

At Business Connexion Namibia, we embrace diversity and strive for excellence through transformation. As one of the largest black-empowered ICT companies in Namibia, with a proud 27-year track record, we understand the unique needs and challenges of our clients throughout Namibia.

2009

A leading integrator of competitive, innovative business solutions based on information and communications technology (ICT), we deliver world-class services and solutions that are tailored to meet our clients' strategic and operational business needs, making them more successful.

As the company continually strives to integrate the strategic value of ICT into client business strategies and to ensure that our clients receive a level of service and delivery that surpasses that offered by competitors, Business Connexion is supported by a network of competency centres which cover such diverse technologies as technology infrastructure, business development, network design and implementation, server hardware and storage, and Microsoft operating systems and applications.

In order to deliver a world-class service, Business Connexion nurtures strong relationships with many of the world's leading ICT companies.

In our ongoing quest to deliver innovative solutions that add real business value to our clients, Business Connexion combines our own expertise, tools, resources and vertical sector knowledge with that of our partners. The Group believes that innovation will shape the sustainability of the 21st century enterprise, and an innovation programme is a key element of the company's internal business improvement strategy.

In our quest always to provide the best level of service to all our clients, all business is based on the Solutions Integration Model (SIM). This model provides an insight into how Business Connexion harnesses the immense depth of skill, expertise and experience within the Group, to seamlessly deliver technology solutions that best meet our clients' business needs.

The model has been at the forefront of our success in recent years and, whilst it is closely adhered to, it is constantly and carefully refined to meet changing market needs.

WHO'S of Namibia

Business Connexion also continually reviews global corporate governance standards which add meaningful value to the Group's corporate governance initiatives.

Business Connexion has offices in Windhoek, Ongwediwa and Swakopmund, with third party service providers in other major centres throughout Namibia, currently employing more than 100 people in all sectors of the IT industry.



Business Connexion Namibia (Pty) Ltd Cnr Jan Jonker Road & Thorer Street PO Box 6702, Windhoek Tel. 061 204 0000 Fax 061 204 0009 E-mail: bcx@bcx.co.za





2009



Putting it together for your customer with the right fit from Comztek.

Technology brings with it certain challenges. Including ever increasing complexity, ever steeper learning curves, ever earlier reduncancy. And, in IT, an even greater need for quality. In short, you need the right distribution partner to help you to put it together for your customer. Along with the best world-class support you can get, with product knowledge, product training and guaranteed service levels.

> 47C (corner of) Church Street and Schmerenbeck Streets, Windhoek West Tel +254 61 387900 | www.cornztek.com



Comztek Namibia sets the ball rolling for Comztek's conquest of Africa

What differentiates us from our competitors is the personal service we give our customers.

2009

Established in 2004, Comztek Namibia was the first of Comztek's regional offices in West, East and Central Africa, also known as Comztek WECA. It was born out of the need to service the Namibian market which, at the best of times, was a daunting task because of the vast distance between Namibia and the company's South African headquarters.

Led by managing director, Davel Botha, Comztek Namibia employs a fully local staff complement, including sales, technical support, warehousing and warranty administration staff, placing the office well in line with its parent company's policy of "localisation".

"We service a reseller base of up to 300 ICT resellers based in Windhoek, Walvis Bay, Swakopmund and occasionally Angola, and having local staff you can always count on, comes in handy when the orders start rolling in," says Botha.

"Being so close to South Africa, the Namibian market is lucrative but also very competitive and we aim to be one of the biggest players in this industry," adds Botha. "What differentiates us from our competitors is the personal service we give our customers. For instance, if a delivery has to be made, it has to be made, even if it means I or any of my other staff member have to climb into our cars and make the delivery ourselves."

Comztek Namibia has positioned itself as a one-stop shop for its customers by carrying a wide range of ICT products in the consumer electronics, networks, security & storage and software infrastructure areas.

Among the brands available from Comztek Namibia is the Fujitsu-Siemens Computers' range of laptops, PCs and servers. "The range is wide enough to cater for the entire spectrum of computer users in this country, from the home user to large corporates," says Botha.

Including Namibia, South Africa and the recently opened East African office, Comztek has expanded its footprint to cover 19 countries on the African continent and plans are in place to increase this number.

> Davel Botha Managing Director Comztek Namibia

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For more information, contact Comztek Namibia on +264 61 387 900 or visit www.comztek.com

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2009

Enabling your business to do great things

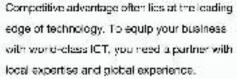
Your trusted technology advisor

Network Integration | Converged Communications | Security Solutions | Microsoft Solutions Data Centre & Storage Solutions | Customer Interactive Solutions | Voice | Managed Services

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2009



Dimension Data is a global leader in providing the full range of IC1 solutions and services. Operating in over 40 countries and six continents, we court 7455 of the Global Fortune 100 as clients. We are a Microsoft Gold Partner on five continents and Cisco's largest partner worldwide.

We have implemented over 1,000 converged communication projects around the globe. Deployed over 2,000 IP networks and 600,000 IP handsets. Delivered over 10,000 security solutions and facilitated over six hillion calls at 400 contact centres we have built.



With over 4 000 personnel in the Middle East and Africa, we have the skills to plan, build, support, manage, improve and innovate your ICT Infrastructure – enabling you to do great things.

dimensiondata.com



As a proudly empowered Namibian ICT Company GijimaAst combines....

skills, passion, experience and creativity into a diversified and comprehensive range of ICT service and solutions



Tel: +264 (0) 61 285 3000 Fax: +264 (0) 61 285 3050 No.2 Bismarck Street, Windhoek, Namibia Namibia.Sales@gijima.com + www.gijima.com



2009

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WHO'S I hamibia

GijimaAst is a Namibian registered Information & Communication Technology (ICT) company, offering cutting edge products, solutions and services to clients.

Our strong working relationship with GijimaAst in South Africa ensures that we offer significant benefits to existing and prospective clients, whether they are the largest corporations or small and medium businesses.

At GijimaAst we are proud to be the market leader in the ICT sector in Namibia, delivering a comprehensive range of services, products and tailor-made solutions. We have hosted, supported, supplied, delivered, installed as well as commissioned ICT related products, solutions and services in Namibia since 1999. Our *client-centric philosophy*, commits us to assist our clients to utilise ICT as an enabler to do business better and smarter. This philosophy rests on the three corporate pillars of *intuition* (being instinctive and forward thinking), *knowledge* (having ability and intelligence) and associates). Our insight into our client's business environment allows us to employ these pillars through a proactive anticipation of their needs.

MANAGED INFRASTRUCTURE SERVICES

Desktop hardware and software support, server and Network (design, supply, configuration & installation) support services, call management, 3rd party management call handling and contract management, remote management, asset management and tracking.

PROFESSIONAL SERVICES

Microsoft Professional services and products, project management, change management, risk management, information security as well as SAP implementation and support. Our Consultancy Services (using our unique methodologies) range from IT Strategy, programme management to executive information and business intelligence.

STRATEGIC PARTNERSHIPS

Microsoft

Gold Certified Partner and one of only two Enterprise Software Advisors in Namibia. The **only** Microsoft Certified Partner for Learning Solutions in Namibia.

SAP

Accredited SAP Service Alliance Partner & hosts Namibian SAP Remote Support Hub.

SUN

Solutions Provider (SUN Services, systems, solutions)

Hewlett Packard HP Preferred Partner

Dell Direct Partner

Cisco Gold Certified Partner

Nortel Certified Partner

Wincor Nixdorf Banking and Retail Partner Sub-Saharan Africa leaders in banking & retail solutions.

Fujitsu Siemens Select Partner

These internationally recognised partnerships allow GijimaAst to offer our clients best-of-breed products, solutions and services at all times.

EDUCATION IN ICT

GijimaAst invest heavily in local skills development, skills transfer and competence in the Namibian ICT sector.

We believe in the continuous investment and training of our employees and host a variety of courses, focusing on sales skills, technical and project management, as well as other product specific and business related courses.

Committing to education led us to the establishment of a Training Academy, offering ICT related training to other Namibian organisations in order to maximise their productivity, efficiency and ultimately contributing to the growth of the Namibian economy.

Executive Team



Ms Anne-Lu van Vuuren

Shared Service

Mr Johann de Meyer Managing Executive Professional Services



Dr Hylton Villet Managing Director



Mr Martin Nangoro Managing Executive: Business Development Mr Herman Smith Managing Executive: Managed Services

INDUSTRY FOOTPRINT

We offer products, services and solutions to the telecommunications, mining, financial services, retail, manufacturing and service industries as well as to the entire public sector.

GEOGRAPHIC FOOTPRINT

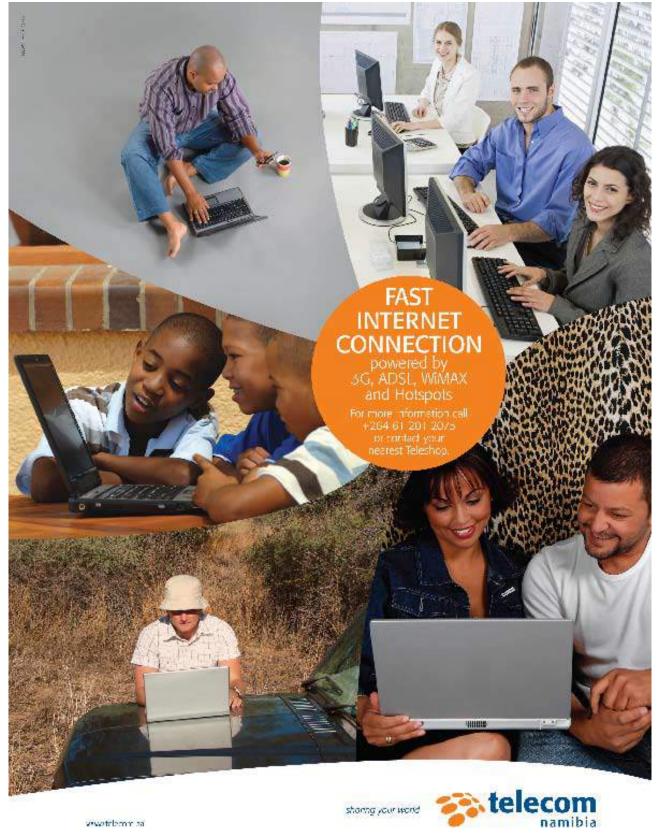
Our footprint is significant with full service offices in Windhoek, Walvis Bay, Rosh Pinah and Oshakati. However, an increase in service demands has led to infrastructure development that also supports Tsumeb, Rundu, Katima Mulilo, Mariental, Keetmanshoop, Oranjemund, Otjiwarongo, Grootfontein, Usakos, Omaruru and Opuwo.

Our staff complement of more than 75 is focused on providing bespoke solutions and services for our client base country-wide.

Tel: +264 (0) 61 285 3000 · Namibia.Sales@gijima.com



2009



www.telecom.aa

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BUSINESS: IT & ICT SOLUTIONS

2009

BUSINESS:

MANUFACTURING

At 2007 prices, Namibia's manufacturing sector contributed N\$9,661 million (15.7%) to the country's Gross Domestic Product (GDP) (total GDP = N\$61,457 million). The different manufacturing subsectors made the following contributions in 2007 to the country's total manufacturing output:

WHO'S of ham

	N\$ million	% of Manufacturing Output
Meat processing	218	2.3
Fish processing (onshore)	818	8.5
Other food and beverages	2,929	30.3
Other manufacturing	5,695	58.9
Total manufacturing	9,661	100.0
Other food and beverages Other manufacturing	2,929 5,695	30.3 58.9

The real annual growth figures for the manufacturing sector over the past five years were as follows (inflation removed):

Year	Annual Growth
2003	13.9%
2004	0.4%
2005	7.5%
2006	2.6%
2007	7.2%
Average	<mark>6.3%</mark>

The real growth figures for the different manufacturing subsectors in 2006 and 2007 were as follows:

	2006	2007
Meat processing	-8.5%	6.5%
Fish processing (onshore)	-31.7%	5.8%
Other food and beverages	3.0%	4.8%
Other manufacturing	12.7%	9.4%

The manufacturing industry forms part of Namibia's secondary industries, which performed remarkably well - with value added growth of 5.9% in 2007 compared with 0.3% in 2006. This is the highest growth since the record-high 9.5% growth four years ago. The subsectors of manufacturing, electricity, gas and water were mainly responsible for this growth. In 2007, the manufacturing subsector increased by 4.9% from a 2006 decline of 8.3%.

The improved value addition in manufacturing was mainly reflected in the growth of meat processing, onshore fish processing and other manufacturing subsectors. Meat processing rose by 3.2% in 2007, compared with a decline of 11.6% in 2006. The improvement in 2007 was a result of increased marketing of beef and small stock carcasses and meat cuts, supported by attractive prices. On the other hand, despite operating under difficult conditions such as low market prices and high fuel costs, a favourable exchange rate contributed to improved growth in value addition with respect to fish processing. The improved value addition for other categories of manufacturing was mainly driven by the increased processing of zinc, supported by an improved production capacity targeting 151,000 tonnes. The processing of copper also increased due to the importation of a cheaper copper concentrate from Bulgaria.

The outlook in the growth of value addition for the manufacturing subsector remains firm at 53%. (*Source: Namibian Manufacturers' Association*)



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Namibian Manufacturers' Association

171 Mandume Ndemufayo Street Tel. 061 299 5000 nma@ppnam.com

WHO'S of Namibia

Hennie Fourie: CEO Fax 061 299 5271 PO Box 20810, Windhoek Cell 081 124 7452 www.nmanamibia.com

2009

Government, and

• Local manufacturers are often not supported in procurement by the public and retail sectors.

Strategies Devised

A few of the most important strategies devised to promote the growth of the local manufacturing industry are to -

• improve the incentive regime for manufacturing industries by implementing the proposals of the NMA and MTI Industrial Classification Study to apply "Manufacturing Status" to all manufacturing, processing and value addition industries (including fish and meat processing) to ensure maximum value addition to local products

• develop an improved and more easily accessible financing mechanism for manufacturing enterprises (especially small- and medium-sized enterprises)

• ensure real preferential Government procurement of good quality, competitively priced, locally manufactured products, as well as encourage private corporations and local retail organisations to do the same, and

 address the skills shortage in the local industry by simplifying the procedure for work permits for scarce and skilled staff, provide incentives to manufacturers for skills training and employing VTC graduates, and promoting the study of technical and business subjects at academic institutions.

The MTI is busy developing an Industrial Policy (also in line with the 2002 SACU Agreement), of which inputs like these strategies will form an important part. At a 2008 workshop, the basic structure for a new Investment Act, including a one-stop shop for investors, was developed, which should promote investment in manufacturing.

The NMA believes that the manufacturing investment environment and the growth rate of the Namibian manufacturing sector will improve significantly if these measures are implemented.

The Namibian Manufacturers Association (NMA) was established in 1994 as the Association of Namibian Manufacturers, but was transformed into a Section 21 Company (company not for gain, but with full corporate responsibility) in 2002.

The NMA's vision is to facilitate a sustainable, competitive and prosperous manufacturing/processing industry for the benefit of all stakeholders.

The NMA works closely together with the Namibian Government and its Ministry of Trade and Industry (MTI) as well as the Namibia Chamber of Commerce and Industry (NCCI) to achieve its goals, and plays an important supportive role to the MTI in the development of the manufacturing industry.

Assisting Manufacturers

The NMA represents and assists manufacturers as follows:

1. Informs members about developments affecting the sector

2. Represents the manufacturing industry in negotiations with Government, other sectoral or foreign organisations, and in foreign trade negotiations

 Develops strategies and negotiates with Government, input providers, etc. to facilitate a manufacturing environment conducive to development, and
 Represents individual members or groups of members on issues of concern to such members or groups.

One of the most important goals of the Government is to alleviate poverty by creating maximum employment for its citizens. In order to reach this goal, the Government developed Vision 2030 as a development target.

According to Vision 2030, the Namibian economy needs to grow by approximately 6% per annum to reach the goals of Vision 2030. This means that the manufacturing sector has to grow at a rate of more than 7% annually in order to support the growth target. Growth in manufacturing is a reliable vehicle for economic growth as it has a high multiplier effect on the economy. It has been calculated that, for every N\$1 spent in extending manufacturing capacity, another N\$1.61 is generated in the rest of the economy through other products and services provided to the manufacturing sector. Extending the manufacturing sector is, thus, a positive way of developing the economy of a country.

Strategies to Develop the Manufacturing Sector

It should also be noted that the manufacturing sector has a socio-economic responsibility to create employment to assist with the alleviation of poverty - a challenge that it readily accepts, but it also places additional pressure on the sector to perform under sub-optimal conditions. This in itself is a major challenge for years to come.

To enable the improved performance of the manufacturing sector, the NMA, supported by the Office of the Prime Minister and in conjunction with the MTI and Bank of Namibia, embarked on the development of a manufacturing strategy for Namibia. Opportunities and constraints within this sector have been identified and strategies devised to address these issues.

Some significant constraints presently limiting the growth of the manufacturing sector are the following:

• A small domestic market where the benefits of economies of scale are not easily realised in financial terms

• High energy (mostly electricity) and transport costs for manufacturers, especially compared with those of neighbouring countries such as South Africa

 Lack of skilled staff for manufacturing enterprises

• High and rising costs of capital for the manufacturing sector

• Difficulty in accessing the incentives for manufacturers provided by

Members of the Namibia Manufacturers' Association (updated November 2008)

A & R Pet Supplies

Bird & pet food Mr ER Bauer PO Box 13668, Pionierspark Tel. 061 241878 Fax 061 241878 22 Edison Street, Windhoek arpets@iway.na

2009

Adeva (Pty) Ltd Pharmaceutical & health products

Mr Andre van der Walt PO Box 40749, Windhoek Tel. 061 284 9000 Fax 061 284 9041 Cell 081 128 3308 andre@nampharm.com.na

Africa Glass Industries Namibia *Aluminium sliding doors,*

wooden frames Mr Bertus van Niekerk PO Box 2693, Windhoek Tel. 061 379900 Fax 061 215576 Cell 081 1282693 bertus@ag-industries.com

Africotta Tiles Namibia CC

Handmade cement tiles, garden stepping stones, pool copings & cladding Ms Lezette Thiart Ms Rista Erasmus PO Box 6202, Windhoek Tel. 061 246564 Fax 061 246564 Cell 081 122 3553 rista@iway.na

Agimex Distributors CC Spices & related products Mr Mario Monteiro PO Box 5299, Windhoek Tel. 061 304008 Fax 061 304008 agimex@iway.na

Arcto (Pty) Ltd Seal & kudu shoes & boots; leather products

Mr Piet van Zyl PO Box 9676, Eros Tel. 061 261750 Fax 061 261752 Cell 081 287 4289 13 Kallie Roodt Street, Windhoek arcto@iway.na

Bag-a-Kid Manufacturers CC

Kids' sleeping bags Ms Erna Keulder PO Box 90292, Windhoek Tel. 061 246830 Fax 061 240376 erna@rfsn.org

Bokomo Namibia Wheat flour, maize meal,

eggs Mr Louwtjie Hoon PO Box 96388, Windhoek Tel. 061 264199 (Factory: Tel. 264466) Fax 061 219897 Cell 081 128 5720 jhoon@pioneerfoods.co.za

Brothers Mattress Factory

Mattresses Mr Basil Bean PO Box 678, Okahandja Tel. 062 500260 Fax 062 500261 brothers@mweb.com.na

Brukkaros Meat Processors

Meat, offal, sheepskin Mr Cobus Franken PO Box 8101, Keetmanshoop Tel. 063 228800 Fax 063 228820 Cell 081 148 3695 cobus@bmp.com.na

Cadbury Springer

Chocolates Mr Victor Langa Ms Debbie Shinavene PO Box 5651, Ausspannplatz, Windhoek Tel. 061 261231/222028 Fax 061 217611 Rendsburger Street, Lafrenz Industrial Area victor.langa@csplc.com debbie.hr@cadspringer. com

Capricorn Sweets Sweets

Ms Ute Kessler Mr WA Kessler PO Box 646, Windhoek Tel. 061 217445 Fax 061 218402 capcandy@iway.na CCF Bush (Pty) Ltd Fuel logs from compacted thornbush chips Dr Bruce Brewer PO Box 769, Otjiwarongo Tel. 067 306225 Fax 067 306247 brucebrewer@bushblok. com

Cecil Nurse Business Furniture Office furniture

Mr Bertie Kotze Mr C van Zyl PO Box 11507 (Executive Office Collections), Windhoek Tel. 061 227000 Fax 061 231052 Cell 081 124 1792 16 Gold Street, Windhoek bertie.kotze@cecilnurse. co.za

Cernol Chemicals (Namibia) (Pty) Ltd Cleaning & speciality chemicals Mr Brian Black PO Box 22880, Windhoek Tel. 061 262985 Fax 061 217615 bblack@swacogroup.com

Chelsea Fashions

Curtains Mr Navin Morar PO Box 21424, Windhoek Tel. 061 231154 Fax 061 235317 navin@iway.na

Closwa Biltong Game & beef dried

meat products Mr Herman L Fourie PO Box 564, Okahandja Tel. 062 501123 Fax 062 504594 Cell 081 129 1977 closwa@iafrica.com.na

Consolidated Sugar Industry

Sugar Mr Peter Gottert Ms V Geel PO Box 86070, Windhoek Tel. 061 261777 Fax 061 261105 14 Elder Street, Lafrenz pgottert@csi.com.na vgeel@csi.com.na

Corporate Connections Printed promotional items, printed T-shirts &

WHO'S of Namibia

caps Ms Michelle Finch PO Box 25122, Windhoek Tel. 061 248261 Fax 061 248407 Cell 081 124 4554 michelle@ corporateconnections.com. na

Denny'z Jewellers Jewellery

Mr Hartlief Nangolo PO Box 25023, Windhoek Tel. 061 306619 Fax 061 303392 Cell 081 251 3961 dennyz.j@iway.na

Diaz Fishing

Fish products Mr Sidney Martin PO Box 1756, Windhoek Tel. 061 239831/2 Fax 061 239833 diazfi@mweb.com.na

Elso Holdings

Soaps, detegents, toilet paper Mr René Rusch

PO Box 1931, Windhoek Tel. 061 382250 Fax 061 382256/8 ruschra@iafrica.com.na elsoholdingscc@yahoo. com

Etameko M&S CC Liquid soaps & detergents, buff tape, foam mattresses Mr Johannes Nekundi

PO Box 90605, Windhoek Tel. 061 263694 Fax 061 263614 Cell 081 259 6195 jrnekundi@iway.na

Fabupharm Products (Pty) Ltd *Phamaceuticals & health products* Mr Fanie Badenhorst

Mr Fanie Badenhorst Mr Carl Brinkman PO Box 1363, Otjiwarongo Tel. 067 302069 Fax 067 303562 Cell 081 128 2501 fabuph@mweb.com.na carl@cbenterprises.com.na



Family Choice Sugar

Mr Kallie Grunschloss PO Box 228, Tsumeb Tel. 067 220335/222468 Fax 067 222268 kallie.grunschloss@iafrica. com.na

Freeworld Plascon Namibia (Pty) Ltd Paint

Mr Niel du Plessis PO Box 3540, Windhoek Tel. 061 280 4200 Fax 061 263161 Cell 081 124 0656 nduplessis@ freeworldplascon.com.na

Glassfibre Lining Glass fibre canopies & bumpers

Mr Joel Simon Nangolo PO Box 476, Oshakati Tel. 065 231228 Fax 065 230571 Cell 081 289 2934

Global Polymer Industries (Pty) Ltd Styroblocks food packaging; building panels

Mr Gerd Sohrada PO Box 1428, Otjiwarongo Tel. 067 303191/2 Fax 067 303193 Cell 081 245 9490 polymer@iway.na marandi@iway.na

Hangana Seafood (Pty) Ltd

Hake portions, fillets Mr Peter Grüttemeyer Ms Joanitha Jankowitz Ms Sonja Thieme PO Box 26, Walvis Bay Tel. 064 218455 Fax 064 220099 joanitha.jankowitz@olfitra. com.na Sonja.Thieme@olfitra.com. na

Hartlief Corporation Ltd Fresh & processed meat; meat products

Ms Diana L van Schalkwyk Mr Wolfgang Raith PO Box 50013, Windhoek Tel. 061 267700 Fax 061 216561 Cell 081 127 3020 dmuseler@hartlief.com.na

IGL (Pty) Ltd, T/A Afrox Oxygen, acetylene Mr Hennie de Waal PO Box 261, Windhoek

Tel. 061 225681 Fax 061 238877 Cell 081 124 0452 hennie.dewaal@afrox.boc. com

John Meinert Printing (Pty) Ltd Printing

Mr Jurgen Sievers PO Box 56, Windhoek Tel. 061 225411 Fax 061 224843 jmp@iway.na

Jumbo Charcoal (Pty) Ltd Lumpwood charcoal & instant light charcoal

Mr Ian Galloway PO Box 234, Windhoek Tel. 062 503838 Fax 061 225704 Cell 081 128 1711 jumboch@iway.na

Karakulia Weavers

Handwoven carpets & rugs; wall hangings

Mr Dirk Herholdt Ms Nadja Herholdt PO Box 1258, Swakopmund Tel. 064 461415 Fax 064 461041 info@karakulia.com.na

King Pie

Pies & related foods Mr Dicky Rupping Ms Maureen Hansen PO Box 97472, Maerua Park, Windhoek Tel. 061 3216400 (Factory) 061 249274 Fax 061 249274 Cell 081 127 0733 kingpie@iway.na

Kristall Kellerei CC White & red wine; brandy,

grappa, schapps Mr Michael Weder PO Box 83, Omaruru Tel. 064 570083 Fax 064 570593 winery@wederpc.com

Kwico Namibia Cleaning chemicals, toilet paper Mr WB Coetzee PO Box 21305, Eros, Windhoek Tel. 062 500330

Fax 062 500333 Cell 081 127 2580 ockie@iway.na

Marmorwerke Karibib Marble & granite tombstones, vanity tops, cladding & tiles Mr Franz Wittreich PO Box 20, Karibib Tel. 064 550002

Fax 064 550108 Cell 081 128 0555 mwk@marmorwerke.com. na

Meatco

Processed & frozen meat; hides & skins Mr Andre Mouton PO Box 3881, Windhoek Tel. 061 3216400 Fax 061 3216401 amouton@meatco.com.na

Mondipak

Packing material (mainly cardboard) Mr Connie Meissner PO Box 399, Walvis Bay Tel. 061 262536 Fax 061 262365 Cell 081 129 3123 CMeissner@mpsa.co.za

Namib Clothing

Clothing, overalls, protective clothing; linen & bedding Ms Grace Rudoph

Mr Theo Rohm PO Box 171, Swakopmund Tel. 064 462602 Fax 064 462034 5 McHugh Street, Swakopmund namibclo@mweb.com.na

Namib Foam

Foam mattresses, beds, furniture Mr Mike Strydom Mr Naas Fourie PO Box 3509, Windhoek Tel. 061 217278 Fax 061 263017 Cell 081 129 3737 mikes@vitact.co.za lillianw@vitact.co.za

Namib Mills Maize products, wheat flour, pasta Mr Koos Ferreira PO Box 20276, Windhoek

Tel. 061 290 1000 Fax 061 262678 kferreira@namibmills.com. na

Namib Wood CC Furniture & wooden products Mr Christo Thiart

PO Box 5536, Windhoek Tel. 061 263231 Fax 061 215796 Cell 081 240 1827 namwood@mweb.com.na

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Namibia Breweries

Beer, soft drinks, liqueurs Mr Desmond van Jaarsveld Mr Gideon Shilongo PO Box 206, Windhoek Tel. 061 320 4001 Fax 061 262945 Cell 081 122 3070 Desmond.vanJaarsveld@ olfitra.com.na Gideon.Shilongo@olfitra. com.na

Namibia Dairies (Pty) Ltd Dairy products, fruit juices, bottled water Mr Hugh Froggatt Private Bag 11321, Windhoek Tel. 061 299 4778 Fax 061 299 4707 hugh.froggatt@olfitra.com.

Namibia Paper Converters CC

Toilet paper Mr Gerd Sohrada Ms Marandi Sohrada PO Box 1428, Otjiwarongo Tel. 067 303191/2 Fax 067 303193 polymer@iway.na marandi@iway.na

Namibia Tracksuits Tracksuits, school clothing Ms Hermine Bertolini Ms S Schumann PO Box 10695, Windhoek

Tel. 061 212286 Fax 061 211084 tracsuit@iway.na

Namibia Zebra Trailers Trailers

Mr Hertie Schoeman Mr Carel Schoeman PO Box 31600, Windhoek Tel. 061 250971 Fax 061 255158 info@zebratrailers.com

Nehale's Chemo Enterprises Glass fibre toilets, wash basins

Mr Shali Kamati PO Box 11, Ondangwa Tel. 065 240321 Fax 065 215918





2009

Neo Paints Paints, putty, glue Mr H Niedermeier PO Box 5005, Windhoek Tel. 061 224666 Fax 061 233914 heikon@neopaints.com

Nirosta

Steel products & structures Mr Rolf Redeker Mr Reinhard Redeker PO Box 9704, Windhoek Tel. 061 261640 Fax 061 264704 33 Kallie Rood Street, Northern Industrial Area, Windhoek nirosta@mweb.com.na

North Trade Namibia CC Decorative wood; semiprecious stones Mr James Searle

Mr James Searle PO Box 90605, Windhoek Tel. 062 501176 Fax 062 501107 Cell 081 2347234 northtrade@iway.na

Ounoois Mining Sales & Services CC Slasto, rivenwalling, sandstone tiles, building stone Mr Sam Januarie

PO Box 25132, Windhoek Tel. 061 246081 Fax 061 246068 omssam@mweb.com.na

Panel To Panel CC Insulated panels, cold & freezer rooms

Mr Francois Kotze PO Box 2384, Walvis Bay Tel. 064 203445 Fax 064 205087 panel@mweb.com.na

Peralin Paints

Paints coatings Ms R Rattay, Ms A San PO Box 2535, Windhoek Tel. 061 229223 Fax 061 226131 peralin@mweb.com.na

Pewa Hair & Skin Care Manufacturer *Oil moisturiser, braiding spray, shower gel* Ms Twapewa Mudjanima

Private Bag 61603, Katutura, Windhoek Tel. 061 210270 Fax 061 264841 Cell 081 124 2363 pewaline@yahoo.com

Plastic Packaging Packaging materials, plastic products

Mr Harry Erasmus Mr Jaco Venter PO Box 31363, Windhoek Tel. 061 299 5000 Fax 061 228984 Cell 081 127 2150 harry@ppnam.com jaco@ppnam.com

Polyoak Packaging Namibia Plastic containers for dairy, chemical & juice markets Mr Jacques Jelliman

PO Box 31503, Windhoek Tel. 061 301892 Fax 061 301879 Cell 081 124 2820 jacquesj@polyaoknam.com

PSA (E Sign M) Aluminium signs & furniture Mr Lourens du Plessis PO Box 20085, Windhoek Tel. 061 214621 Fax 061 220216

psa@psa.com.na

Pupkewitz Megabuild Roof trusses (timber & steel); board cutting & edging Mr Ian Gallagher Mr Winton Geyser PO Box 5087, Windhoek Tel. 061 291 6000/6702 Fax 061 2916751 domega@pupkewitz.com

gmfmega@pupkewitz.com

Quality Tyres

Retreaded tyres Mr Johan Karsten PO Box 9401, Windhoek Tel. 061 248964 Fax 061 240326 Cell 081 129 9045 42 Rendsburger Street, Lafrenz Industrial Area, Windhoek maxi@africaonline.com.na zenobeyc@africaonline. com.na

Retief Sales Promotion Shopfitting, interiors, furniture Mr Francois Retief

PO Box 1693, Windhoek Tel. 061 218610 Fax 061 215560 Cell 081 124 1811 info@shop-expo.com

Road Signs Manufacturing

Road signs Mr Wimpie van Zyl PO Box 97012, Windhoek Tel. 061 215368 Fax 061 215284 Cell 081 124 2498 roadsign@mweb.com.na

Roama Gates Manufacturing CC Gates, steel posts, stays,

steel beds & brick machines Mr Robby Amadhila PO Box 2240, Ondangwa Tel. 065 241519 Fax 065 241519 robbyamadhila@yahoo. com

Rundu Welding & Construction *Trailers, bullbars, security doors, burglar bars, sheds, etc.* Ms Karen van Schalkwyk PO Box 926, Rundu Tel. 066 255249 Fax 066 255139 karen@africaonline.com.na

Seawork Fish Processors Hake portions & fillets Mr Pierre Marais PO Box 1709, Walvis Bay Tel. 064 212600 Fax 064 212601 pm@seawork.com.na

Shade Centre CC Blinds, awnings, sport clothing

Mr Etienne Stipp Ms Kyra Stipp PO Box 81113, Olympia, Windhoek Tel. 061 301845 Fax 061 301846 stippshade@mweb.com.na

Swakop Textiles Pty (Ltd) Bed linen, overalls, uniforms & related products Mr B Hampel

Mr Dieter Voigts (Director) Ms Martie Wiese (Manager) PO Box 62, Windhoek Tel. 061 237557 Fax 061 224982 Swakop 064 405201 wintex@iway.na dietervoigts@weckevoigts. com.na

The Sign Shop Signs, digital printing, rubber stamps Mr Ernie Rix PO Box 80643, Windhoek Tel. 061 225123 Fax 061 226359 finance@thesignshop.com.

na

WHO'S of Namibia

Valco Sales & Service CC Steel pipes & fittings (purpose-made) Mr Martin Esslinger PO Box 9619, Eros,

Windhoek Tel. 061 261199 Fax 061 263114 martine@valcosales.net

Voermeester/Feedmaster Animal feed

Mr Andre Snyman PO Box 20276, Windhoek Tel. 061 218713 Fax 061 262056 ASnyman@feedmaster. com.na

West Coast Aluminium & Glass

Aluminium windows, doors & related products; motorglass Ms Rinie Coetzee PO Box 1586, Swakopmund Tel. 064 401011/2 Fax 064 401013 42 Schlachter Street, Swakopmund

wcoast@iway.na

Windhoek Schlachterei Fresh & processed meat

Mr Anton Westraadt PO Box 8519, Windhoek Tel. 061 261311 Fax 061 262559 Cell 081 2569028 Anton.Westraadt@olfitra. com.na

Wispeco Namibia Aluminium & steel windows & doors

Mr W Hettasch PO Box 2131, Windhoek Tel. 061 275500 Fax 061 261565 Cell 081 124 0173 wispeconamibia@live.com





BUSINESS: MANUFACTURING



WHO'S of Namibia

2009

Cadbury Springer continues to be a supplier of choice for its customers because of the unique Cadbury Dairy milk chocolate that is used to manufacture its range.

2009

The unique capability of Cadbury Springer offers most of our chocolate lovers a wide range of Novelty Products and Gifting products. The offers include the Easter & Christmas range, a Chocolate Mousse range and other centre-filled products to name but a few.





Cadbury Namibia Tel. 061 261231/2 Cnr Rendsburger & Noordland Streets Lafrenz Industrial Area, Windhoek www.cadbury.com







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FEEDMASTER VOERMEESTER

MISSION STATEMENT

WHO'S of Namibia

VOERMEESTER & VEEKOS will be the leading suppliers of technologically advanced animal feed products and value added service, through skilled and committed staff.

2009

Feedmaster was founded in 1983 as a small feed milling operation with the initial main purpose of adding value to available milling byproducts. Today Feedmaster produces a wide range of technologically advanced animal feeds, with an annual output in excess of 90 000 tonnes.

Feedmaster is the only local producer of animal feeds and competes without protection against South African or SADC feed companies that are interested in exporting feed to Namibia. Veekos was obtained during 2000 from Agra Coop, KLK and Oranje Coop, and focus mainly on the manufacturing and distribution of roughage containing feed products to the small stock market. The Veekos factory is situated in Upington. As a local producer, Feedmaster provides an income to more than 200 families.

The Management of Feedmaster and its employees recognise individually and collectively the responsibility for the quality performance of the Company.

We therefore commit ourselves to continuously provide technologically advanced animal feed products that comply with the feed-to-food safety requirements of customers, animals and consumers, as well as all statutory requirements at all times.

Feedmaster is committed to engage its employees and leverage its technology to protect human health and the environment in all operations, services and products, and to contribute to the achievement of an environmentally efficient national and global economy.

The Management team and all employees regard it as their responsibility and passion to achieve continuous and notable improvement of our quality systems and standards.

Your prosperity is our concern

PRODUCTS

2009











· Lick supplementation (for red meat market) Lucerne products (for the extensive sheep markets)

The existing products range is:

Layer feed (egg production)}
 Dairy feed (milk production)

 Complete feedlot feeds EXTENSIVE MARKET

· Veld fattening feeds

INTENSIVE MARKET

· Pig feed





Feedmaster (Edms) Bpk

Tel: 061-218 713 Fax: 061-262 056 PO Box 20276, Windhoek info@feedmaster.com.na







FEEDMASTER MANAGEMENT



André Snyman Managing Director



Jaco Labuschagne Marketing Manager



Beyers Mallo General Manager Veekos



Werner Baltes



Freeworld Plascon Namibia

"To be a world-class commercially sensible, socially responsible, and environmentally aware coating multinational is evident in everything it does."

Freeworld Coatings Limited (prev. Barloworld Coatings) is the leader in the manufacture of decorative, automotive and industrial coatings in southern Africa. Plascon Namibia has manufactured in Windhoek since 1972 and also distributes a comprehensive range for decorative, heavy-duty and industrial paints. Brands include Professional, Velvaglo, Micatex, Polvin, Cashmere, Nuroof, Wall & All, Double Velvet, Polycell and Super Universal Enamel.

Plascon is also the sole distributor for Standox automotive paints in Namibia.

The company is a member of the Namibia Chamber of Commerce and Industry, the Namibia Manufacturers' Association, and Team Namibia.

Du Plessis, Niel

General Manager

Niel joined the group 35 years ago. He has extensive experience in the coatings industry and became General Manager of Plascon Namibia in 1996.

Chipeio, Abighail

Quality and Process Manager

Abighail joined Plascon in 2004 as a Trainee Paint Maker. Abighail holds a B Tech in Chemical Engineering.

Terblanche, Ezra Operations Manager

Ezra holds a B Sc (Hons) degree in Chemistry and has over 15 years of experience in paint manufacturing, logistics, risk management and quality control.

Smeer, Hennie

Financial Manager

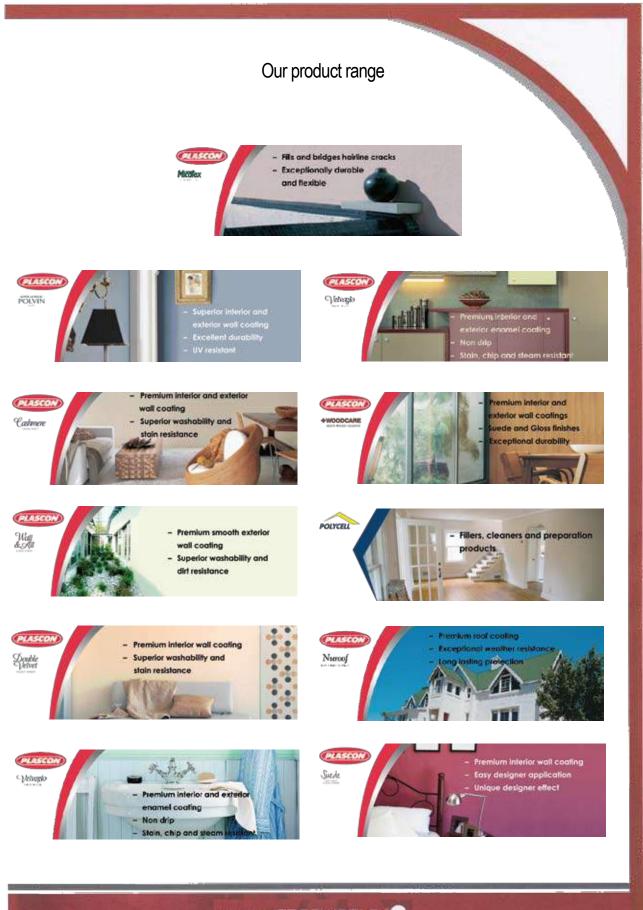
Hennie Smeer has 15 years' experience in financial and administration management at well-known companies in Namibia. He is qualified as a member of the Chartered Institute of Secretaries and Administrators of Southern Africa, and has a B Com (Hons) degree in Financial Management as well as a Master's degree in Business Leadership.

Olivier, Jan

National Sales and Marketing Manager

Jan has 13 years of experience in sales and marketing in the retail trade, and holds IAC Diplomas in Accounting and Cost Management Accounting.

Windhoek: Corner of Van der Bijl and Iscor Streets, Northern Industrial Area, Windhoek Tel. 061 280 4200, Fax 061 263161, E-mail: info@freeworldplascon.com.na Website: www.plascon.co.za Walvis Bay: 108 Theo-Ben Gurirab Street, Walvis Bay Tel. 064 203405, Fax 064 203407



2009



Koos Ferreira Managing Director



Ian Collard Finance Manager



Frans Meyer Operations Manager



Margareth Gustavo Marketing Manager

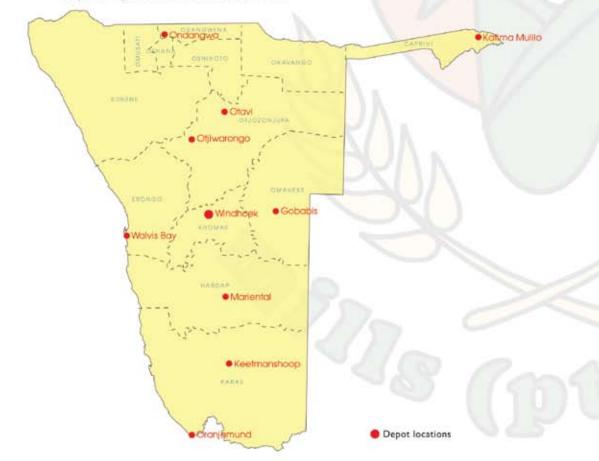


2009

Wilhelm Van Der Merwe Sales Manager

Quality comes naturally to us

Since 1982, we have been creating the most sought after products for Namibians. With 10 depots across the country, our ISO certified standard of quality and proud Namibian attitude, it comes as no surprise that our products and services are as dependable and unique as any other in the Namibian market.



BUSINESS: MANUFACTURING

• •

Namibia's Leading Milling Company

Building the Industry since 1982

2009

Since 1982, Namib Mills (Pty) Ltd has played a major role in the development of Namibia's milling industry. Our contribution to the development of this important sector started with the company's very first investment in the form of a maize mill in Windhoek.

In 1986 we initiated an ambitious expansion programme with the construction of Namibia's first wheat mill, which was upgraded in 1995 with one of the most advanced Bühler wheat mills in Southern Africa. October 2001 saw the opening of a state-of-the-art pasta factory in Windhoek. A year later, in October 2002, we invested in a Mahangu (millet) mill based in Otavi. Ever since, we have proudly been providing Namibians with their favourite staple food. Our contribution to the country in terms of investment and employment creation is evident, through investments made and growth experienced over the years.

Today we have three milling facilities: Windhoek, Otavi and Katima, with ten strategically placed depots (details of depot positioning in the country are indicated on the map) that allows us to deliver on time, every time. This also means that we are ideally positioned for export, to Angola and other markets in Africa.

Focus on quality

Our leading production technology and efficient quality assurance measures allow us to maintain international standards. We received International Standards Organisation (ISO) 9002 certification in 1992 and enjoy a high degree of trust in the retail and industrial maket sector. Since 2003 Namib Mills has been ISO 9001 certified.

Market-driven

We take pride in our ability to launch new products through market research, consumer-based planning and successful local advertising campaigns. Over the years we have added Pasta Polana, Pasta la Vita, Really Rice, Sugar King and Meme Mahangu, to our range of products. We took the initiative of commercialising Namibia's traditional millet crop, known as, 'mahangu' which is marketed locally under the brand name of Meme Mahangu, which is a purely Namibian brand.

Pasta is rapidly becoming one of our most popular retail brands. By investing in a state-of-the-art manufacturing plant, we were able to launch the extremely popular Pasta Polana range. We have also launched the Pasta la Vita range, a high-quality pasta range that is made from imported durum flour.

Committed to the Namibian economy

Namib Mills provides employment to more than 600 Namibians.

Development in the milling industry stimulates growth in a wide range of economic sectors. For instance, wheat and maize farmers have a guaranteed market for their crops: the baking industry thrives on our constant supply of innovative products: the transport sector benefits as well since we make use of external transport suppliers to distribute our products.

Committed to Namibia's Social Welfare

Namib Mills plays an active role in fighting hunger in Namibia. We are involved in various outreach programmes and support a number of welfare organisations.

As a corporate citizen, Namib Mills is committed to Namibia. The company values its employees, customers, suppliers and all other stakeholders highly. We recognize that our future is intertwined with that of Namibia and we constantly strive to create a better future, not only for our company, but also for the citizens of Namibia as well.



For more information contact: Namib Mills (Pty) Ltd. Tel: (061) 290 1000 info@namibmills.com.na



2009

We started with only malted barley, hops and water.



And finished off with pure gold.

At Nemible Breweres, we are immensely proof to uphoid the brewing tradition of the Penhetisgebot of 1516, using only mellect barley hops and weller. And efficiently nothing eisel

So, go on....savour one of our eward winning neture! lagers and you'll agree with the international panel of judges who consistently reward us with golo.

Cheers!



Namibia Breweries Limited



2009

Desniond van Jaarsveld - Managing Director

Since our humble beginnings in 1920, Namibia Breweries Ltd. has grown in leaps and bounds. We now export over 60% of our beverages to 27 countries on five continents, while remaining one of the few independent breweries in Africa. In 1996

Namibia Breweries was listed on the Namibian Stock Exchange and in 2003 formed a strategic partnership with Heineken and Diagoo.

While the company ornduces a full range of beverages, our on e business remains beer. We are one of the most modern breweries in Africa, and the only commercial brewery on the continent that brews beer in strict accordance with the Reinheusgebot, the German purity law that prohibits the use of any ingredients other than malted barley, hops and water. The premium quality of natural Namibian beer is attested to by the fact that Windhock Lager, Windhock Draught and Tafel Lager all won Gold Medals at the 2008 International DLG Awards⁵ in Berlin.

As a truly Namibian company, we employ over 550 Namibians, while our operations create vast employment opportunities emongst our suppliers, service providers and sub-contractors.

Namibia Brevenes is also committed to reinvesting back into the Namibian community in the areas of education, small business support, environmental protection, sports development, community-based development and the awareness of responsible alcohol consumption.

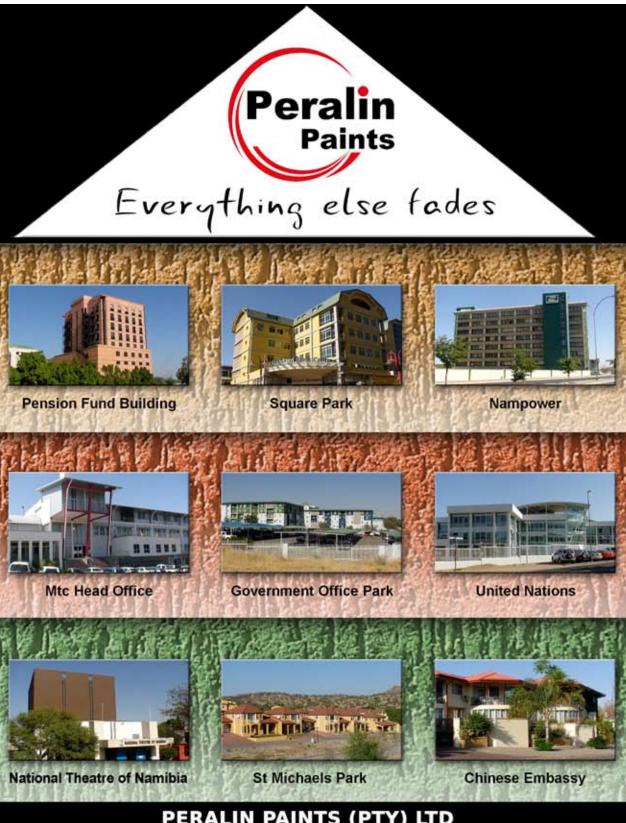
We are extremely proud of our humble beginnings, and through our continued focus on quality and excellence, we are excited about the challenges and opportunities that lie alread.

For further information, please contact: Convorte Affairs Namibia Broweries Etd. PO Box 206, Windhock, Namibia 320 4999 nambrew@ollitra.com.na www.nambrew.com



The D. C. Avan is Decisible interdedicates (Secole real), received and the secole of the secone relations has been been again avan as

ENJOY RESPONSIBLY, NOT FOR SALE TO PERSONS UNDER THE AGE OF 18.



2009

PERALIN PAINTS (PTY) LTD Windhoek.: Tel. +264-61 227050 Fax. +264-61 226131 290 Sam Nujoma Drive email: peralin@mweb.com.na Swakopmund.: Tel/Fax +264-64 462888 Shop no.5 Factory Park, New Industria

Charge down Sam Nujoma Avenue, skip the traffic light on the corner of Stein Street and swing in at Peralin Paints, a landmark in Klein Windhoek. Rush inside, place a quick order, collect the material, and be back on the building site half an hour later. This is what most builders and painters experience with Peralin,where individual advice regarding surface preparation and -application of products are of priority. Training of personnel for application of specialty products (e.g. texture plasters) is performed at the factory . An extensive colour range is available for most products. where a very large selection of locally manufactured paints, cement derivatives and painting accessories are sold. But the company has much more than the well-known shop and it has a history that goes back more than four decades. It has its own factory at Aris, some 30km south of Windhoek.

Peralin

Paints

2009

Peralin (Pty) Ltd was established in 1962, White marble, quarried on a nearby farm, served as the raw material for the production of roughcast (PeraShine) and Terrazzo. The decorative product line started in 1970 with a cement additive (PeraFix), a Texture coating (PeraRoll) and roof coating (PeraRoof). In the following years, a broad range of PVA- and Enamel paints as well as textured plasters were added to the product line. Peralin Paints has stopped manufacturing enamel Paints as of 2007.

Today Peralin Paints is the leading manufacturer of quality texture coatings and plasters within Namibia and specializes on Special coatings. Through ongoing upgrading of existing products and development of new products by incorporating latest technologies and high quality raw materials, Peralin Paints focuses on quality at affordable prices. All products are developed at Peralin Paints fully equipped development laboratory, for superior performance under sub-Saharan climatic conditions. To ensure such a high standard of quality, every product is subject to quality control. All Peralin Paints products are of Waterbased nature, therefore making them environmentally friendly.

Everything else fades



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2009

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BUSINESS: MEDIA & ADVERTISING

2009



Namibia is a country with constitutional guarantees of freedom of speech and expression, including the media. The media is essentially unfettered, with a wide range of media outlets, both print and electronic, and minimal interference and regulation by the government. No publications, television, or radio stations have been closed down and no journalists detained, beaten, or killed since Independence in 1990. Radio stations (commercial and community), television stations, and print media have flourished since Independence. Occasional complaints, however, include a ban on Government advertising in an independent newspaper, *The Namibian*, and a heavy-handed stance over the public broadcaster, the Namibian Broadcasting Corporation (NBC).

The Media Sustainability Index (MSI) of the International Research and Exchange Board, which provides in-depth analyses of the conditions for independent media in 76 countries across Africa, Eurasia and the Middle East, rated Namibia 2.90 for the period 2006-2007, its most recent study. The MSI study showed greatest weaknesses in a few areas, namely the non-existence of media trade associations, with a lack of any real unity amongst the country's media; no functioning journalism trade union or media council; the lack of any independent news agencies; and a lack of firm non-governmental organisation support for independent media, as civil society in the country is seen as weak in its support of issues surrounding media freedom. However, the report highlighted a few key strengths, including free and open access by citizens to domestic or international media; free and unrestricted access by journalists to international news asources; free entry into the journalism profession; and the freedom of independent media from any form of government subsidy.

Namibia's media industry is dominated by the independent English daily, *The Namibian,* and three daily publications owned by Democratic Media Holdings, namely the Afrikaans language daily, *Die Republikein,* the German daily, *Allgemeine Zeitung,* and the English daily, *Namibia Sun.* The Government directly funds a national daily, *New Era,* and the State broadcaster, the NBC. The NBC has recently come under stiff competition from the privately-owned television station, One Africa.

Three weekly papers - the freely circulating tabloid, *Informante, The Wind-hoek Observer*, and the *Southern Times*, the latter jointly owned by the Namibian and Zimbabwean Governments - and various magazines springing up monthly add to tough media competition.

The weak link in Namibia's media chain is the film and video production industry. This still lags far behind most African countries.

While Namibia appears to have a fairly diverse media landscape, the domination of the media industry by a few owners - both private and public - makes it difficult for new entrants into the media market.



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NBC German Radio

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NBC National Radio &

Rukavango Radio Manager: Corry Tjaveondja Tel. 061 291 2440 Fax 061 231264 PO Box 321, Windhoek ctjaveondja@nbc.com.na

NBC Oshiwambo Radio &

Damara/Nama Radio Manager: Florence Haifene Tel. 065 291 2456 Fax 065 221705 PO Box 321, Windhoek fhaifene@nbc.com.na

NBC Otjiherero Radio

Manager: Cecil Nguvauva Tel. 061 291 2421 Fax 061 2912135 PO Box 321, Windhoek cnguvauva@nbc.com.na

NBC Tswana Radio & Lozi Radio

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Radio Omulunga

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Radio Live (Community Radio Rehoboth) Tel. & Fax 062 523831 livefm@iway.na

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Aggressive Advertising

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Centric Communications Tel. 061 229019 2228 Robert Mugabe Ave, Eros, Windhoek

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TBWA Paragon

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thewinwingroup

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Young Designers

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SUSINESS: MEDIA & ADUERTISING



BUSINESS: MINING

2009

Namibia is richly endowed with natural resources and is known globally for its uranium and diamond deposits. The country is the world's sixth-largest producer of uranium and among the largest gem-quality diamond producers in value terms. It also features among the top five nations around the globe for its zinc, copper and lead reserves. To expand the revenue-earning potential of its mining industry, the Namibian Government is making a concerted effort to establish a strong domestic market for diamond cutting and polishing. Taken together, these factors underscore the importance of the Namibian mining industry for its economy.



That said, the industry needs to gain a foothold in certain areas to further enhance its prospects. Lack of water resources is a key factor that discourages investments in the industry. In addition, as a result of the nation's underperforming infrastructural facilities, mineral exploration has been slow, constraining industry growth. On the other hand, in recognition of the vital role uranium is set to play in the country's future, steps have been initiated to revise and amend the Minerals Act in order to align regulations that allow judicious exploitation of the resource.

The Ministry of Mines and Energy (MME) is the apex body regulating the Namibian mining industry. The MME has five Directorates: Mines, Geological Survey, Energy, Administration/Finance, and Diamond Affairs. These five Directorates govern all aspects related to mineral utilisation and conservation. Even though the mineral rights are vested in the State, land belongs to private individuals, companies or the Government. This means that mineral explorers have to enter into a contract with landowners to gain access to land for exploration or mining purposes.

According to the Bank of Namibia's 2007 Annual Report, value addition in the mining and quarrying subsector slowed significantly to 0.4% in 2007, from a growth of 15.4% in 2006, despite improved international mineral prices. This sub-optimal performance was reflected in a slowdown in value addition in diamond mining and other mining subsectors.

The report stated that diamond production remained one of the backbones of the Namibian economy, accounting for roughly 8% of total GDP, and 38% of the primary industry output. Consequently, the developments in diamond mining have a profound influence on the Namibian economy. Value added growth in diamond mining declined by 0.3% in 2007, from 25.2% in 2006. The lower production relative to the preceding year was due to the closure of some of Namdeb's pocket beach plants, and the outbreak of fire at one of its plants. Diamond mining output for Namibia in 2008 was projected to grow by 6.1%, driven by offshore mining and high world demand. On the international front, the market for diamonds was expected to increase by 7.8%, driven mainly by high demand from China and India. Supply, on the other hand, was expected not to match the increased demand because of a worldwide shortage and lack of new discoveries. As a result of excess demand, the price for both rough and polished diamonds would continue to be firm, and was expected to rise in real terms each year by between 2 and 5%, or even as high as 10% for high-quality stones. However, these predictions have not been met, due to the global economic downturn experienced in 2008.

In its annual report for the 2007/8 financial year, the MME noted that uranium production increased by 29% following the opening of the new uranium mine by Langer Heinrich and the expansion programme of the Rössing Uranium Mine, which will extend the life-of-mine to 2016.

(Sources: Extracted from BMI Mining Report Q4 2008, Bank of Namibia 2007 Annual Report and MME 2007/8 Annual Report)





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100% PURE NAMIBIAN.

2009

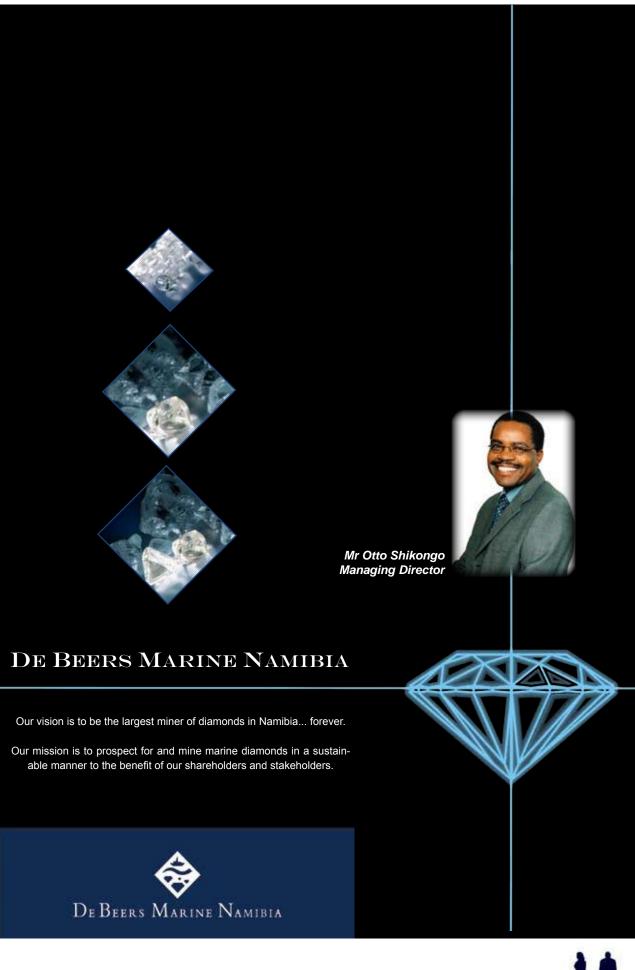
De Beers Marine Namibia is the marine diamond prospecting and mining contractor for Namdeb. De Beers holds 70% of the issued share capital of DBMN, while Namdeb holds the remaining 30%.

The company operates a fleet of five mining vessels in the Atlantic 1 licence area, off the south coast of Namibia.



174

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2009



2009



years of diamond production

Namdeb Diamond Corporation (Pty) Limited

Founded	1994	
Owned	Equally by the Namibian Government and De Beers Société Anonyme	
Employees	More than 3 000	
Head office	Windhoek	
Core business	Diamond mining in Namibia and related activities such as sorting, cutting and polishing.	
	All the diamonds mined at Namdeb's operations	

are sold to the NDTC for resale on the international diamond market.

The town of Oranjemund serves the Mining Area 1 and Orange River Mines operations. It is also the logistics base for the De Beers Marine Namibia crew-change operation and home to most Namdeb employees. The Namdeb office in the town of Lüderitz provides services to Elizabeth Bay (E/Bay) Mine, the main operation of Northern Areas mines.

The company holds six mining licences in the following areas:

- Mining Area 1, Bogenfels and Elizabeth Bay licences Extends from the Orange River in the south to Lüderitz in the north, and from a few kilometres offshore in the Atlantic Ocean to around 20 to 35 kilometres inland.
- Douglas Bay Mining Licence

Extends north of Lüderitz for some 60 kilometres and approximately 15 kilometres inland of the Atlantic high-water mark.

- The Orange River Mining Licence Extends along the Orange River for about 50 kilometres inland from the Mining Area 1 boundary.
- Atlantic 1 Mining Licence

Encompasses a portion of the middle shelf of the Atlantic Ocean, from the boundary of Mining Area 1 to about 65 kilometres from the shore.

Other services

A fully functional hospital and primary school are maintained by the company. The town of Oranjemund is maintained and prepared for the future positive legacy by the Oranjemund Town Management Company, a wholly owned subsidiary of Namdeb, while diamond cutting and polishing is done by NamGem, another wholly owned subsidiary based in Okahandja. The company's social responsibility programme is managed by the Namdeb Social Fund (NSF) while Oshipe Development Fund, a wholly owned subsidiary of Namdeb, aims to promote entrepreneurship and small business development through investment in commercially viable business in the country.

How diamonds benefit Namibia

They build the economy

Economic muscle

Namdeb's contribution to the economy through revenues generated and partnerships forged has meant that we are the country's largest financial contributor. Diamonds are an important generator of export earnings, accounting for more than 40% of export revenue, 7% of government revenue and more than 10% of gross domestic product (GDP).

Namdeb, De Beers Marine Namibia, NamGem and the Namibia Diamond Trading Company (NDTC) employ over 3 000 people, most of whom are Namibian citizens. This makes Namdeb one of the country's largest employers, and creates multiple opportunities for partners – not only in mining, but also in technology, enterprise development and academic research. Furthermore, for every 10 people employed at Namdeb, an additional five people are employed throughout the economy.

Through successful partnerships, and a deep commitment to the Namibian people, Namdeb believes its sustainable diamond mining enterprise has made tangible differences to the Namibian nation.



2009 UNITED STORE WHO'S Of Namibia



Personal strength

As one of the country's largest employers, Namdeb provides exciting learning opportunities for bursary students and employees, both within and outside Namibia's borders. Namdeb views education as critical to the growth of a thriving economy and has made significant investments in all levels of education and training to help ensure a brighter future for the country and its people.



They create prosperity

Intellectual capital

As the world's leading alluvial-diamond mining company, Namdeb has a wealth of expertise acquired over many years of diamond mining and aims to create successful and sustainable mining activity wherever it operates.

The life of Namibia's onshore operations has been extended through significant technological and human investment. Namdeb continues to strive to extend the life of all its mining operations in Namibia – whether through exploring for new deposits or investing in people and technology to optimise existing resources.

De Beers' partnership with the Namibian Government has ensured that Namdeb has access to knowledge and expertise in all aspects of diamond mining through the diamond pipeline. The NDTC helps to ensure continued demand for Namibia's most valuable resource.

Integrity

As a key participant in the Kimberley Process, Namibia sets benchmarks in the legislative and regulatory processes and management of diamond resources. Combined with good government practice, this ensures that revenue from Namibia's diamonds is ploughed back into the economy for the benefit of all its people.

Infrastructure

Diamonds are Namibia's single biggest export product and the backbone of the economy, acting as a catalyst for the provision and extension of infrastructure such as roads, hospitals, houses and schools. Indeed, Namibia spends almost half of its revenue on public services, working actively to alleviate poverty, fight disease and advance development.

They make a difference in people's lives

Through its commitment to working together with both government and the people of Namibia, Namdeb has successfully ensured that the country's most inaccessible diamond resources are turned into wealth that touches the lives of all Namibians.

Supporting people

Namdeb has successfully helped to develop Namibian society through its substantial investment in social, educational and environmental projects. Millions of Namibian dollars have already been spent on projects of all sizes – from large-scale initiatives to small-business ideas. Namdeb remains the largest corporate responsibility contributor to the socio-economic development of the country.

Protecting people

Namdeb was the first company in Namibia to provide anti-retroviral treatment (ART) for permanent employees and their spouses/life partners, and is globally recognised as a leader in combating HIV/ Aids in the workplace.

Protecting lives

People working at Namdeb operations enjoy among the highest levels of safety and environmental standards in the world. Almost all of Namdeb's operations have achieved the highest Nosa ratings as well as ISO 14001 certification.

Conserving the environment

Namdeb continues to be involved in numerous conservation, monitoring and ecological history programmes which aim to minimise the potential impact of its operations on the environment.



2009



Your Partner in Innovative Engineering

Many years of experience and excellent craftsmanship in multi-skilled engineering and specialised services provide our customers highest standards in quality and reliability.







Our ship repair services include: modifications • dry docking • conversions • travelling repairs • ship surveys. Other activities: steelwork • pipework • mechanical • engine repair • cleaning and painting • hydraulics • electrics • shipwright • boilers • underwater cleaning • salvage

Ohlthaver 👸 List

Tel +264 64 215 8DO • Fax +264 64 206 848 • PO Box 555 Walvis Bay • Namibia • kraatzmarine@olfitra.com.na



Company Profile

Kraatz Marine is a subsidiary of the Ohlthaver & List Group of Companies. The company was established in 1947 as Kraatz Welding Engineering, and the name was changed to Kraatz Marine in 2002.

2009

Located in Walvis Bay, Kraatz Marine focuses on supporting the mining industry of Namibia, and on the repair and maintenance of vessels operating on the west coast of the African continent and, to a greater extent, vessels operating in the offshore oil industry.

Furthermore, the company has established good relations with major ship owners, including Sea Bulk, Tide Water, ABC Maritime, Surf, Smit, Stolt Offshore, and Seacor.

Kraatz Marine has good relations and operational agreements with other major ship repair companies in Walvis Bay and southern Africa. This allows us to engage in large-scale projects in Walvis Bay. Kraatz Marine offers the following marine services:

- Steel Construction
- Pipe Work
- Mechanical Fitting
- Scaffolding
- Machining
- Fabrication
- Dry Docking
- Riding Squads

Subcontractors are used for the following work:

- Engine Repairs
- Electrical and Electronic Work
- Radio Repairs and Installation
- Hydraulic Work
- Woodwork and Joinery
- Non-destructive Testing (NDT)
- Tank Cleaning
- Blasting and Painting
- Propeller Repairs

Əhlthaver 🐉 List 😡

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A safe and sustainable supplier of uranium to the world's nuclear power industry

Working for Namibia

Rio Tinto's Rössing Uranium Limited reaffirms its commitment to continue to create the most sustainable value for all its stakeholders. With a conducive business environment and a supportive Namibian Government, Rössing Uranium is favourably positioned to exploit opportunities to increase its market share, and to increase production growth and expansion options for the mine.

More than 30 years of uranium production

The Rössing Uranium mine began operating more than 30 years ago and during that time it has become a major contributor to the economic development of the Erongo region and Namibia.

The current buoyant uranium market and the capital expenditure programme at Rössing support ongoing production to 2021. Extensive exploration drilling in areas adjacent to the current pit are underway and planned for the future, to increase the potential to support production volume increases and to extend the life of the mine.

In realising its potential, a significant and strategic focus at Rössing is the training and development of Namibian employees. Wide-ranging skills improvement programmes, team leader development and Rio Tinto's exchange programmes are all catalysts for this confidence in the future.

The mine currently employs around 1 300 people (98 per cent are Namibians) and about 400 contractors.

Long and reliable track record

As one of the largest uranium mines in the world, Rössing Uranium has a long and reliable track record as a supplier to a range of customers who purchase uranium oxide for nuclear power stations in Europe, the United States, Japan and the Asia-Pacific.

Rössing's uranium is a source of energy in nuclear power plants

One drum of uranium oxide produced at Rössing contains the equivalent in energy of 25 000 barrels of crude oil. In 2005 the mine reached a milestone having produced more than 80,000 tonnes of uranium oxide since its inception in 1976, enabling its customers to generate 3.2 million megawatt-hours of electricity, which is enough to provide uninterrupted power to the city of Tokyo for five years.

ISO 14001

At Rössing a commitment to International Organisation for Standardisation (ISO 14001) certification ensures that its environmental management system conforms to best standards and practices, to minimise the impact of the mine's activities on the environment within which it operates.





Rössing Uranium Limited is proud to be a Namibian EQUAL OPPORTUNITY EMPLOYER. As part of the Rio Tinto Group, we are dedicated to leading edge environmental, health, safety, community and competitive employment standards. We are focused on advancing our mining and metallurgical technology and becoming an innovative supplier of clean, environmentally friendly energy to approved electricity generators worldwide.

The Rössing Foundation

2009

Established in 1978 as part of Rössing Uranium's community development initiative, the Rössing Foundation runs training and development programmes in the community and has an enviable track record of success, which is widely acknowledged.

Within a framework of integrity and growth potential, the Rössing Foundation focuses on furthering the education of all Namibians to enhance lifelong learning and achieve greater national productivity. The focus is on education and business development, and includes support for local entrepreneurs and small-scale miners in the region.

Senior Management

Jerome Mutumba, Manager – External Affairs

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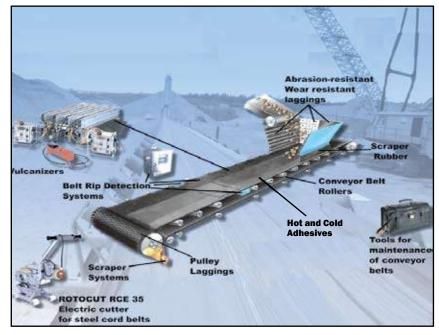
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Rössing Uranium Limited

BUSINESS: MINING

2009





SEPP THALMAIER, Namibia's premier service provider for bonding solutions, is a wholly Namibian-owned and -run company, established in 1965. Four decades of hands-on experience in the mining, industrial and automotive industries, with a tried and tested commitment to reliable service and support, has given us the advantage of supplying our customers at all times with the best know-how in choosing the correct products and thier application.

The comprehensive SEPP THALMAIER programme comprises hot vulcanising and cold repair materials, as well as belt maintenance. Our programme is completed by conveyor belt equipment, ranging from small tools to vulcanising presses (NILOS vulcanisers for splicing conveyor belts). We can offer everything for running a belt smoothly. Our years of experience and our flexibility ensure the high quality of our services.

SEPP THALMAIER specialises in products for wear protection made

of rubber or plastics, scrapers, pulley laggings, etc. Backed by a broad range of new quality and specialised products from first-class manufacturers and suppliers, SEPP THALMAIER is the first and only company in Namibia to offer sprayable polyurethane and ceramic coating for corrosion protection.

Our philosophy is based on the straightforward conclusion that the best product is futile without the expertise required for its application. For this reason, SEPP THALMAIER not only focuses on selling its materials, but it also gears itself to offering a complete system in a spirit of partnership: from consultancy to requested products, from applied technology to full service – appropriate solutions from a single source.

SEPP THALMAIER ... for bonding solutions – with branches in Oranjemund and Rosh Pinah.

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BUSINESS: MINING

BUSINESS: MINING



2009

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- Maintenance products for ongoing service
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Speciality Lubricants Maintenance Products





2009

BUSINESS: TEAM NAMIBIA

Team Namibia was launched on 31 March 2004 by the Founding President of the Republic of Namibia, Dr Sam Nujoma. The organisation is supported by the incumbent Namibian President, Hifikepunye Pohamba, who joined Team Namibia as an Ambassador.

Team Namibia is aimed at promoting all Namibian companies and companies that have invested in Namibia, thereby creating employment, contributing their products and services to the growth of the Namibian economy, and exercising their social responsibility.





Team Namibia: Promoting local products services and destinations under one generic brand

Team Namibia is responsible for the *Be Namibian* – *Buy Namibian* $\$ campaign aimed at changing Namibian consumer patterns in favour of Namibian-made products and services.

Who can join?

Team Namibia is open to virtually any organisation or individual that supports its aims and objectives. When a company manufactures in Namibia, it employs Namibians, pays taxes, and adds value to the national economy. Some Namibian-owned companies do not manufacture in Namibia. When evaluating a company for product or service membership in the Team Namibia initiative, we are mindful of the fact that Namibian-owned is great, but Namibian-made is best.

These are examples of companies that can join: sports bodies, regional and local authorities, educational and health institutions, NGOs, associations, government ministries and departments, and cultural groups. Individuals are urged to support the Team Namibia cause by buying local goods.

What are the criteria for membership?

Any legal entity actively involved in the manufacturing or service industries in Namibia may become a member of Team Namibia. Membership of Team Namibia will allow for

use of the Team Namibia logo on any company promotional material. Member companies that want to use the branding logo (for products or services) need to comply with the following minimum requirements:



Local content

• All Namibian brands and products with more than 33% local value adding can carry the "Naturally Namibian" product/service logo.

• All multinational brands with more than 50% value adding can use this trademark.

• In the case of service providers, at least 33.3% of the cost of delivering the service needs to have been incurred in Namibia.

Quality

• The product, service or destination is to be of a demonstrably high quality.

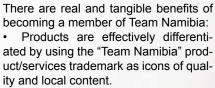
Additional criteria

Team Namibia further encourages members to subscribe to the following values:

- Compliance with Employment Equity Legislation
- Compliance with Labour Act requirements
- Compliance with environmental standards
- Evidence of customer centricity

Why your company should join

Team Namibia members actively participate in nation-building by promoting national pride in Namibian products, services and destinations.



Companies profit from campaigns and promotional activities which ensure high recognition of the trademark

and loyalty in all market segments.

•Competitive advantages are derived from the trademark attributes that boost consumer confidence, add value to brands, and sway buying behaviour in your favour.

 Members gain exposure on the Team Namibia website, where they are featured on macro sites. They benefit from product listings in publications and in relevant Team Namibia public relations activities.

• Access to Team Namibia's database (subject to members' permission) is granted to its members.

Members benefit from our merchandising programme.

Companies form part of an initiative that promotes the upliftment of the Namibian economy and improves their global standing. The campaign is supported by individuals such as Nianell, Stefan Ludik, Michell Heitha-Pokolo, Mia de Klerk, Sidney Martin, Venantia Otto, and Gazza, who are staunch ambassadors of Team Namibia and its products and services.

Team Namibia strategic and media partners

The Government of the Republic of Namibia, the Ministry of Trade and Industry, the Namibia Chamber of Commerce and Industry, the Namibia Manufacturers' Association, the National Union of Namibian Workers, the Joint Consultative Council, the Namibian Broadcasting Corporation, One Africa Television, The Big Issue, Consumer News, Kashona Publishers, A'd Dynamics, Radio Wave, New Era Publications, Space Magazine, and the Namibia Agronomic Board.

Team Namibia founder sponsors

Bank Windhoek, First National Bank of Namibia, Mobile Telecommunications (MTC), Namdeb, the Ohlthaver & List Group of Companies, and Telecom Namibia.

Trademarks

The logo gives the consumer who wants to support Namibia a means of identifying Namibian products and services. *Team Namibia* and the *Be Namibian – Buy Namibian* logos are registered trademarks that may be used only by accredited members. Any use of the logo is obliged to have hte prior approval of Team Namibia. Unauthorised users of the logo will be prosecuted.

The logo is used on Namibian-made products and Namibian services to differentiate them from others. Companies that are members of Team Namibia can use the trademark only if the products/services are registered with Team Namibia.





INESS: TEAM NAMIBIA

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Why support Team Namibia?

The emphasis on local content is to help protect and create jobs. The more Namibian-made products we buy, the more we stimulate local production. In turn, this helps to create the conditions for producers to source employees, thus contributing to job creation. Throughout the Team Namibia campaign, consumers are reminded that they contribute to nation-building by buying Namibian.

How does your company apply?

Interested applicants can apply online by downloading the application form from the Team Namibia website, www.teamnamibia.com, or by calling the Team Namibia offices for assistance.

Contact details

Zita Tobin General Manager P/Bag 16003, Pionierspark, Windhoek Tel. 061 307246/7 Fax 061 307248 info@teamnamibia.com www.teamnamibia.com

Be part of nation-building – join the Team today. Be Namibian – Buy Namibian.®

Members of Team Namibia, updated November 2008

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Air Namibia

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Bank Windhoek

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Benri Manufacturing

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Clean Master

Marco van der Merwe PO Box 15548, Oshakati Tel. 065 224400 Fax 065 224401

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Cupboard Concepts

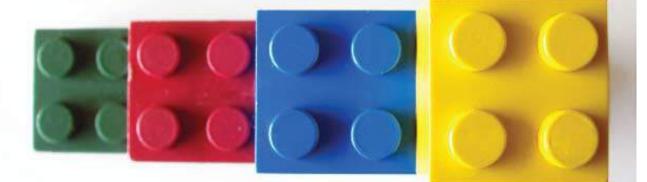
Sector: Manufacturing Roode Theron PO Box 31043, Windhoek Tel. 061 250286/7 nelius@cupboardconcepts.com







Building Namibia through Teamwork



Building Namibia through Teamwork

Team Namibia is a collection of independent entities from a diverse range of industries and sectors, who have come together to form a network which represents the very building blocks of Nam bian economy, society and environment through it's shared vision and purpose, and by working together in the spirit of co-operation.

Give your business the edge and join a winning team today! Be Namibian - Buy Namibian.



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Namibian Cultural Tours & Travels

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WHO'S of Namibia

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Sector: Government John Kaimu PO Box 2864, Windhoek Tel. 061 205 4111 Fax 061 232805 john.kaimu@nampower.com.na www.nampower.com.na

Namzinc

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National Estates CC

Sector: Real Estate Anne Gebhardt PO Box 520, Windhoek Tel. 061 239070 Fax 061 239088 thandeka@iway.na

Netwood

Sector: Manufacturing and Construction Engineering & Architecture Hanneke van Niekerk PO Box 23976, Windhoek Tel. 061 235473 Fax 061 235457 sphere@iway.na

Neu-Onis (T/A Naukluft

Pure Spring Water) Sector: Agicultural, Livestock, Farming & Food Products Daniel Voges PO Box 40286, Maltahohe Tel. 061 293283 Fax 061 293326 neuonis@mweb.com.na

New Media Consult

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Frauke Kreitz PO Box 90720, Klein Windhoek, Windhoek Tel. 061 237496 Fax 061 237892 frauke@new-media-consult.com www.new-media-consult.com

Ohandja Artists' Co-operative Ltd

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Ohlthaver & List Financial

Trading Corporation Ltd Sector: Holding Company Patrick Hashingola PO Box 16, Windhoek Tel. 061 207 5111 Fax 061 255599 interactive@olfitra.com.na www.ohlthaverlist.com

Omalaeti Productions

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Onankali Mahangu Paper-

making Project Sector: Manufacturing Sylvia Amutenya Tel. 060 800 7665 Fax 065 286304 Cell 081 297 3270

Ownlicious Magazine

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Oxygen Communications

Sector: Media, Marketing & Publishing Hilda Basson-Namundjebo PO Box 988, Windhoek Tel. 061 302871 Fax 061 227472 xclusive@iway.na

PO Consultants Three Sixty

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Pambili Assciation Sector: Manufacturing Melanie Harteveld-Becker PO Box 6050, Windhoek Tel. 061 232638 Fax 061 232638 mach20@mweb.com.na

Paul Smith Insurance

Brokers Sector: Financial Services Paul Smith PO Box 80287, Olympia, Windhoek Tel. 061 252755 Fax 061 252775 smith.paul@psib.com.na www.psid.com.na

Peralin Paints

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Pewa Hair & Skin Care Manufacturers

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Plastic Packaging

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Polyflora Namibia

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Powder Coating Industries

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Premium Automative Paints

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PricewaterhouseCoopers

Sector: Financial Services Albe Botha PO Box 1571, Windhoek Tel. 061 284 1000 Fax 061 284 1071 www.pwc.com.na

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Radio Wave

Sector: Media, Marketing & Publishing Christine Thompson PO Box 9953, Windhoek Tel. 061 242350 Fax 061 242322 ct@radiowave.com.na

Rent-A-Chef

Sector: Food Products Jona Levi PO Box 95188, Soweto, Windhoek Tel. 061 712106 or 061 234528 Fax 061 713805 africanevents@iway.na

Rentokil Namibia

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Road Angels

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Sector: Emergency Services Brian Brown PO Box 2089, Windhoek Tel. 061 304009 Fax 061 303739 bdbrown@mweb.com.na

Robran Steel Construction

Sector: Construction Engineering & Architecture



Rex Brandt

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Root Importers

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Salt Essential IT

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Sandgrouse Publications

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Partners Sector: Professional Services Theo Saunderson PO Box 24305, Windhoek Tel. 061 228858 Fax 061 246306 saunderson@acsec.com.na

Scandia Kitchens

Sector: Manufacturing Jacques Coffee PO Box 5319, Windhoek Tel. 061 225026 Fax 061 233970 jacques.coffee@scandia.com.na

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SchoolNet NA

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Shadonai Beauty School

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Studio One

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Swakop Textiles

Sector: Manufacturing Dieter Voigts PO Box 1124, Swakpomund Tel. 064 405201 Fax 064 405301 wintex@iway.na

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Telepassport Namibia

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Voermeester/Feedmaster

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Wanderzone Backpackers

and Tours Sector: Travel & Tourism Rebekka Hiduliku PO Box 98337, Windhoek Tel. 061 300558 Fax 061 220989 rebekka.hiduliku@gmail.com

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Windhoek Goreangab

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Windhoek Schlachterei

Sector: Food Products Dirk Kotze PO Box 31138, Windhoek Tel. 061 261311 Fax 061 262559 kotzed@olfitra.com.na

Wispeco Namibia

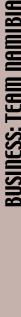
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World of Hygiene CC

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Zeva Royale Springs

Sector: Manufacturing Anne Pack P/Bag 13152, Okahandja Tel. 062 570300 Fax 062 570302 aroyale@iway.na



BUSINESS: TELECOMMUNICATIONS

2009

The telecommunications sector is dominated by parastatals Telecom Namibia and cell the phone operator, Mobile Telecommunications Company (MTC). Although owned by the Government, they function as commercialised companies. Telecom serves more than 136,000 customers, with direct-dialling facilities to 221 countries. MTC, with its GPRS mobile communication system, has agreements with 40 countries and 80 networks and about 250 base stations and repeaters across the country. MTC covers 90% of the population, making Namibia the third best cell-phone-covered country in Africa.

Namibia's second cell phone licence holder, Powercom, launched Cell One in October 2006. Cell One was purchased by a subsidiary of Egyptian telecom giant, Orascom Telecom, in the beginning of 2009.

Smaller companies offering services in the telecommunications industry are usually linked to more powerful companies in South Africa or internationally. These are, for instance, the Internet service providers, and companies such as Alcatel who have offices and staff in Windhoek selling telecommunications equipment.

Telecom Namibia and MTC are closely associated with the 'explosion' of data processing and information systems in Namibia, in that they introduce new communications technology on an ongoing basis. The technology is enabling rapid data transfer from one end of the country to the other.

Thanks to this, many companies have wide area networks (WANs). The latest product that is well received in the market is a managed bandwidth system called *digicon*, where customers can rent communication lines to a bandwidth which suits their data transfer requirements between all major towns in Namibia.

Namibia is also well connected to the outside world. Many large South African companies, including banks, retailers and wholesalers, have branches in the country that are linked to their telecommunications and IT systems in South Africa. These WANs often span the entire subcontinent and, in some instances, the world.



3USINESS: TELECOMMUNICATIONS



A million reasons to make the connection: you.



PIN

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It's been 13 years since we've started our premier cellular network in Namibia - and now a whole nation can get in touch whenever and wherever they are. Thank you for trusting us - a million times over.

make the connection



www.mtc.com.na



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Management team



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Miguel Geraldes Managing Director



Rul Neves





Albertus Aochamub eneral Menager Corporate Services



Tim Ekandjo - Chiel Human Capital Officia



Thinus Smith -Chief-Financial Officer

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NINE CONTINE

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Management



FJP Ndoroma Managing Director



L Hiwilepo Acting General Manager: Network Provisioning & Assurance



R Offner General Manager: Finance and Administration



C Coetzee General Manager: ICT & Corporate Business Solutions



C Wasserfall General Manager: Services Provisioning and Assurance



A Kanime General Manager: Human Resources and Strategic Training



O Angula Senior Manager: Corporate Communications & Public Relations



S Shanapinda Head: Legal Services and Company Secretary



W van der Vyver General Manager: International



A Hauuanga General Manager: Marketing and Sales



HP Bader General Manager: Special Projects



T Klein General Manager: Corporate Strategy



Dr B van der Merwe Head: Internal Audit and Risk Management







BUSINESS: TELECOMMUNICATIONS

Telecom Namibia offers speedy Internet services

Telecom Namibia has rolled out a number of new fast internet (data) services over the past few years. With a choice of connection speeds up to 3.1 Mb/s, Namibians receive a fast to blazing-fast connection that provides immediate access to the Internet, plus advanced security features that help protect customers.

2009

"Telecom Namibia high-speed Internet opens up a convenient and fast way to get things done — whether at home or in a business," says Perny Armando, Telecom's senior manager for product R&D. "Offering these types of new services is part of our commitment to customers, and enabling customers to take advantage of super-fast speeds as they enjoy the Internet is a goal we are proud to have accomplished."

The company's strategy is to create a data-centric network capable of supporting data, voice and multimedia services competitively. Customers can enjoy a competitive range of Internet solutions and topquality services, including premium offerings that fully satisfy their needs.

3G EvDO

Telecom Namibia offers thirdgeneration (3G) mobile services through its CDMA 2000 1X EvDO technology, which enables peak data carriage speed of up to 3.1 Mb/s.

The prepaid 3G EvDO package, which also provides speeds of up to 3.1 Mb/s, is available for N\$1,749, with the subscriber receiving a USB device. This package comes with free activation, free 100 MB (onceoff), and a N\$1.30/Mb usage tariff. The post-paid 3G EvDO package comes with a 24-month contract. The subscriber pays a once-off activation fee of N\$185 as well as a monthly Internet subscription fee of N\$289. Other benefits include 550 Mb per month, an e-mail address, and a wireless modem (USB). The usage charge is N\$1.30 per megabyte anytime the free 550 Mb/month limit is exceeded. SMSs are now only 5 cents each (special rate).

The 1x service, also based on CDMA 2000 technology, has peak Internet access speed of 153 Kb/s. The 1x service package include a USB device and 500 free minutes. The subscriber pays a once-off activation fee of N\$50 and a subscription fee of N\$175 per month. Internet usage out-of-bundle is 30 cents a minute; voice is N\$1.05 a minute; and SMSs are 5 cents each (special rates).

ADSL

Asymmetrical Digital Subscriber Line (ADSL) services are currently available in 34 towns. This network capacity and coverage is constantly being expanded. ADSL is an advanced broadband technology, offering speeds that range from 256 Kb/s to 2.048 Mb/s.

Telecom Namibia offers both bundled ADSL Home and bundled ADSL Business packages to customers.

The bundled ADSL Home offerings consist of a DSL256 service with a 1 GB usage limit for N\$349; a DSL384 offering with a 2 GB cap for N\$549; a DSL512 service with a 3 GB limit for N\$699; or a DSL1024 product with a 5 GB usage limit for N\$1,099. The bundled ASDL Business offerings consists of a DSL384 service with a 2 GB usage limit for N\$549; a DSL512 offering with a 3 GB cap for N\$699; a DSL1024 with a 5 GB limit for N\$1,099; and a DSL2048 product with a 10 GB usage limit for N\$2,099.

These prices exclude VAT.

WiMAX

Telecom Namibia also offers WiMAX service options, mainly to rural customers, with connection speeds of 128 Kb/s to 512 Kb/s. There are five different service packages available, each bundled with free installation, an e-mail account, free web space, and other free stuff.

WiMAX allows a customer to surf the Internet, and to download files, movies, music or any large files from all over the world. Customers also receive a 'one-click' connection to access the Internet — without the wait typically associated with dial-up.

The services are being rolled out as part of Telecom's ongoing modernisation drive of services in rural Namibia.

Today's world operates on speed, and it is imperative that Namibians and businesses have access to the incredible number of applications that fast Internet makes available. And the company has very aggressive goals to meet the ever-increasing demand for fast Internet (data) services.





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Structure of Namibia's Tourism Industry

2009

PUBLIC SECTOR

WHO'S of Namibia

The **Ministry of Environment and Tourism** is responsible for the management and regulation of the tourism industry. Its mission is to promote biodiversity conservation in the environment through the sustainable utilisation of natural resources, and tourism development for the maximum social and economic benefit of its citizens. Its vision is to be a role model in the conservation of biological diversity, environmental management and tourism development through innovation and partnerships in order to contribute to rural development and economic growth.

Air Namibia: National carrier

Namibia Tourism Board (NTB): Responsible for marketing and regulation of the industry

Namibia Wildlife Resort (NWR): Parastatal responsible for Government parks and reserves

PRIVATE SECTOR

The **Federation of Namibian Tourism Associations (FENATA)** was founded in 1992 by active and committed members of the private sector to bring most of the professional tourism associations together to work as a team to support and promote tourism in the country. Member Associations

Air Namibia

Accommodation Association of Namibia (AAN) (previously Bed & Breakfast Assocation)

Association of Namibian Travel Agents (ANTA)

Car Rental Association Namibia (CARAN)

Namibia Community-based Tourism Assistance Trust (NACOBTA)

Namibia Professional Hunters' Association (NAPHA)

Namibian Academy of Tourism and Hospitality (NATH)

Tour Guide Association of Namibian (TAN)

Tour and Safari Association (TASA)

Tourism-related Namibian Business Association (TRENABA)

Hospitality Association of Namibia (HAN)

Chefs' Association of Namibia



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BUSINESS: TOURISM

Namibia's tourism industry is fast becoming an important foreignexchange earner and job creator for the country.

The country's tourism infrastructure is well developed. Hotels, pensions, guest farms and resorts are generally of a high standard and are managed on a similar basis to those tourism accommodation establishments in Europe, the United Kingdom, and the United States.

Namibia has 23 Government parks and reserves, and a total of 161 privately owned game reserves, covering about 15% of the total land surface area. Namibia Wildlife Resorts manages another 12 Government-owned rest camps in Government parks.

The Namibia Tourism Board (NTB), a statutory body, controls the grading and standards of accommodation establishments, safari companies and products offered by tour operators.

Rigid standards of protection, conservation and control are practised to ensure sustainable utilisation of Namibia's natural assets by the tourism industry. The main emphasis is placed on high-quality tourism and carrying capacity.

The Federation of Namibian Tourism Associations (FENATA) acts as the umbrella organisation for a wide range of tourism bodies in the private sector.

Namibia generally attracts ecotourists, with the majority visiting to experience the different climates and natural geographical landscapes such as the great eastern desert and plains. There are many lodges and reserves to accommodate ecotourists. In addition, extreme sports such as sandboarding and 4x4 driving have become popular, and many cities have companies that provide tours.

The most frequently visited places include Sossusvlei, Etosha National Park, and the coastal towns of Swakopmund, Walvis Bay and Lüderitz.

One of the fastest-growing areas of economic development in Namibia is that of wildlife conservancies. These conservancies are particularly important to the rural, generally unemployed, population.

Namibia is the only country in the world to specifically address the conservation and protection of natural resources in its Constitution. Article 95 states, "The State shall actively promote and maintain the welfare of the people by adopting international policies aimed at the following: maintenance of ecosystems, essential ecological processes, and biological diversity of Namibia, and utilization of living natural resources on a sustainable basis for the benefit of all Namibians, both present and future."



Minister

Hon. Netumbo Nandi-Ndaitwah Tel. 061 284 2335 Fax 061 232057

Deputy Minister

(Vacant at time of going to press) Tel. 061 284 2332 ljooste@met.gov.na

Permanent Secretary

Dr Kalumbi Shangula Tel. 061 284 2184 Fax 061 229936

Directorate: Parks and Wildlife Management Director: Mr Ben Beytell Tel. 061 284 2185 Fax 061 239506 or 061 217643

Ministry of Environment and Tourism

b.beytell@mweb.com.na Deputy Director: Mr Ulrich Boois Tel. 061 284 2500 u.boois@met.gov.na

Directorate: Environmental Affairs

Director: Mr Theo Nghitila Tel. 061 284 2751 Fax 061 240339 nghitila@dea.met.gov.na **Deputy Director:** Mr Sem Shikongo Tel. 061 284 2710 Fax 061 240339 sts@dea.met.gov.na

Directorate: Scientific Services Acting Director: Dr Fanuel Demas Tel. 061 284 2553/2 Fax 061 259101 fdemas@mweb.com.na

Deputy Director: Ms Louisa Mupetami Tel. 061 284 2544 Imupetami@mweb.com.na

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Directorate: Tourism Development Director: Mr Albert Mieze Tel. 061 284 2178 Fax 061 259130 amieze@mweb.com.na Deputy Director: Dr Rukee Tjingaete Tel. 061 284 2258 Fax 061 221930 rukeet@mweb.com.na

Directorate: Administration and Support Services Acting Director: Mr Simon Muinjo Tel. 061 284 2201 Fax 061 284 2216 smuinjo@mweb.com.na

Federation of Namibian Tourism Associations (FENATA)

PO Box 86495, Windhoek Tel 061 230337 Fax 061 234699 fenata@mweb.com.na tcouncil@mweb.com.na President: Martin Webb-Bowen Vice President: Almut Kronsbein CEO: Jacqueline W Asheeke

FENATA is the umbrella organisation that represents the interests of the private sector of the tourism industry.

AIMS

To conserve Namibia's heritage for its children by aiming for low-volume tourism, especially in vulnerable areas • To provide a high-standard tourism product at a reasonable but realistic price, and

To work closely with the Namibian Tourism Board to enhance quality standards in the industry and to make these applicable in all sectors.

A non-profit federation, FENATA strives to imporve the climate for progressive and profitable tourism development and to increase national revenue from the sector, which will lead to job creation and poverty alleviation. Its member associations represent the different tourism products in the country, uniting the various providers into one active constituency to develop the industry.

FENATA Member Associations

Air Namibia

General Manager, Commercial: Helois Hoabeb PO Box 731, Windhoek Tel. 061 299 6138 Fax 061 299 6159 hhoabes@airnamibia.aero

Accommodation Association of Namibian (AAN)

Chairperson: Neville Neveling PO Box 801, Otjiwarongo Tel. 067 303885 Fax 067 301264 artworks@iafrica.com.na

Association of Namibian Travel Agents (ANTA)

Representative: Roswitha Lowe PO Box 23133, Windhoek Tel. 061 256361 Fax 061 256983 rlowe@iafrica.com.na

Car Rental Association of Namibian (CARAN)

Contact person: Gabi Berthold PO Box 2057, Windhoek Tel. 061 300044 Fax 061 300049

Namibia Community-based **Tourism Assistance Trust**

(NACOBTA) PO Box 86099. Windhoek Tel. 061 250558 Fax 061 222647 office@nacobta.com.na

Namibian Professional Hunters' Association (NAPHA)

President: Diethelm Metzger Vice President: Marina Lamprecht CEO: Almut Kronsbein PO Box 11291, Windhoek Tel. 061 234455 Fax 061 222567 napha@mweb.com.na

Namibian Academy of Tourism and Hospitality (NATH) President: Volker Grellmann

Vice President: Tristan Cowley CEO: Jean Averia PO Box 2701, Windhoek Tel. 061 259288 Fax 061 259221 admin@nathnamibia.org management@nathnamibia.org

Tour Guide Association of Namibia (TAN)

PO Box 2589, Windhoek Tel. 061 222467 Fax 061 222467 info@bushbird.com.na

Tour and Safari Association (TASA)

President: Tristan Cowley Vice President: Owen Sivertsen Contact person: Alta Bredenkamp PO Box 11534, Windhoek Tel. 061 238423 Fax 061 255422 info@tasa.com

Tourism-related Namibian Business Association (TRENABA)

President: Bernd Roemer Vice President: Rolf Adrian PO Box 11463, Windhoek Tel. 061 236191 Fax 061 245756 africuri@mweb.com.na

2009

WHO'S of hamibia

AAN

Accommodation Association of Namibia



Tel. 067 303885 Fax 062 581650 Cell 081 128 5323 info@bed-breakfast-namibia.com www.bed-breakfast-namibia.com PO Box 90270, Windhoek Chairman: Neville Neveling

The Accommodation Association of Namibia (AAN) promotes a professional standard and approach to its members and intends to be recognised as the leaders in supplying best value for money services in the hospitality industry in southern Africa. In this regard, members will provide spotlessly clean rooms, fresh and clean linen and towels.

AAN members further intends to give the most friendly and courteous care in looking after our guests' needs in all possible ways. Our members will provide freshly brewed, hot coffee and friendly personal service. AAN members are committed to be dynamic and aware of the latest trends in the industry at all times. Our members will continue to educate themselves by participating actively in the industry on a professional manner.

AAN members are committed to looking after our employees in a fair manner and expect them to give their best possible personal service to our guests. Our members are aware of the implications and stresses of the working environment and threats such as HIV/AIDS, and therefore promote programmes that support our valuable human resources.

Our People - Our Cultures - Our Pride

community-based tourism sector.

Namibia Community-based Tourism Assistance Trust

rural areas of Namibia and wanted to be represented in the

The role of the organisation is to provide assistance to its

training, marketing, and lobbying on issues relevant to the

poverty reduction, the reduction of the income disparity, and

The NACOBTA Trust visualises a Namibia with strong community-based tourism enterprises, which contribute to

members through access to funding, enterprise development,

tourism industry. These businesses made up the membership of

NACOBTA



PO Box 86099, Windhoek Tel. 061 250558 Fax 061 222647 office@nacobta.com.na

NACOBTA is a non-profit membership organisation which supports communities in their efforts to develop and operate tourism enterprises profitably as well as sustainably. It is established under a Deed of Trust and has an independent Board of Trustees.

It was established in October 1995 by local Namibians who had started tourism businesses in the previously neglected

NAPHA

President: Diethelm Metzger

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napha@mweb.com.na

Vice President: Marina Lamprecht CEO: Almut Kronsbein

318 Sam Nujoma Drive, Klein Windhoek

Namibia Professional Hunters' Association

The fundamental purpose of NAPHA is to enhance and maintain, by effective management, an organisational infrastructure that can serve professional hunting members, clients and other interest groups.

overall social stability.

Our intent is to ensure and promote ethical conduct and the sustainable utilisation of natural resources, as well as to secure the industry for current and future generations.

NACOBTA.

The Association insists that its members provide the highest standard of professional service to international hunting guests. They are expected to hunt strictly in accordance with the ethical principles stipulated in NAPHA's Hunting Code. The Hunting Professional is at all times encouraged to act responsibly towards nature, wildlife and the local population.



CEO: Jean Averia 10 Mont Blanc Street PO Box 2701, Windhoek Tel. 061 259288 Fax 061 259221 admin@nathnamibia.org management@nathnamibia.org www.nathnamibia.org

Tourism is increasingly becoming one of the most important industries in Namibia. The Namibian Government realises the importance of tourism for the future economic development of Namibia, and stresses the importance of adequate training as a prerequisite to realise its full potential of tourism. Hence, the Namibian Academy for Tourism and Hospitality (NATH) was formally launched as an Article 21 Company in August 1994.

NATH, as a non-profit organisation, has strived to maintain and increase excellence in the tourism industry. Through ongoing partnership with all role players in the tourism and hospitality field, in the private sector as well as in relevant Government ministries, NATH has measured strong progress in facilitating and coordinating tourism-related training needs in Namibia.

NATH is a proud member of FENATA as an official academy for tour-guide training. It has a proven track record of distinguished service to the industry, and aims to remain the training provider of choice to Namibians in the tourism industry.



Tour Guide Assocation of Namibia



Chairperson: Dieter Glaue PO Box 2589, Windhoek Tel. 061 274521 Fax 061274 575 Cell 081 260 2872 Secretary: Marleece Jordaan marleecej@wilderness.com.na

Our vision is to develop TAN in a suitable and acceptable manner, so that it will contribute to the improvement of life for many Namibians and obtain the involvement of local communities and previously disadvantaged groups, as well as sustain a safe and suitable tourism environment in order to offer quality services and value for money. Furthermore, TAN aims to promote good relationships between Namibia and other SADC countries, and expects that the values and standards to be upheld by tour guides from other SADC countries. A tour guide is subject to the Constitution of the Republic of Namibia and all proclamations, regulations and laws in the Republic of Namibia.

All tour guides operating within Namibia are required to be familiar with and uphold the TAN code of conduct. All tour guides operating within Namibia are required to conserve nature, and respect the different cultures and the ecosystem of this country.

Definition of "TOUR GUIDE": Any qualified (fit & proper) person, who for reward, whether monetary or otherwise, accompanies any person and or group of persons within Namibia.

HAN Hospitality Assocation of Namibia



Vision

To be viewed by members and visitors in Namibia as the benchmark in all hospitality endeavours.

Mission Statement

HAN is committed to optimise the full potential of the Namibian Hospitality Sector and to serve its members' needs and build partnerships.

The HAN Promise/Commitment

- Informationdissemination and communication
- Advocacy, lobbying and representation
- Networking among members
- Promotion of training, growth & empowerment
- · Facilitation of professional advice & services
- Generic marketing and public relations
- · Promotion of environmentally sustainable practices

Aims and Objectives

Quality, service and value for money is a priority to all HAN
members

- · To be a true umbrella body for the hospitality sector
- To establish internationally acceptable standards of quality
- To minimise the lack of well-trained and qualified staff

within the hospitality industry in Namibia

CEO: Gitta Paetzold PO Box 86078, Windhoek Tel. & Fax 061 222904 gittap@HANnamibia.com www.HANnamibia.com

- To involve all sectors of the community in the hospitality industry
- To promote the common interests of its members towards the public and private sectors
- HAN recognises the role of FENATA

HAN is committed to broad-based black economic empowerment

Groupings

To ensure a fair and equal representation of the 18 categories of HAN full members, these are subdivided into 6 groups with similar interests, requirements, location and percentage of current total membership, as follows:

- Hotels, Hotel Pensions: HANhotels@HANnamibia.com
- Lodges, Tented Lodges, Tented Camps: HANlodges@ HANnamibia.com
- Guest Farms: HANguestfarms@HANnamibia.com
- Guest Houses, B&Bs, Backpackers' Lodges:
- HANguesthouses@HANnamibia.com

Rest Camps, Camping & Caravan Parks, Self-catering Accommodation: HANrestcamps@HANnamibia.com
Independent Restaurants, Independent Conference Centres, Catering Services, Head Offices, Marketing Groups, Camping Safari Operators: HANadditional@ HANnamibia.com

Chefs' Assocation of Namibia



President: Terry Jenkinson Vice President: Angelique Leff Secretary: Sonja Louw PO Box 5920, Windhoek Tel. 061 304102 Fax 061 304106 nchefsa@mweb.com.na The Chefs' Association of Namibia, founded in 1986, is a non-profit organisation. The objective of the Association is to bring together chefs, suppliers and tourism-related businesses, as well as provide Namibian chefs with up-to-date information on trends in the culinary world – internationally and locally. Through annual competitions, the Association promotes the talent and diversity of Namibian chefs.

NAMIBIA TOURISM BOARD (NTB)



Namibia Tourism Board

The Namibia Tourism Board (NTB) is a statutory body established through and Act of Parliament. The NTB is administered by a Board of Directors appointed by the Minister of Environment and Tourism, as follows:

- One representative from the Ministry of Environment and Tourism
- One representative from the Ministry of Finance
- One representative from the Ministry of Trade and Industry, and
- Two representatives from the private sector tourism industry.

Main Functions of the NTB

To promote Namibia's tourism industry, internationally and locally
To ensure that services rendered

and facilities provided to tourists comply with the prescribed standards

• To register and grade accommodation establishments and other tourismrelated businesses

• To promote the training of persons engaged in the tourism industry

 To promote the development of environmentally sustainable tourism, and

• To offer advice and guidance to persons engaged in the tourism industry.

Our Vision

To make tourism the Number One jobcreating sector in Namibia by 2010.

Our Mission

To develop travel to and within Namibia that exceeds our visitors' expectations of quality and service and that improves the living standards of Namibans, while conserving our natural resources and environment for future generations, sustaining the cultural values and way of life of the Namibian people, and delivering value to our stakeholders.

Our Values

Our ambition is to fully commit to our country and its people, the well-being

Windhoek

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 61
 290
 6000

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 61
 254848

 info@namibiatourism.com.na

Frankfurt

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 +49 69 133 7360

 Fax
 +49 69 133 73615

 info@namibia-tourism.com

Cape Town

 Tel.
 +27 21 422 3298

 Fax
 +27 21 422 5132

 namibia@saol.com

of our tourism industry, the sustainability of our natural resources, transparency and integrity, total accountability, while maintaining punctuality and professionalism in all our conduct.

Our Regulatory and Industry Service Roles

• Registration of accommodation establishments and regulated businesses

• Enforcement of quality standards through routine inspections

 Grading of accommodation establishments

• Coordination and facilitation of national human resource development for the tourism industry

• Advisory and support services to tourism businesses, especially smalland medium-scale enterprises and new entrants

Our Key Marketing tools

• Production and distribution of marketing collaterals

- Market mapping
- Key account management

 Joint cooperative marketing agreements

- Public relations and media
- Roadshows, trade fairs, workshops
 and seminars
- Trade support tools
- Educational tools
- Driving the destination brand

Primary and Secondary Markets Primary: South Africa, Angola, German speaking countries, and the UK

Secondary: Domestic (local), France, Italy, Benelux countries, and the USA.

London

 Tel.
 +44 870 330 9333

 Fax
 +44 20 8878 9124

 info@namibiatourism.co.uk

<u>Johannesburg</u>

 Tel.
 +27 11 327 1006

 Fax
 +27 11 327 1020

 namtour@netdial.co.za
 www.namibiatourism.com.na

Marketing Plan

Marketing Namibia is one of the primary functions of the NTB. Individual enterprises can do their own marketing, but the generic creating of visitor demand for the entire country as a destination is something that can only be done by a national destination marketing organisation. Marketing is an expensive activity, particularly in hard currencies, and the Board will therefore ensure that marketing efforts are undertaken in a way that maximises returns.

Objectives

 Increase the value of tourism to Namibia

• Facilitate the equitable distribution of benefits from tourism, and

• Promote types of tourism that are beneficial, socially and environmentally.

Strategy

Given the limited financial resources at hand, the Board focuses its activities on becoming more effective. In so doing it selected four primary (South Africa, Angola, Germanspeaking countries, and the UK) and four secondary markets (domestic, France, Italy, Benelux countries and the USA), based on criteria that maximise returns. Within these markets, marketing activities are focused on a targeted set of initiatives that will drive value, as opposed to a scattergun approach.



USINESS: TOURISI

The objectives of the Marketing Plan can be achieved by:

WHO'S of Namibia

Key account management and market mapping

Identify the most important current and potential suppliers of tourists, to build an effective relationship with them, and to provide them with the incentives, information and materials that they need to sell Namibia.

Joint marketing agreements/cooperative marketing

The concept of co-operative marketing is based on identifying opportunities in a chosen market and/or market segment and jointly investing with commercial partners to achieve mutually beneficial targeted outcomes.

• Targeted trade fair participation Continue to maintain a presence at the three key international trade shows – the ITB in Berlin, the WTM in London, and the Indaba in Durban. The Board will not participate at any other trade shows unless the country manager responsible can make a compelling case as regards the return on investment.

Brand development

- Identification of core destination strengths
- Development of indicative set of values
- Testing of values in key consumer markets
- Refining values back home with Namibian residents
- Ensuring residents' buy-in
- Matching of consumer views of Namibia with residents' views of Namibia
- Development of key messages
- Development of brand guidelines tool kit and communication

Marketing-related Public Relations and Media Coverage

Given the staff resource constraints, particularly in overseas offices, these activities will be outsourced to independent tourism public relations agencies, which will be tightly managed and guided. A key component here will involve visits to Namibia by key operators, journalists, film crews, etc. They need to be well managed and treated when they are in Namibia.

Standards and Quality Assurance Plan

The main focus of the Standards and Quality Assurance Division is to enable Namibia to achieve a prime competitive position by ensuring that its tourism products, services and facilities are provided and maintained at an internationally rated standard.

Objectives

 Regulate the tourism industry to ensure minimum standards of facilities and services as well as environmental and social responsibility, in a way that minimises bureaucratic constraints.

• Encourage the industry to strive for standards well above the minimum through grading systems and the provision of advice.

• Enforce a tourism levy collection for the NTB in a manner that is efficient and does not place unacceptable burdens on the industry.

Strategy

• Create an environment that ensures private sector support for the new registration, grading and tourism levy.

• Promote the promulgation of effective legislation and policies to guide the management and development of the sector in line with principles of sustainable resource management.

• Encourage active private sector participation in the implementation of the tourism levy and registration requirements.

• Enhance transparency and equity within the strategy implementation process.

Tourism Skills Development Plan

Objectives

The Board strives to increase the level of skills in the Namibian tourism industry and to widen participation in the industry.

Strategy

• Encourage tourism operators to employ qualified staff, and to provide in-service training to existing staff.

• Work to match the courses and training programmes provided by training institutions with the training needs of the tourism industry.



• Develop clear career structures to encourage people to enter the tourism industry and to ensure that employees are properly rewarded for their skills.

Finance and Administration Plan

Objectives

The Finance Department exists to support the Operations Divisions. The Finance Department is responsible for ensuring that basic resources are available as required, and that the environment within the organisation is conducive to implementing the NTB's strategic plan.

Strategy

 To minimise financial and business risks; to enforce transparency and good corporate governance principles while focusing on the economy, effectiveness and efficiency of operations; and to enforce effective internal control mechanisms.

• To create a mission culture, whereby members' work activities are given meaning and value, driven by core values and ethics guidelines, so that the NTB will become an employer of choice that will attract professional expertise.

• To facilitate the safekeeping and integrity of all captured data.

2009

Tourism Statistics

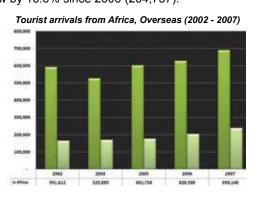
2009

Statistics on various facettes of the tourism industry are compiled on a regular basis by the NTB from the levy return data submitted by registered accommodation establishments.

Tourist Arrivals for 2007

Tourist arrivals from Africa increased from 628,588 in 2006

to 690,148 in 2007, which represents a growth rate of 9.8%.
Non-African/overseas tourist arrivals in 2007 (238,765) grew by 16.6% since 2006 (204,757).



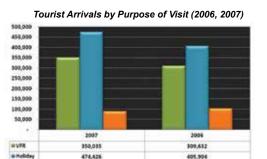
Purpose of Visit

• Holiday tourists made up 51% (474,426) of the total number of tourist arrivals to Namibia.

• The "Visiting relatives and friends" (VRF) share of tourist arrivals was 38% (350,035).

• Business tourists contributed 10% (89,379) to the total.

• Visitors from African countries made up the largest share of the "Visiting relatives and friends" category, while the "Holiday" category comprised mainly visitors from Europe and other countries. South Africans and Angolans made up the larger portion of business tourists.



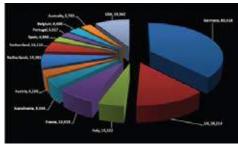
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Source Markets

Overseas Source Markets 2007

102,409

89,579

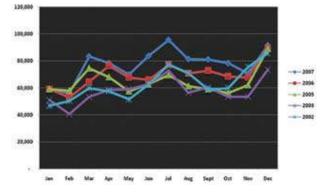




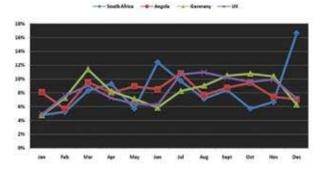
Namihia Tourism Board

Seasonality

Tourist Arrival Seasonality (2002, 2003, 2005, 2006 & 2007)



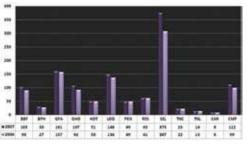
Primary Source Markets Seasonality 2007



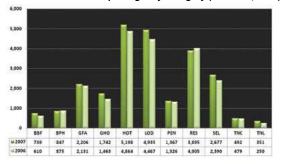
Accommodation Capacity

By the end of 2007, 1,244 registered accommodation establishments (including campsites and caravan parks) existed on record in the country.

Number of Registered Accommodation Establishments by Category (end 2006; 2007)



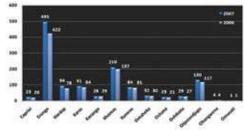
Number of Beds Available per Night by Category (end 2006; 2007)



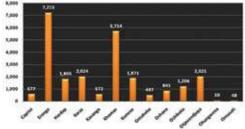
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BUSINESS: TOURISII

Number of Registered Accommodation Establishments by Region (end 2006; 2007)

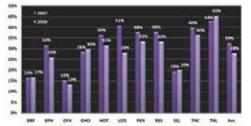


Number of Beds Available per Night by Region (end 2007)

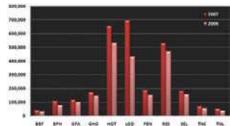


Accommodation Utilisation

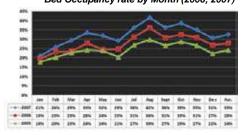
Bed Occupancy rate per Accommodation Category (2006; 2007)



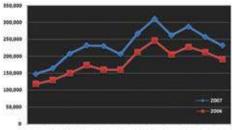
Bed Occupancy rate per Accommodation Category (2006; 2007)



Bed Occupancy rate by Month (2006; 2007)



Number of Bednights Sold by Month (2006)

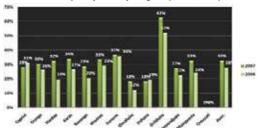


Fab Mar Apr May Jun 34 Aug Sept Ort. Nev Dec

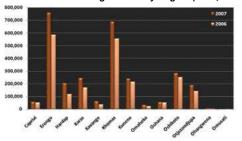


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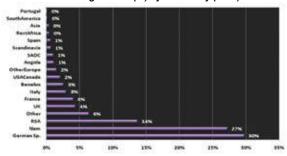
Bed Occupancy rate by Region (2006; 2007)



Number of Bednights Sold by Region (2006; 2007)



Bednights sold (%) by nationality (2007)



The Impact of Travel and Tourism on Jobs and the Economy

Travel & Tourism Accounts - N\$ mm

	2005	2006	2007P*
Personal consumption	2,326	2,584	2,756
Business travel	691	813	911
Visitor exports (inbound tourism)	3,267	4,015	4,900
Gov Expenditures	370	360	398
Govt individual spending	14	16	17
Tourism consumption	6,298	7,428	8,585
Govt collective spending	357	344	380
Investment	1,019	1,341	1,787
Merchandise TT exports	209	219	229
Tourism Demand	7,883	9,332	10,981
less imports	2,219	2,684	3,230
Direct effect			
GDP	1,557	1,827	2,130
Employment ('000)	20	21	22
Total effect (Direct + Indirect)			
GDP	5,664	6,648	7,751
Employment ('000)	73	75	77
a state provide to secure a state			

2009

ACTIVITY OPERATORS

Windhoek Okakambe Trails

Katrin or Silke Tel. 064 412799 Fax 064 405258 okakambe@iway.na Wide range of activities tailor-made for tourists in the Namib Desert.

BOOKING AGENTS & MARKETING

Windhoek

Acacia Namibia CC Ms Dietlind Dietterle Tel. 061 229142 Fax 061 229125 acacia@iway.na www.acacianamibia.com Your all-in-one booking agent for any travel requirements in Namibia and neighbouring countries.

Windhoek Baraka Marketing

Talita van der Merwe Tel. 061 250586 Fax 061 300022 info@barakamarketing. com www.barakamarketing. com *A marketing consultancy and booking agent for selected establishments.*

Windhoek Finesse Hospitality Support Services Ms Nessi Magg Ms Steffie Gerber Tel. & Fax 061 222281 finesse@iway.na PO Box 11259, Windhoek Addresses the individual sales and marketing needs of a selection of registered, non-competing accommodation establishments in various regions in Namibia.

GUEST FARMS

Otjiwarongo Omarassa Jagd & Gästefarm Mr H Eberhardt Mr G Eberhardt Tel. 060 899 9078 omarassa@iafrica.com.na Hunting and guest farm.

Tsumeb

La Rochelle Hunting & Guest Farm Ms Rachel Nathaniel-Koch Tel. 067 221326 or 22400 Fax 067 220760 contact@la-rochelle.com. na

www.la-rochelle.com.na Top-class guest farm and trophy-hunting operators.

HOTELS

African Bride Burning Shore

Tel. 064 207568 Fax 064 209836 4th Street, Long Beach, between Walvis Bay & Swakopmund PO Box 1992, Swakopmund General Manager: Magda Oosthuizen gm@burningshore.na Cell 081 277 6486 Reservations: reservations@ burningshore.na Cell 081 316 2260

Hotel Thüringerhof

Tel. 061 226031 Fax 061 232981 Cnr Bahnhof Street and Independence Avenue, Windhoek PO Box 112, Windhoek General Manager: Adel Matatias gm-thuringerhof@ proteahotels.com.na Cell 081 262 5654 Reservations: Info-thuringerhof@ protehotels.com.na Cell 081 279 7158

Long Beach Lodge

Tel. 064 218820 Fax 064 218855 Long Beach Circle, Long Beach, between Walvis Bay & Swakopmund PO Box 3163, Walvis Bay General Manager: Magda Oosthuizen longbeachlodge@iway.na Cell 081 277 6486

Protea Hotels Namibia

Tel. 061 213231 Fax 061 246660 Upper Ground Floor, Gutenberg Plaza, Werner List Street, Windhoek PO Box 2330, Windhoek Regional Manager: Graham Howard gm@proteahotels.com.na

WHO'S of Namibia

Protea Hotel Fürstenhof

Tel. 061 237380 Fax 061 237855 Dr Frans Indongo Street PO Box 2330, Windhoek GM: Frans van der Bijl gm.furstenhof@ proteahotels.com.na Cell 081 200 0791

Protea Hotel Ondangwa

Tel. 065 241900 Fax 065 241919 Main Street, Ondangwa PO Box 2827, Ondangwa GM: Michael Maendo gm.ondangwa@ proteahotels.com.na Cell 081 260 3575

Protea Hotel Pelican Bay

Tel. 064 214000 Fax 064 214040 The Esplanade, Walvis Bay PO Box 713, Walvis Bay GM: Schalk van Niekerk gm.pelicanbay@ proteahotels.com.na Cell 081 129 6022

Protea Hotel Sea-View Zum Sperrgebiet

Tel. 063 203411 Fax 063 203414 Woermann Street, Lüderitz PO Box 373, Lüderitz GM: Ingrid Morgan ingrid@iway.na Cell 081 128 2264





Acacia Namibia CC — your "all-in-one" booking agent for Namibia and neighbouring countries.

With more than 20 years' experience in the tourism industry, our highly competent and professional team will look after all your travel requirements for -

- fly-in and guided safaris
- reservations for guest farms, hotels, lodges and car rentals, and
- horseriding, hiking and other holiday activities.

All tours are tailored to suit clients' individual requirements. Discover the awe-inspiring landscapes, abundant wildlife, pristine unspoilt nature, the variety of cultures, and the hospitable people of Namibia, the land of contrasts. Enjoy bright sunny days and clear, crisp night skies!

Acacia Namibia - your dream come true



Lisa Berl, Uschi Webb, Dietlind Dietterle

Tel 061 229142 • Fax 061 229125 • Cell 081 124 2070 acacia@iway.na • www.acacianamibia.com **BUSINESS: TOURISIN**



2009

Baraka Marketing is a Windhoek-based, marketing consultant company made up of two Divisions, namely -

- an Inbound and Outbound Property Portfolio Division, and
- a Staff Training Division.

Baraka Marketing is a competitive market force with a personal touch, taking our clients' best interests to heart - a team with passion that gets into action and perseveres, no matter what it takes. This dynamic force contributes to Namibian tourism with pride.

Inbound and Outbound Property Portfolio

We have developed targeted markets for our clients, focusing on the following areas of the travel and tourism industry:

Travel agency consultants and managers

Inbound and outbound tour operator consultants
and managers

- Incentive house consultants and managers
- Corporate in-house consultants and managers
- Direct corporate buyers/travel departments, and
- DIplomatic missions.

We are the marketing agent for the following establishments:



www.central-lodge.com



Cape Cross Lodge www.capecross.org

Mopane camp

Mopane Camp www.natron.net/mopane-camp

Namib Grens

www.namibgrens.com

Onguma www.ongumanamibia.com Harnas Wildlife Foundation www.harnas.org

HARNAS



Hochland Nest www.hochlandnest-namibia.com

> Mowani www.mowani.com

> > NARIES Naries

www.naries.co.za

Wabi Game Lodge

Wabi Game Lodg www.wabi.ch

Baraka Marketing offers the following services:

• Extensive knowlegde of the local tourism and corporate industry

Hetworking for

aka

• Ensuring that tour operators in Windhoek and along the coast (Walvis Bay and Swakopmund) correspond with tour operators overseas as well as in South Africa and Angola

• Corporate appointments, including appointments with diplomatic missions

• Brochure distribution to information centres, tour operators, travel agents, etc.

• Assisting with designing and printing of new or existing brochures

• Media advertising, including advertisements in travel-trade publications and consumer magazines, radio and newspapers, in both local and international markets

• Researching the needs of the target markets using results from establishments, analyses of tourist movements, and surveys of tour operator patrons

• Assisting with product familiarisation trips (educationals) and inspection ratings

• Public relations: Building good relationships with the various target markets by obtaining favourable publicity; building up a good image; handling or heading off unfavourable rumours, stories or events; and handling of queries and special requests

• E-marketing campaign (includes product introduction, newsletters, etc.)

· Assisting with tourism trade shows

Baraka Marketing strives to be recognised as the leading marketing consultant firm in Namibia and to contribute to Namibia's growth and profitability in tourism.

Talita van der Merwe Tel. 061 250586 Fax 061 300022 info@barakamarketing.com www.barakamarketing.com

2009







Cape Cross Lodge

Cape Cross Lodge is situated on the edge of the Atlantic Ocean: a serene haven for visitors to this vast, untamed, seldom-explored wilderness. The mix of Cape Dutch and West Coast fishing village architecture with colossal windows embraces the natural light and affords endless contemplative vistas. It is located some 120 km north of the town of Swakopmund; Windhoek lies some 400 km inland. The excellent road network and nearby airstrip make it easily accessible. The Lodge offers 20 luxury double rooms. Facilities include a large patio overlooking the beach and ocean, a curio shop with many local gifts, a cocktail bar and lounge, a quirky wine cellar, and an elegant dining area. Cape Cross Lodge offers tours to the Messum Crater, seal visits, seal and salt crystal tours, coastal

angling, boat cruises, honeymoon dinners on the beach, picnic excursions into the surrounding desert, and facilities for small conference groups. **RESERVATIONS:** Tel. 064 461677 • Fax 064 461488



www.barakamarketing.com • www.capecross.org • bookings@capecross.org



Home of the Harnas Wildlife Foundation, the Harnas Lion, Leopard and Cheetah Farm is about 300 km east of Windhoek, world-renowned for its unique animals -- tame and wild -- ranging from cheetahs, lions and leopards to brown hyenas, wild dogs, crocodiles, bat-eared foxes and many buck species. Afternoon feeding tours allow guests to experience the 'wild side' of Namibia's animal kingdom. Catering for overnight visitors, the accommodation varies from three luxury cottages and three standard igloos to four camping sites with electrical points and a communal kitchen. The farm's facilities include a bar, a swimming pool and a dining area. You can also enjoy horseriding at Harnas, while team-building excursions can be arranged as well.





RESERVATIONS Tel. 062 568828 harnas@iway.na www.harnas.org INFORMATION Baraka Marketing Tel. 061 250586 Fax 061 300022 info@barakamarketing.com www.barakamarketing.com



RESERVATIONS Hochland Nest Tel. 061 257006 hochlandnest@iway.na www.hochlandnest-namibia.com INFORMATION Baraka Marketing Tel. 061 250586 Fax 061 300022 info@barakamarketing.com www.barakamarketing.com Hochland Nest is uniquely located, almost unnoticed, nestling under the protective gaze of the Hochland Mountains near the Friedenau Dam. Shaded by camelthorn trees, the Lodge is testament to the ingenuity of an eco-friendly design. As the sun steals away, purple hues emanate from the distant mountains while you feed your soul and feel Nature. Located 49 km from Windhoek on the Daan Viljoen road, it is easily accessible by sedan vehicle on a well-maintained gravel road. The accom-



modation consists of six individually styled chalets and one family chalet, all tastefully furnished, and each with a private bathroom and secluded outside deck. Generous spacing between units ensures complete privacy. The thatched dining and lounge area opens onto a spacious wooden deck, affording uninterrupted views. Nature drives are conducted in open 4x4 vehicles. Other activities include morning walks, bird watching, and fishing at the Friedenau Dam.





Affordable accommodation close to Windhoek on the way to Sossusvlei



Weary of town, street and noise? Ready for the savannah and scent of grasses and acacias, for silent and wide horizons? Capricorn Restcamp is situated next to the Naukluft Mountains, thus ideally suited as a stop-over en route from Windhoek to Sossusvlei or from southern Namibia to the coast. Four bungalows and four campsites offer you affordable yet comfortable accommodation. B&B prices range from N\$350 pp sharing for the bungalows, to N\$50 pp for the campsites. Special rates for Namibians.

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Guesthouse Indongo

Tel. 064 414750 Fax 064 414769 12 Moses //Garoeb Street, Swakopmund PO Box 30, Walvis Bay Celeste Rickerts: Front Office guesthouse@ proteahotels.com.na

Protea Hotel Zambezi River Lodge

Tel. 066 251500 Fax 066 256631 Ngoma Road PO Box 2061, Katima Mulilo GM: Marcel Coetzer gm.zambezi@ proteahotels.com.na Cell 081 296 4601

LODGES

Kempinski Mokuti Lodge

Tel. 061 388400 Fax 061 288401 reservations.mokuti@ kempinski.com sales.mokuti@kempinski. com www.kempinski.com *An exclusive lodge situated at the eastern entrance of Etosha National Park.*

REST CAMPS

Klein Aub Capricorn Restcamp CC Mr Karsten Sodmann Tel. 062 682118 Cell 081 364 2931 capricorn@iway.na www.capricorn-naukluft. com.na Affordable accommodation (bungalows and campsites) within an hour's drive from Sossusvlei, on the way to Walvis Bay via Naukluft.

SELF-CATERING ACCOMMODATION

Rehoboth

Lake Oanob Resort Ms Helena Benade Mr Christie Benade Tel. 062 522376 Fax 062 524112 reservations@oanob. com.na A resort 90 km from Windhoek towards Rehoboth, offering a range of accommodation and tourism facilities.

TOUR & SAFARI OPERATORS

Windhoek Toju'we Safaris CC

Mr Tom Breckwoldt Tel. 061 309013 Fax 061 309061 info@tojuwesafaris.com info@uniquetravelnamibia. com Established operator.

Windhoek African Bush Bird Tours Mr Manfred Förtsch Tel. 061 256848 Fax 061 222487 info@bushbird.com The tour operator for individual planned holidays in Namibia and beyond. We plan, you experience!

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BUSINESS: TOURISN

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BUSINESS: TOURISM

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> CONTACT:STEFFIE, NESI, VIDA TEL/FAX: +264 (0)61 222 281 PO Box 11259, Windhoek EMAIL:finesse@iway.na



2009

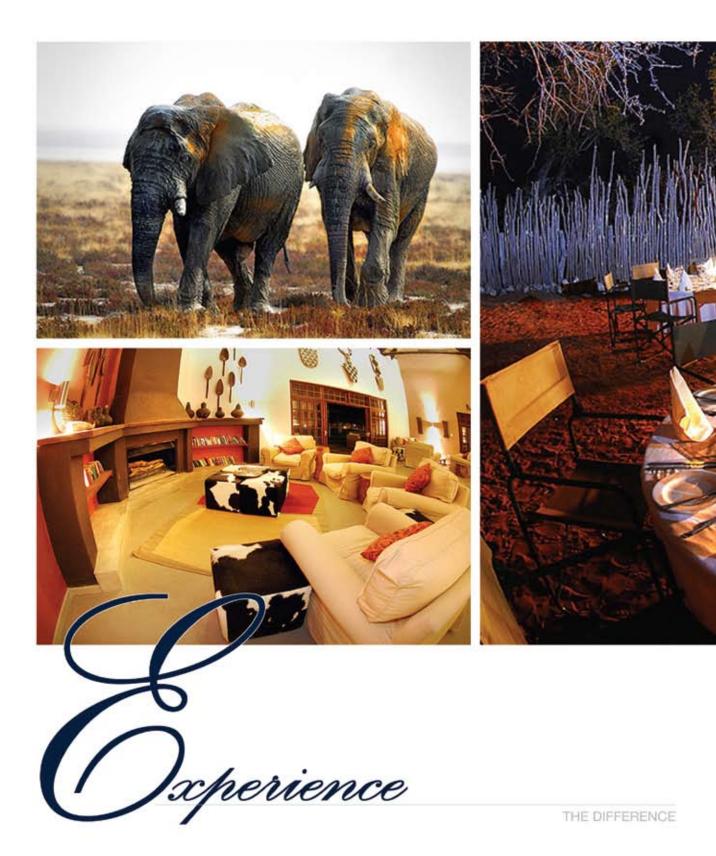
Nesi and Steffie both have extensive experience within various sectors of the Namibian tourism Industry.





WHO'S of Namibia





2009

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BUSINESS: TOURISIN

KEMPINSKI - A COLLECTION OF INDIVIDUALS



Following Hotel School, Graham Howard started his Hotel Career with Holiday Inn and soon thereafter made a move to the Casino Group, Sun International. After holding Management positions in Rooms Division and Food and Beverage, he joined Legacy Hotels as Deputy General Manager at the Swakopmund Hotel and Entertainment Centre and thereafter, held the position of General Manager for 8 years.

2009

Graham joined Windhoek Country Club as General Manager and, after a 2-year stint, moved to Tanzania, working in Dar es Salam and Arusha as General Manager for the Legacy Group. Graham returned to Namibia in 2005 to head up United African Hospitality and, following a buy-out of Protea Hotels Namibia, was appointed Regional Director: Protea Hotels Namibia and Ethiopia.

where the

Today, Graham manages 11 hotels in the two countries and is focused on the expansion of both the Protea and African Pride brands in Namibia and Ethiopia.

Graham F. Howard - Regional Director - Protea Hotels Namibia

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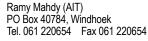
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BUILDING & PROPERTY

2009

The building industry in Namibia is well organised, with established statutory institutions to promote sound practices amongst the buildingand construction-related professions such as architects, engineers and quantity surveyors.

In its 2007 Annual Report, the Bank of Namibia stated that the year-on-year growth in value added for the construction subsector eased significantly, due to the impact of increasingly higher costs of borrowing on residential construction. The construction sector's growth slowed down to 9.3% in 2007 from 32.6% in 2006. The negative impact of high interest rates on construction were moderated by increased Government spending on capital projects such as the revamping of tourism resorts by Namibia Wildlife Resorts and the continuing Northern Railway Extension Project. The ongoing mining explorations, private-sector expansions, public enterprise projects (e.g. Telecom and Nam-Power), and public expenditure was expected to impact positively on construction over the next few years. In addition, tourism-related infrastructure construction prior to 2010 for both the Federation of International Football Association (FIFA) Soccer World Cup in South Africa and the African Cup of Nations in Angola was forecast to generate more construction work. As a result, the performance of the construction sector was projected to grow above 9.5% in 2008.

Although the overall performance of the construction industry was expected to remain favourable in 2008, it was possibly going to be moderated by power shortages. The extent to which limitations in power supply would constrain output depended on the success of the measures NamPower introduced. (Source: BoN 2007 Annual Report)

The property market remains vibrant, with several major residential developments in various stages of construction.









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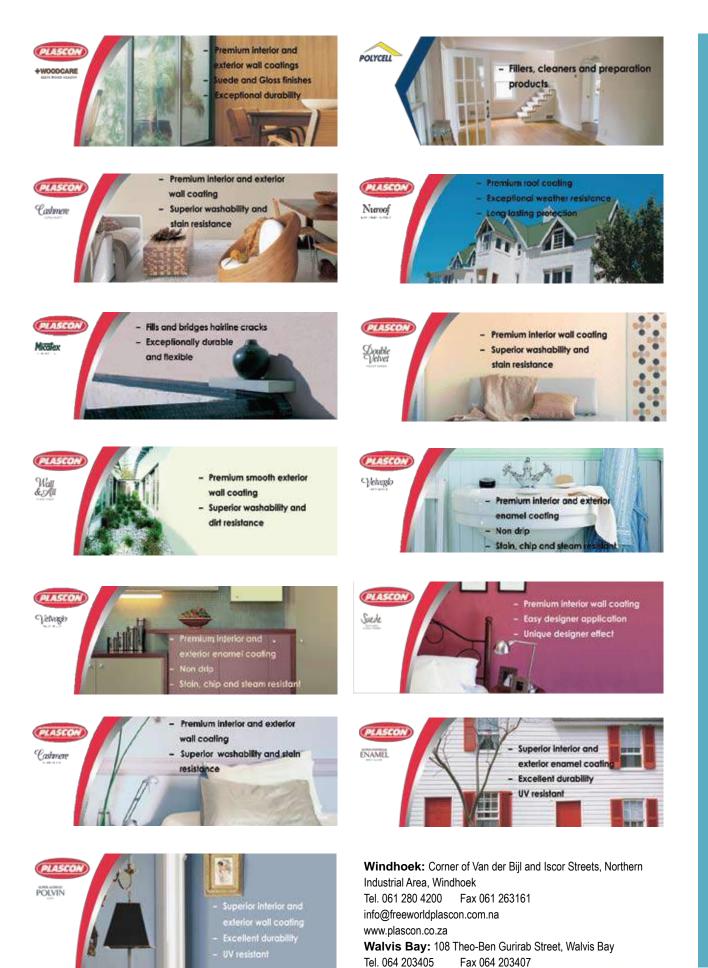
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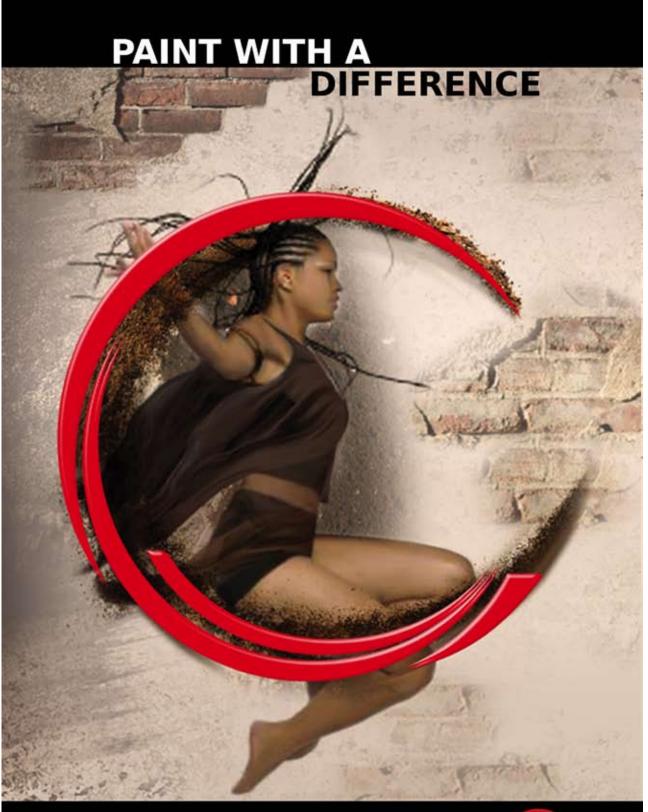
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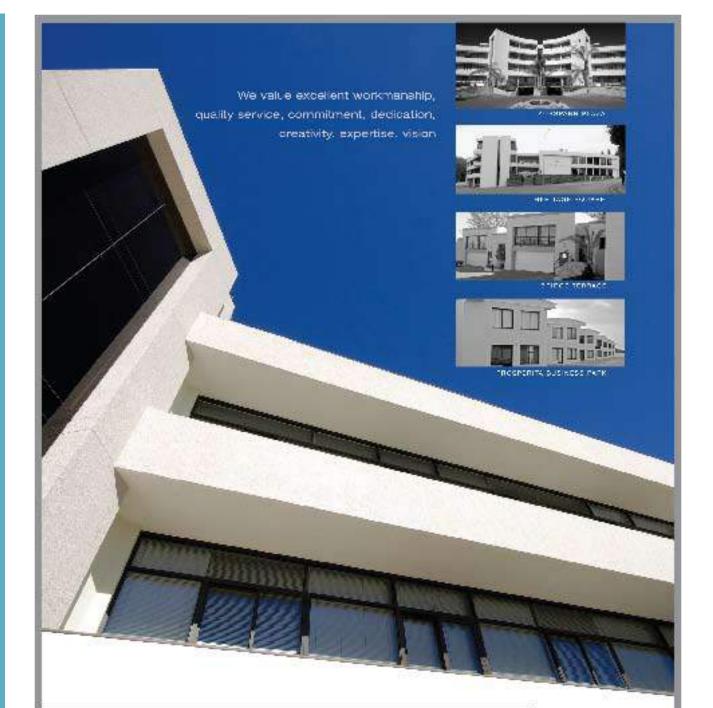
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EDUCATION

Primary and secondary schools exist in all cities and towns, some of which are managed by the Ministry of Education, while others are privately owned schools.

Namibia has compulsory free education for ten years between the ages of 6 and 16, with seven years of primary education and five years of secondary education. Families are obliged to pay fees for uniforms, books, hostels and school improvements.

There are four teacher training colleges, three colleges of agriculture, one police training college, a polytechnic, and a national university.

Currently, about 20% of of the national budget is allocated to education. About 95% of children of school-going age attend school, and the number of teachers has increased by almost 30% since Independence in 1990. Over 3,000 new classrooms have been built since then. (Sources: A Business and Investment Guide for Namibia, PricewaterhouseCoopers; Wikipedia)



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EDUCATION





Affiliated Schools

ARANOS **New Generation** Preschool to Grade 7 Administrator: Ms Linda Botes Tel. 063 272209 botes@iway.na

HOCHFELD **Okahandja District** Imkerhof Private School Preschool to Grade 7 Administrator: Ms Kathleen Wahl Tel. 062 518070 cls@iway.na

OTJIWARONGO Otjiwarongo Christian School Preschool to Grade 12 Principal: Ms Ansie Jacobs Tel. 067 303517 ocshool@iway.na

RUNDU **Revival Centre Christian** Academy Preschool to Grade 12 Principal: Ms Chrissie Miller Tel. 066 256865 bernie@namibnet.com

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SWAKOPMUND Swakopmund Christian Academy Preschool to Grade 12 Principal: Mr Phillip Hooks Tel. 064 404605 acenamib@mweb.com.na

WALVIS BAY Hillside Christian College Preschool to Grade 12

The Four Keys to Accelerated Christian Education

1. Individualised

The ACE model adapts to the learning speed of the learner. This is unlike the conventional school model, where the group is lock-stepped regardless of the learner's academic abilities. The ACE model allows the learner to progress independently through the learning material and not as a group. The conventional school model holds back the faster learner and pushes forward all the other learners regardless of their learning abilities.

2. Diagnostic

A learner is given a diagnostic test to determine his/her current academic ability and level, to identify any learning gaps he/she may have. For example, the learner's English grammar may be above his/her grade level, but their punctuation skills may be below grade level. The learner is placed on learning material at his/her academic performance grade level in each subject and the learning gaps are thus addressed.

3. Goal-setting

The learner is trained in life skills through setting, maintaining, and achieving daily goals. The learner is challenged by marking his/her progress and achievement. This is a key element to allow the learner to visualise and plan daily, and even weekly, progress. This unique requirement of ACE places the responsibility and accountability on the student for learning, thereby establishing a life skill in goalsetting and achievement.

Mastery 4.

The Biblical and moral value of excellence, in all things the learner does, is translated into mastering the subject content. All future learning is built upon this foundation. The ACE model reinforces honest achievement that results in advancement. Learners must master a minimum of 80% of the learning material before they may advance.

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HOME SCHOOLS Axis Homeschool Academy Preschool to Grade 12 Administrator: Mr Jan Liebenberg Tel. 061 243371 axis@iway.na





WHO'S of Namibia









Namibia Qualifications Authority



Forging international networks such as the agreement signed (above) with the NQA's Botswana counterparts, is important to the NQA.



The qualifications of all public servants and many private sector employees applying for a position have to be evaluated. Thus, if you are thinking of applying for a career move, check the status and validity of your qualifications beforehand. Don't wait. Evaluation of Qualifications

The NQA evaluates your qualifications to -

• determine the status (recognition or non-recognition) of the qualification in the country of origin

• determine the validity and legality of qualification documents submitted for evaluation

• compare it with qualification types in the NQF.

Learning is not confined to traditional, formal institutions. Learning takes place on-the-job, in the community, via the Web or by distance, and informally.

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The Namibia Qualifications Authority (NQA) provides mechanisms for recognising learning attainment for all people, regardless of when, how or where learning took place.

Qualifications have become important commodities in the knowledge society. It is important that these are valued and are valuable. The Namibia Qualifications Framework (NQF) provides the quality assurance environment to ensure this.

The Namibian Qualifications Authority's main aim is to ensure quality qualifications for all. Its key functions are as follows:

- Set up and administer the NQF
- · Provide information and advice on all qualifications
- Set standards for qualifications
- Accredit education and training providers, as well as courses
- Recognise competencies acquired in non-formal settings through recognition of prior learning.



The evaluations by the NQA are advisory only. The NQA does not guarantee employment or placement in education programmes or salary scales.

The NQA does not make decisions on behalf of employers, professional bodies or education providers.





National Qualifications Framework (NQF)

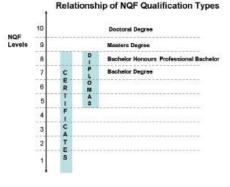
The NQF is a system that provides up-to-date information about all relevant and legal qualifications in Namibia.

Prior to the NQF being established, there were many different gualifications and no simple way of comparing the different types. Some certificates were of the same complexity as some diplomas, while some diplomas were worth less than some certificates. The NQF aims to promote the consistent use of qualification titles.

The NQF -

- is a simple way of representing the wide range of qualifications available in Namibia so that it is easier to compare them
- provides a standardised way of describing qualifications so that they are easier to understand
- gives people a clearer understanding of what a person holding any qualification has achieved and is now able to do
- will assist harmonisation between different sectors in the education family so that learners may move more freely within and between them
- provides tools that enable the determination of the value of gualifications from other countries, and
- will contain qualifications readily recognised in and beyond Namibia as being valuable.

The NQF is made up of ten levels, with Level 10 being the highest. It represents different levels of difficulty in learning and/or the application of knowledge and skills learnt. At the higher NQF levels people are, because of their learning, able to take more responsibility for their own and others' actions, and are more likely to be able to manage other people and resources, as well as to work with greater independence than at the lower NQF levels.



WHO'S of ham

Accreditation of Providers and Courses

Independent assurance from the NQA that a provider -

- has good management systems
- designs relevant courses leading to relevant qualifications
- delivers a course as planned with required staff and resources
- conducts reliable assessment/ examinations, and
- gives guidance and support to learners.

Tel. 061 384100 Fax 061 384114 44 Bismarck Street Private Bag 13247 Windhoek

Before you enrol for any course, ask the NQA to check the provider and to verify the course. The question to ask is this: *Is the* provider accredited by the NQA . or another quality assurance body for that course?

If YES, then the choice carries less risk and the NQA can

Choosing a Provider and Course

provides assistance if things go wrong.

If NO, then start asking questions: Ask the provider for information on progression and employment rates.

Ask employers if they will take • graduates from that provider.







Academic excellence

OUNDED IN 1982. St Pauls College is internationally recognized for its accdemic excellence. Situated on the slopes of Roman IIII in the Klein Windhoek valley and dose to the city centre of Windhoek, the College is an unpretentious Christian school which offers the best of a Catholic whool of the modern era footed in Namihia's (roggie to moderendence. S. Pauls College is wholly cognisant of our conney's needs, and is therefore deeply committed to providing in all round, international, relevant education for loops and guils from Grade 1 to Grade 12.

For many years now St Paulo has been regarded as one of the top academic achools in the count y — 4 reputation closely guarded and constantly developed. Wany of our students are selected into top foculates in South Afficial and other international universities, for the Senior School (Clude 10 to 12) the oure Sciences (Wadts, Science), the Arts Time Art, Lappinges, History), Continence adojects (Acanomic study) and Natural Sciences (Biology and Geography) are all very strong departments.

> The Middle School (Grade 8 and 9) tecopy sets the deschipment angles through which children given their social, engineers

solutional and physical lives. Pastoral care, counselling and a balanced life-style are integral to education at St Paul's. 2009

Our vibrant, extential and infinite Drimaty Solved incorporates all Clocks from 1 to 7. Our teachers successfully blend the old with the new, clowes minicful of having a secure and heggy school. Small closes and a wide range of activities ensure that our pup is grow to the r fulley pate turk.

We aim to send young meet and women into the world squipped, not merely with a conditioner, but with a faith that is used, discipling that is personal, and comparison, which translate that service.



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WHO'S of hamibia

LAW

The judicial prower in Namibia vests in the courts of Namibia, which consist of a Supreme Court, a High Court, the Lower Courts and special courts.

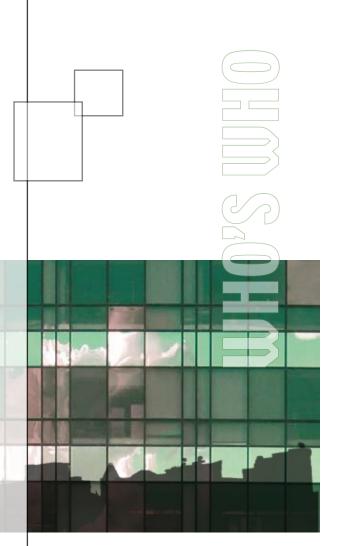
The Supreme Court consists of a Chief Justice and a number of judges who preside and adjudicate upon appeals from the High Court, including interpretation, implementation and upholding of fundamental rights and freedoms guaranteed under the Namibian Constitution.

The High Court consists of the Judge-President and a number of other judges. The High Court has jurisdiction to hear and adjudicate upon all civil disputes and criminal prosecution, as well as to hear appeals from the Lower Courts.

The Lower Courts were established by an Act of Parliament. The Lower Courts are presided over by Magistrates.

Special courts such as the Income Tax Court and the Lands Tribunal are important to the business person. The Income Tax Court consists of a judge assisted by assessors with special tax knowledge, and appeals are made directly to the Appellate Division. The Lands Tribunal consists of five members with special knowledge of legal matters, economic and financial matters, and agriculture issues. Any decision, order or determination of the Lands Tribunal may be excuted as if it were a decision, order or determination made by the High Court.

There is no formal abitration structure such as an Arbitration Court in place, but there is a voluntary association that handles arbitration matters. (*Source:* A Business and Investment Guide for Namibia, *PricewaterhouseCoopers*)





SUPREME COURT

WHO'S of Namibia

Chief Justice: Hon. Lordship PS Shivute Judge of Appeal: Hon. Gerhard Maritz

ACTING JUDGES

Hon. Mr Acting Justice JGS Strydom Hon. Mr Acting Justice F Chomba Hon. Mr Acting Justice SV Mtambanengwe Hon. Mr Acting Justice PT Damaseb

HIGH COURT

Judge President: Hon. PT Damaseb

JUDGES

Hon. Ms Justice Mavis Gibson Hon. Mr Justice Sylvester Mainga Hon. Mr Justice Elton Hoff Hon. Ms Justice Kato van Niekerk Hon. Mr Justice Louw Muller Hon. Mr Justice Collins Parker

ACTING JUDGES

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The doctor:patient ratio in Namibia is one of the best in Africa, with one doctor for every 10,062 persons, and a ratio of 0.27 beds per 1,000 people within Namibia's 13 Regions - which is the third best in Africa.

Most major cities and towns have government hospitals, and clinics can be found within walking distance of most villages. In addition, there are several private hospitals and nursing homes that provide emergency services.

The AIDS pandemic is a large problem in Namibia as the country's infection rate is one of the highest on the continent and it shares its eastern border with Botswana, which has the second highest rate of over 24%. In 2001, there were an estimated 210,000 people living with HIV/AIDS, and the estimated death toll in 2003 was 16,000. In north and central Namibia, malaria is also a pressing problem. The malaria problem seems to be compounded by the AIDS epidemic. Research in Namibia has shown that the risk of contracting malaria is 14.5% greater if a person is also infected with HIV. The risk of death from malaria is also raised by approximately 50% with a concurrent HIV infection.

(Sources: A Business and Investment Guide for Namibia, *PricewaterhouseCoopers; Wiki*pedia)







2009

The Health Professions Councils of Namibia (HPCNA)

Protecting the public through regulated education and practice

The Health Professions Councils of Namibia consists of five Councils:

The Medical and Dental Council Established by the Medical and Dental Act, 2004 (No. 10 of 2004)

> The Nursing Council Established by the Nursing Act, 2004 (No. 8 of 2004)

The Allied Health Professions Council Established by the Allied Health Professions Act, 2004 (No. 7 of 2004)

> The Pharmacy Council Established by the Pharmacy Act, 2004 (No. 9 of 2004)

The Social Work and Psychology Council Established by the Social Work and Psychology Act, 2004 (No. 6 of 2004)

These Councils are statutory bodies committed to the following:

- Promoting the health and well-being of Namibia's population
- Determining and upholding standards of education and training
- Setting, maintaining and promoting good standards of professional practice and conduct
- Keeping the registers of each health profession for which provision is made in terms of the relevant Acts, and
- Advising the Minister of Health and Social Services on matters pertaining to these Acts as well as to the health and well-being of the population in general.

Lodging a complaint against a health practitioner

Every citizen has the right to complain about the practice or conduct of a registered health practitioner that either violates his/her rights to good health care or breaches etical standards. To be acted upon by the HPCNA, the complaint needs to -

• state clearly that you wish to complain against a particular health care practitioner(s) and that the HPCNA should investigate your complaint

• identify the health care practitioner against whom the complaint is lodged, by including his/her name and surname and his/her practice address or places of work

• be signed by you, your legal representative or any person lodging the complaint on your behalf (sworn statement before a Commissioner of Oaths is recommended)

• include your full contact details for correspondence purposes (such as requesting additional information regarding your complaint).

All complaints must be sent in writing to The Registrar: HPCNA, either by general mail, hand delivery, fax or e-mail.

Private Bag 13387, Windhoek • 36-37 Schönlein Street, Windhoek West Fax +264 61 271891 • information@hpcna.com.na



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2009

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2009

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BETHANIE	State Hospital	063 283026	REHOBOTH	State Hospital	062 522006	
GOCHAS	State Hospital	063 250020	REHOBOTH	St Mary's Hospital	062 524502	
KAMANJAB	State Hospital	067 330031	REHOBOTH	Reho Medical Centre	062 524436	
KEETMANSHOOP	P State Hospital	063 220 9000	RUNDU	State Hospital	066 265500	
Lü DERITZ	State Hospital	063 202446	SWAKOPMUNI	D Cottage Medi-Clinic	064 412200	
MALTAHOHE	State Hospital	063 293025	SWAKOPMUNI	D State Hospital	064 410 6000	
MALTAHOHE	Clinic	063 293027	TSUMEB	Private Hospital	067 221001	
MARIENTAL	State Hospital	063 2425250/1	USAKOS	State Hospital	064 530013/67	
ONGWEDIVA	Medipark	065 232911			064 530035/19	
OKAHANDJA	State Hospital	062 503039	WALVIS BAY	Welwitschia Hospital	064 218911	
OKAKARARA	State Hospital	067 317004/28	WINDHOEK	Catholic Mission Hospital	061 270 2911	
ORANJEMUND	State Hospital	063 238000	WINDHOEK	Katutura State Hospital	061 203 9111	
OSHAKATI	State Hospital	065 223 3000	WINDHOEK	Central Hospital	061 203 9111	
OTAVI	State Hospital	067 234194	WINDHOEK	Medi-Clinic	061 222687	
OTJIWARONGO	State Hospital	067 300900	WINDHOEK	Rhino Park Private Hospit	al 061 375000	

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wisdom cannot reveal itself, art cannot manifest, strength cannot fight, wealth becomes useless, and intelligence cannot be applied." Herophilus



40 years of dedication towards a healthy Namibia

PHARMACEUTICAL DISTRIBUTORS MANUFACTURERS' REPRESENTATIVES

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Medic World Maerua	Mr Jaques Marais	061 301366	061 301369
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MEDI-CLINIC PROVIDES COMPREHENSIVE MEDICAL SERVICES WITHIN THE NETWORK OF THREE HOSPITALS IN NAMIBIA

2009





MEDICAL

Medi-Clinic: Service Excellence and Quality Care

Medi-Clinic is an established and recognised leader in the private healthcare industry with a strong presence in Namibia, South Africa, Switzerland and the United Arab Emirates.

Through its international network of 71 private healthcare facilities, Medi-Clinic continues to enhance the quality of life of its patients through the provision of comprehensive, high-quality hospital services.

The group was established some 25 years ago in 1983 in South Africa, and is listed on the Johannesburg Stock Exchange. Historic acquisitions of key private hospital facilities in Namibia, and more recently in the United Arab Emirates and Switzerland, gave Medi-Clinic a firm footing as an international provider of quality private hospital services and infrastructure.

Medi-Clinic currently owns and operates three hospitals in Namibia. These include Windhoek Medi-Clinic, Cottage Medi-Clinic in Swakopmund, and Otjiwarongo Medi-Clinic. These three hospitals form part of a total of seven privately owned and operated hospitals serving a private healthcare market of some 265 000 members, which includes members and beneficiaries of the state operated and owned Medical Aid Fund, PSEMAS.

The Medi-Clinic network in Namibia employs 305 people, 166 of which are nursing practitioners. One of the major advantages of being part of an international infrastructure is the benefit of ongoing skills training and development of nursing practitioners and supporting employees.

Nursing practitioners at the Medi-Clinic hospitals are constantly exposed to training in the latest procedures, practices and medical technology in order to provide safe patient care and support for medical practitioners.

Namibian Medi-Clinic nursing practitioners often undertake training sessions at Medi-Clinic hospitals in South African and vice versa, ensuring exposure to latest best practices and skills transfer across a wide range of disciplines.

Proud legacy of service excellence and community involvement

Medi-Clinic's core business is to provide cost-effective private hospital services to its patients. The group has a proud track record of solid, steady growth and cost containment, ascribing its success to years of first-hand experience in the private hospital industry. Locally and abroad Medi-Clinic follows a comprehensive corporate social investment strategy that aims to facilitate the best use of resources to address the healthcare needs of an increasing number of citizens. The group has been commended for its significant progress in terms of its sustainable business practices, based on its commitment to environmental, social and economic sustainability.

Medi-Clinic was the first private hospital group in South Africa to implement a facility accreditation programme based on a strict set of international accreditation standards through its alliance with the Council for Health Service Accreditation of Southern Africa (COHSASA).

Naturally this programme was extended to its hospitals in Namibia, with Windhoek Medi-Clinic the first one to subscribe to the accreditation programme. This hospital will be surveyed in 2010, when it will be considered for international accreditation.

In line with the group's commitment to social and economic sustainability, its three Medi-Clinic hospitals in Namibia are actively involved in the communities they serve, and extending the quality care experience beyond the walls of these hospitals.

For the past seven years, the Breast Cancer Awareness Walk has become synonymous with the three Medi-Clinic hospitals in Namibia. This event is a fund raising initiative by Windhoek Medi-Clinic, Cottage Medi-Clinic in Swakopmund and Otjiwarongo Medi-Clinic. The proceeds of this event are donated to the Cancer Association of Namibia.

The hospitals are also actively involved in the annual National Polio Campaign run by the Ministry of Health and Social Services, with already hundreds of children vaccinated against this disease at the participating Medi-Clinic hospitals.

The Medi-Clinic hospitals and their associated medical practitioners often perform pro bono procedures on indigent patients. Recently a nine-year old boy underwent massive reconstructive facial surgery to reconstruct his jaw, mouth and face after an attack by a rabid badger. The theatre and surgery costs were waived by the hospital and participating specialists.

Medi-Clinic is proud to be offering high quality hospital care to the communities in Namibia and is looking forward to extending its offering to a growing number of patients, medical specialists and future employees.





WHO'S of Namibia

MEDIC	'AI DR	ACTIT	IONERS
			IONLING

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Gobabis	Dr Van Rensburg	Anton D	062 562534	062 562535	081 340 2488		081 340 2488
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Keetmanshoop	Dr Smith	Johannes	063 226155	063 226157			063 223647
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WHO'S of Namibia

WHO'S of fiamibia

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			PHYSIOTH	ERAPISTS			
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Omaruru	Beutel	Anita	064 571403		085 565 3944		
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Oranjemund	Dr Line	Vanessa	063 238011	063 238023			
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Walvis Bay	Daries	Asaaf	064 203099	064 209099			
Walvis Bay	Kruger	Anna-Mart	064 209869	064 209869			
Walvis Bay	Nel	Deon	064 208969	064 206749			
Walvis Bay	Pienaar Suzanne & Muller Physiotherapy		064 203099	064 209099			
Windhoek	Dr Augustyn	Brigitta	061 240676	061 240676			061 240676
Windhoek	Brendell	Zenra	061 224696				
Windhoek	Dr Burmeister	Birte	061 238813	061 220406			
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WHO'S of Namibia

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Windhoek	Hentzen	Christopher	061 303812	061 303813			
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Windhoek	Dr Jordaan	М	061 225741	061 225741			
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Windhoek	Dr Kendzia	Jutta	061 252446	061 252446			
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Windhoek	Meissner	Anke	061 225615	061 225615			
Windhoek	Nashenda	Christine	061 255337		081 371 9494		
Windhoek	Niemeyer	Bianca	061 253446	061 253446			
Windhoek	Olivier	Etheline	061 258377	061 258377	081 3599776		
Windhoek	Dr Petzel	Hannelore	061 221227	061 221227			
Windhoek	Prinsloo	Tania	061 251153	061 251153			
Windhoek	Rina Valentin Physiother	rapv	061 307025	061 300252			
Windhoek	Roland	Heliane	061 227986	061 227986			
Windhoek	Schurz	Gabi	061 243229	061 243229			
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Windhoek	Dr Van der Merwe	Catherine	061 243229	061 243229	081 128 2518		
Windhoek	Van der Westhuysen	Bernise	061 224696				
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WINDHOOK	Wesselowski	IN		URGEONS	001 020 0400		
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			063 224241	063 224241	081 222 2133		
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Swakopmund	Meiring	N	064 461911	064 461911	081 227 2918		
Swakopmund	Meyer	Gert	064 404020	064 404020	081 128 1700		

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Swakopmund	Strauss	Mias	064 405901	064 405902	081 124 5645		
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Windhoek	Van Rooyen	Fritzie	061 246357	061 228112			
Windhoek	Vermaak	Talita	061 246305		081 261 8512		
Windhoek	Dr Whittaker	Shaun	061 248728	061 248788			061 247999
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Windhoek	Du Toit	HJ	061 246000	061 253635	081 325 4788		
Windhoek	Dr Gandziami	IR	061 229418	061 229419	081 124 6060		
Windhoek	Dr Greef	МН	061 236359	061 229926			
Windhoek	Dr Kamble	Manojkumar	061 220334	061 220334	081 127 9119		
Windhoek	Dr Kaulinge	МН	061 246469	061 246493	081 120 1101		
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WHO'S of Namibia

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Association for Independent Marketers PO Box 22305, Windhoek Tel. 061 259596 Fax 061 259470

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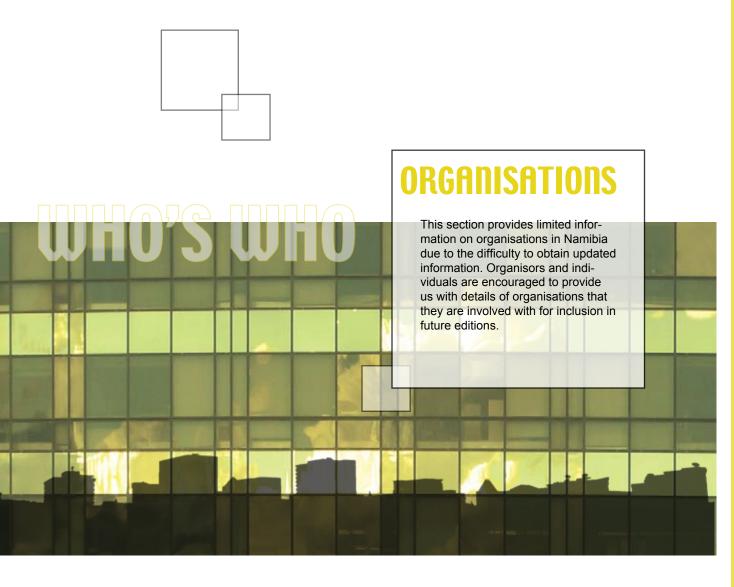
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GENDER

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Association Ms Hanekom Tel. 062 501213 Fax 062 505560 secretary@ namibiaendurance.org www.namibiaendurance.org

Namibia Endurance Ride

Namibia Equestrian **Tentpegging Association**

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Namibia Football

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Namibia Federaton for Sea Anglers

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Namibia Golf Federation

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WHO'S of Namibia





SPORT

The most popular sport in Namibia is soccer (football). The national team qualified for the 2008 Africa Cup of Nations. Rugby union and cricket are also popular. Namibia participated in the 1999, 2003 and 2007 Rugby World Cups. The country also played in the 2003 Cricket World Cup. Inline hockey, first played in 1995, has become more and more popular in the last years. The national women's inline hockey team participated in the 2008 FIRS World Championships.

The Namibian Sports Commission falls under the auspices of the Directorate of Sport in the Ministry of Youth, National Service, Sport and Culture as the statutory body responsible for sport and recreational development, while the Namibia National Olympic Committee represents the international Olympic body in the country.









Namibia Volleyball Federation Mr Katangolo PO Box 3671, Windhoek

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Callie Schaffer Fanie Oosthuizen **Quinton-Steele Botes** Dawie Augustyn Jesse Schickerling Ndeulipula Hamutumwa Joan Smit Frank Fredericks Wulfaan Henkert Daan Nel Selma Alfeus Anna Wimmert

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NAMIBIA CYCLING FED-ERATION

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NAMIBIAN SAILING AS-SOCIATION

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UHO'S of Namibia

2009

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Canto Jewellers PO Box 1723, Windhoek

Caprivi Art & Craft Assocation PO Box 2565, Katima Mulilo Tel. 067 253829

College of the Arts P/Bag 2963, Windhoek

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The fine art landscape in Namibia, in recent years, has been characterised by the demise of a number of galleries, and this has impacted significantly on the promotion of the visual arts as a vibrant and necessary component of Namibian society, as well as on the tiered gallery structures that should pertain.

Windhoek, the capital, has the National Art Gallery of Namibia (NAGN) as the national institution, with the Franco-Namibian Cultural Centre Gallery providing exhibition space for students and emerging artists. The Omba Gallery, situated in the Old Brewery Complex towards the southern end of town, provides limited exhibition space and also commits to showing craft from all the regions. Several smaller galleries are privately owned and run by artists, such as the Kendzia Gallery and Studio 77, fulfiling a niche in the art fraternity.

At the coast, the Swakopmund Arts Association operates out of the Woermann House. In the centre of this coastal town there are four galleries that cater to both the tourist sector and the serious collector. Die Muschel, the Hobby Horse, Galerie Rapmund, and the recently launched Fine Art Gallery are all located within the axes of interest in the town.

Most of the activity in the Namibian art scene takes place in Windhoek, with the NAGN being a primary venue for locals and tourists alike. It is also the only large exhibition space with a national character to which experienced and mature artists would likely gravitate.

Since only a small number of Namibians hold degrees in the visual arts, assistance towards enhancing art education at tertiary level also cries out for attention. The University of Namibia offers both undergraduate and graduate courses in visual arts, and has begun to produce artists of note in the local community.

The Namibia Arts Council was recently established to impact on the provision of material and financial resources across all disciplines, and to facilitate the nurturing of nascent talent and potential in order to launch artists both locally and abroad. The more recent establishment of Visual Artists - Namibia (VA-N) is an attempt to offer support services to its members by way of regional workshops to train artists outside the capital, a database of members that can be used by other organisation or individuals who wish to learn more about the art landscape in Namibia, and a biennial catalogue and website on which members can be promoted and exposed.

Namibia's fine art sector, to all intents and purposes, is still poised at a developmental level. That there is talent is not to be disputed, but there is much room for improvement in respect of structures for development. *(Source: The South African Art Times, April* 2008)

(Editor's Note: VA-N provided *Who's Who of Namibia* with its updated membership list; thus, its members are featured in the publication. However, other art organisations and groups are encouraged to submit their membership lists for inclusion in future publications.)

WHO'S of Namibia

2009

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Peter Kewowo, Wire sculpture

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Merryl Barry, Saturday night on the farm

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Kim Modise, Breakfast in the pitch

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Handmade antique weapons (stainless steel, yellow copper wood & leather)

Lindeque

Namibian artist temporarily based in South Africa. Sculpts in wood and stone; paints in oil, charcoal and various mediums; and makes antique, personalised weapons such as swords, knives and axes. Accepts commissions for a range of artworks. Cell +27 76 662 2638 lindeque.art@vodamail.co.za



The artist at an exhibition in the National Art Gallery of Namibia, Windhoek



Cat Stevens: Many moods (mixed medium)



Untitled (oil)



In the Beginning (cedar wood; 2 m x 1.6 m)

WHO'S of hamibia

2009

BIOGRAPHIES

This section provides a glimpse of prominent Namibians, although by all means, it does feature *all* influential Namibians. This is partly due to limited space, but mainly because many prefer not to be featured. Participating companies/ advertisers are also provided the opportunity to feature its management team.

Names are listed alphabetically.









ADAMS, Kevin, Mr Manager: Public Relations Walvis Bay Municipality Before joining t Municipality in 199

Municipality in 1995, Adams worked as a journalist and educator at several institutions. His qualifications are B.Journ

the

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Governor Bank of Namibia MBA, University of Wales, UK (1990), B Comm, Wits, SA (1985) Alweendo was the first Namibian Governor of the Bank of Namibia and has filled the position

since 1997. He started his career as an analyst programmer and finance officer at Rössing Uranium for 5 years. In 1992 he was appointed as CEO of the NHE before being appointed as Deputy Governor in 1993 and thereafter in his present position. PO Box 24762, Windhoek Tel. 061 283 5127 Fax 061 229 874 talweendo@iway.na



AMATHILA, Libertina Inaviposa, Dr Deputy Prime

Minister Republic of Namibia MB ChB, Warsaw Medical Academy (apidemiology (1983) at Bamako, Mali; and

(apidemiology (1983) at Bamako, Mali; and the Advanced Executive Programme (1992) at UNISA. Amathila was the Minister of Regional and Local Government and Housing from 1990 to 1996, Minister of Health and Social Services from 1996 to 2005, and Deputy Prime Minister since then. Dr Amathila has also served as a Member of the National Assembly since 1990. Tel. 061 287 9111 Fax 061 22 6189



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Australia); Filosofie Kandidat Examen (Stockholm University, Sweden) Angolo was appointed as Secretary to the President in 1995 after serving as Deputy Secretary since March 1994. She is also a Member of the Cabinet Secretariat. Angolo is a well-known personality in Namibia and chairs several bodies, including the National Task Force of Southern Africa International Dialogue II, the National Committee on Namibia Smart Partnership Hub; and the High Level Technical Committee on the Heroes' Acre and Independence Memorial Museum. She is also a member of the Tender Board and the Board of Trustees of the Indira Gandhi Maternity Trust Fund. Angolo was elected Vice Chairperson of the Board of Trustees, University of Namibia. She serves on various other Boards, including Schoemans Office Systems and Ongopolo Mining, and has published several academic works on women's issues. Tel. 061 270 7111 (W) Tel. 061 252 653 (H) Cell 081 128 7085

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A born Namibian, Arnat is a mining engineer by trade. He obtained a BEng. in Mining Engineering (Hons) in 1994 at the Camborne School of Mines in the UK. He started

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ARNOLD, Jan, Mr Managing Director Namsov Fishing After completing BComm at the University of Pretoria and articles at

Pretoria and articles at KPMG, Arnold has held various financial positions, including one at Namdeb,

before becoming involved in the fishing industry. He was the Commercial Manager of Kuiseb Fish Products before being appointed as Financial Manager and, later, as MD at Namsov Fishing. He is an active member of the Midwater Trawl Association of Namibia.

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Ms Chief Executive Officer Federation of Namibian Tourism Associations (FENATA) BA in International Relations from Earlham College, Richmond, Indiana, USA Master's in International Affairs, with honours, from the American University, Washington, DC.

From 1983 until 1990 Asheeke worked on Capital Hill in Washington, DC as a lobbyist and southern African specialist, rising to the post of Assistant Director of a prominent Washington anti-apartheid organisation. As part of her duties, she worked closely with various national liberation movements in southern Africa. From 1990 until 2003, she served Namibia as an active and involved Ambassador's spouse at the UN in New York and in Washington, DC, as well as in Addis Ababa (Ethiopia) and Bonn and Berlin (Germany).

She joined the tourism industry upon her return to Namibia and, since June 2003, has served as the CEO of FENATA. She has travelled throughout Namibia and southern Africa for tourism-related workshops, seminars, meetings, presentations and other activities. She is a noted conference facilitator and director of ceremonies, and as CEO of FENATA, represents 11 privatesector tourism associations and their 1,400 tourism enterprises and entities. PO Pox 86405 Windbook

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MBA in Strategic Management. He is also a PHD final year student in Global, Corporate Strategies from CIM. He previously worked for the Government in the Positions of the Assistant to the Minister of Lands, Resettlement and Rehabilitation (the then Ministers he served at that Ministry are the current President and also the Minister of Justice and Attorney General), he also worked as Special Assistant to the Minister of Environment and Tourism. He then left Government and worked for an international tourism company, Wilderness Safaris as the General Manager of Strategic Business, International Marketing and Communication. He served on a number of Boards and is currently the Chairperson of the Namibia Fish Consumption Promotion Trust. He is also the patron of the Cross Boarder Tourism Youth Empowerment Programme (CBTYE). He has been the Managing Director of Namibia Wildlife Resorts for almost two years during which NWR devised the Turnaround Strategy which is currently, despite the challenges, being positively implemented. Private Bag 13378 Windhoek

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AYUK-ARREY, Castro,



Seafoods as a microbiologist and quality controller before joining Northeraposition of GM at Elmar Seafoods. He has gathered vast marketing experience and established a marketing network globally, leading to the establishment of JCS Seafood Namibia.

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BEUKES, Sam, Mr Managing Director NAMČOŘ (Petroleum Corporation of Namibia) BComm (UCT), Honours: Business and Administration (Stellenbosch).

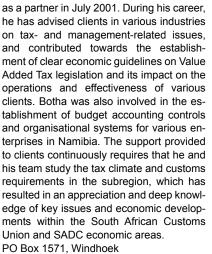
Beukes has been a member of the NAMCOR team

since 1997, when he joined the company as Financial Manager, a position he held for ten years before becoming the Acting MD in June 2006. In March 2007, he was formally appointed as MD. He is a Board Member of the Petrofund Trust, Namchild Fishing Enterprises, the National Energy Council, and the Governors of the Namibia Oil Industry Association. His speciality is in downstream management. He is involved in the Kudu Gas project and a refinery project, and is one of the drafters of the National Energy Fund Bill.

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well as Marketing Director of First National Batteries Ltd and CEO of GWK Ltd. He is the Chairperson of the Agricultural Business Chamber and Vice President of Agri SA. Botha serves on various Boards as a Director or Chairperson. He is also a part-time farmer in the Northern Cape, SA, where he farms cattle, game and irrigation crops. Tel. +27 22 482 8000 Fax +27 22 482 8008



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ogy and Economics at UCT. Spent many years outside Namibia after that: first in

France, then in the UK and finally in Zimbabwe, working in or as an adviser to cooperatives throughout this period. Back in Namibia after Independence, he served as the Registrar of Co-operatives and Head of the Division of Co-operative Development in the Ministry of Agriculture until, in 2001, he joined the Namibian Agronomic Board as its CEO.

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BIOGRAPHIES

A founding member of the NNFU, Davids is also the Director of RISE Nambia, an NGO involved in development work in Namibia. He also serves on the Land Reform Advisory Commission.

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Mushimba heads several businesses, including Namibian Harvest, Mukurob Fishing, PE Minerals, Epia Investment, Namibia Asset Managers, and Imperial Fleet Services. He played a key role in several large black economic empowerment deals, such as Epia Investment, the empowerment company formed by the Ohlthaver & List Group, owners of Namibia Breweries. Tel. 061 260153 Fax 061 260154



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College, spondence SA (late 1950s); St Barnabas Night School,

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Dr Nujoma was born on 12 May 1929 in Ongandjera (now the Omusati Region). He served as Namibia's first President after having led the liberation movement from the late 1950s until the country's independence in 1990. He was inaugurated as President on 21 March 1990 and was subsequently reelected in 1994 and 1999, serving until 2005. He was also President of the South West Africa People's Organisation (SWAPO) from its founding in 1960 until 2007. His mother, Kuku Helvi-Mpingana Kondombombolo, died on 26 November 2008 at the age of 108. Dr Nujoma co-founded the forerunner of SWAPO, the Ovamboland People's Organisation, in the late 1950s. After years of asking the UN to ensure the ruling power South Africa relinguished its control of South West Africa, he authorised armed resistance in 1966. This began the Namibian War of Independence, which lasted 24 years. During the struggle, Nujoma took the combat name Shafiishuna, meaning "lightning", as the name was in his family on his father's side. As head of SWAPO, Nujoma was unanimously declared President upon SWAPO's victory in a UN- -supervised election in 1989, and was sworn in by UN Secretary-General Javier Pérez de Cuéllar on 21 March 1990. Nujoma was re-elected as President of Namibia in December 1994 with 76.3% of the vote. The Namibian Constitution was amended to allow Nujoma to run for a third five-year term in 1999. The amendment was justified on the grounds that he had not been directly elected for his first term, and the change applied only to Nujoma. He won the 1999 election with





76.8% of the vote. The Constitution did not allow Nujoma to run in November 2004 for a fourth term, and Hifikepunye Pohamba was nominated as the candidate for the presidential election during the SWAPO Congress held on 30 May 2004, defeating two other candidates. Pohamba was elected with a large majority and was sworn in on 21 March 2005. Nujoma was granted the title of Leader of the Namibian Revolution in addition to his existing title, Founding Father of the Namibian Nation. Choosing to leave active politics, Nujoma was not reelected to the SWAPO Central Committee or the Politburo, but the SWAPO Congress granted him permission to attend meetings of the Central latter bodies at his discretion. He may also receive the title of National Chairman of SWAPO.

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Pohamba was born on

18 August 1935). He is the second and current President of Namibia. He won the 2004 presidential election overwhelmingly as the candidate of the ruling SWAPO Party of Namibia, taking office in March 2005. He has also been the President of SWAPO since November 2007.At the age of 25 in 1960, Pohamba was a founding member of SWAPO. He was arrested for his political activism but moved to Southern Rhodesia, whence he was deported soon afterwards. He then spent four months in prison in Namibia before being under under house arrest in former Ovamboland for two years. In 1964, he went to Lusaka to set up SWAPO's Zambian office, and on his return, met the man who was later to become Namibia's first President, Sam Nujoma. Until Namibia's independence in 1990, Pohamba represented SWAPO across Africa. During this time he also studied politics in the Soviet Union in the early 1980s. He headed SWAPO's 1989 election campaign and was a SWAPO member of the Constituent Assembly, before becoming a member of the National Assembly at Independence in March 1990. He was the first Minister of Home Affairs from March 1990 to 1995, after which he served as Minister of Fisheries and Marine Resources to 1997, and then Minister without Portfolio to March 2000. He was elected as Secretary-General of SWAPO in 1997 and as its Vice President in 2002. In 2001, he was appointed Minister of Lands, Resettlement and Rehabilitation, in which position he remained until becoming President in 2005. Pohamba was nominated as SWAPO's candidate for the 2004 presidential election at an Extraordinary Party Congress held in May that year. He received 213 votes out of 526 in the first round of voting. In the second round on May 30, he won 341 votes against 167 for Hidipo Hamutenya, having received the support of nearly all who had formerly backed the third-place candidate, Nahas Angula, in the first round. In the presidential election in 2004, Pohamba won 76.44% of the vote. Pohamba took office as President on 21 March2005 and has since distinguished himself by careful but decisive moves against corruption. On 29 November 2007, Pohamba was elected as SWAPO President. He was the only candidate to be nominated and no voting was deemed necessary. The Congress also nominated Pohamba as the SWAPO Party's only candidate for the 2009 presidential election. Tel. 061 270 7111





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WHO'S of Namibia

Constitution, and was elected to Namibia's first Parliament. He is enrolled as an Advocate of the High Court of Namibia, and has served as Chairman and Director of various leading corporations in Namibia. He also serves as trustee of various industry organisations bodies. charitable and professional bodies, including the Fidelity Fund of the Law Society of Namibia. Rukoro has been the Group CEO of FNB Namibia Holdings Ltd since March 2006. Before that he was in the post for six years as Managing Director of Sanlam Namibia Ltd, as well as Sanlam Investment Management Namibia Ltd.

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From 1990 to 2000, Shilamba worked for the Ministry of Mines and Energy, first as an electrical engineer and later as a Director for Energy. In the Ministry he was responsible for the regulation and overall development planning of the energy sector, including hydrocarbons, electricity, renewables and traditional sources of energy. He was also responsible for the development of the energy policy, a process which resulted in Parliament's adoption of the Energy White Paper in 1998 and the subsequent process for the restructuring of the electricity market and distribution sector. Shilamba played an important role in the development of electricity legislation, which led to the creation of the Electricity Control Board (ECB) in July 2000. Before being appointed as MD of NamPower in 2006, he served as the General Manger of Technical Services at the ECB.

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SHIMI YA SHIMI, Tega, Mr Chief Executive Officer Sanlam Investment Management A BComm (Accounting) graduate, Shimi ya Shimi joined Sanlam in 2001 and rose through the ranks to become its CEO in 2006.

He also serves as a Director on the Sanlam Life Board, and is a Director in many other Sanlam-owned companies, including JHI Namibia. He is Chairman of SALT Essential IT, and also chairs the Investment Managers' Association of Namibia. Tel. 061 274100 Fax 061 255234 www.sim.sanlam.com



SHIPANGA, Martin, Mr Executive Chairman Smartswitch Namibia Vice President: Net 1 Inc. BComm (Wits); MSc Public Polity and Administration (SS); Leadership and Management (University of Virginia); Executive

Development Program (Harvard) Shipanga has more than 12 years' executive experience in both the public and private sectors. He is also a Member of the Board of Nedbank Holdings Namibia. PO Box 2160, Windhoek

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SIMASIKU, Siseho C, Mr Chief Executive Officer Electricity Control Board MSc Nuclear Power Plants, Slovak Technical University, Bratislava, Czechoslovakia

Simasiku has more than 20 years' experience in the en-

ergy sector, of which the last 11 have been at senior policy and regulatory level. He started his career lecturing at the Zambian' University's School of Engineering. After working for a number of other organisations in Zambia, he returned to Namibia and found employment at the Ministry of Works, Transport and Communication, before joining the Ministry of Mines and Energy. He started at the latter Ministry in 1993 as Chief: Energy Research, being responsible for promoting the use of renewable energy. He was later promoted to the Director of Energy, and eventually served as Permanent Secretary. His key responsibilities constituted providing strategic vision and leadership to the Ministry of Mines and Energy; initiating and translating policy and policy directives; initiating and administering the National Energy Policy; ensuring a favourable private sector investment climate in the energy sector; interfacing with energy and mining sector stakeholders; and initiating the development and integration of policies on the renewable energy sector into the National Energy Policy. He became the first CEO of the Electricity Control Board and the first Chairman of the Regional Electricity Regulators' Association (RERA). H is also a member of the Executive Committee of the African Forum for Utility Regulators (AFUR). He has chaired and has been on various Boards of public and private companies. He has also participated in various energy projects under the auspices of the Southern African Development Com-

munity (SADC). PO Box 2923, Windhoek Tel. 061 374300 Fax 061 374305 ssimasiku@ecb.org.na



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SMITH, Heike, Ms Head of Research IJG Securities (Pty) Ltd Smith joined the IJG research team in August 2006 after having worked at Allan Gray Namibia for two years. Other experience includes 16 months at the Bank of Na-

mibia's Banking Supervision Department, and three years as an engineer at the Namibia Water Corporation Limited. She holds an MBA and a BEng. (Civil) from the University of Pretoria, and has recently completed Level 1 of the CFA programme. In September 2007, Smith also passed her stockbrokers' exams. PO Box 186, Windhoek

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Managing Director IJG Securities (Pty) Ltd Späth joined IJG in September 2003 as Head of Research. In April 2005, he was appointed MD after completing his stockbrokers' exams. He holds a BBus.Sc (Hons -

Finance) degree from UCT. He was rated the No. 1 Sell Side Analyst in the category "Other African Markets & Economies" in May 2006 at the prestigious Financial Mail broker ratings. Späth has been directly involved as corporate advisor and sponsor to numerous companies that have primary and/or dual listing on the Namibia Stock Exchange since September 2006. He was also directly involved with the NamPower MTNP that took place in July 2007. Prior to joining IJG, Mark completed a three-month internship with Schwabe, Ley & Greiner, an Austria-based consulting company. He also worked in the Derivatives Department of WestLB London for two years.

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STEARS. Tertius JR. Mr Chief Operating Officer

Sanlam Namibia (Accounting); BComm BComm(Hons);Management Accounting, ACMA, SEP (Harvard & Wits) Stears was appointed at

Sanlam as a Financial Manager and rose through the ranks to

General Manager until being promoted to his present position as COO. He is the Chairman of the Namibian Medical Care Board of Trustees. Stears completed the Senior Executive Programme at Harvard Business School in association with Wits. PO Box 317, Windhoek

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A BComm graduate of the University of Stellenbosch, who went on to do a postgraduate diploma in the same field at UCT, Thieme qualified as a Chartered Accountant with Deloitte & Touche in 1995 before working for the auditing firm in Luxembourg. He returned home in 1998 to take over Pick n Pay Corporate Governance for the O&L Group. He becameMD of O&L, Namibia's largest agro-industrial conglomerate (which includes the country's only breweries and dairies amongst others), and was appointed Chairman and CEO of the O&L Group upon the passing of his grandfather, Werner List, in 2002. He has also been serving as Chairman of the Development Bank of Namibia since 2004.

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Tjitemisa holds an LLB degree from the University of Western Cape, and is a professional lawyer operating in Windhoek in

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TJIVAU, Fanuel Himeekaurika, Mr Managing Director Total Namibia completing After his BComm (Accounting) degree at the University of Namibia in 1990, Tjivau joined Deloitte & Touche,

where he did his articles. He undertook postgraduate studies at the University of the Western Cape, where he was awarded a BComt (Hons) CTA. In 1997, he qualified as a Chartered Accountant (South Africa and Namibia), making him the first black Chartered Accountant in Namibia. He also holds an MBA from the University of Stellenbosch. Prior to joining Deloitte & Touche, Tiivau was Financial Manager at Swabou and then Trasure Manager at BP Namibia. He moved to BP South Africa, where he served as Financial Accountant and then Financial Analyst. After a successful stay with BP SA, he moved back to BP Namibia, where he performed various roles ranging from Corporate Affairs Manager: Oil Industry Liaison to Financial Manager. Before joining Total Namibia, Tjivau was the official understudy to take over as MD of BP Namibia. In 2007 he was also awarded the prestigious Best Financial Management Student Award at the University of Stellenbosch during his MBA studies. He represented the University at the National Student Case Competition in the USA, hosted by the National Black MBA Association. Tjivau served on the Council of the Institute of Chartered Accountants of Namibia and chaired the Institute's Education, Training and Equity Development Committees. He is a Board Member of the Public Accountants and Auditors' Board, and has lectured Auditing at the Polytechnic of Namibia. Tjivau has also acted as a special advisor to various organisations on tax, accounting and other business management matters. PO Box 4223, Windhoek

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τοινο YA TOIVO, Andimba, Mr Director J&P Group of Companies

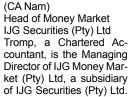
A teacher by training (Teacher's Diploma, Odibo College), Toivo ya Toivo

is a liberation struggle stalwart who co-founded the Ovamboland People's Organisation, the forerunner of the SWAPO Party of Namibia.

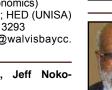
He spent 18 years on Robben Island as a political prisoner before his release in 1984, after which he went into exile and only returned post-Independence. He became a member of the Politburo and SWAPO Central Committee, and was one of the members of the 1989 Constituent Assembly. He went on to become the country's first Minister of Mines and Energy.

He later became Labour Minister, and finally served as Minister of Prisons and Correctional Services before retiring from active politics to pursue his business interests. He is a Director in the J&P Group and senior advisor to the EnerGulf Resources Group, an oil and gas exploration company. Tel. 061 229200 Fax 061 264099

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She joined IJG in January 2008 as Head of



Money Market. Prior to joining IJG, Tromp held positions in group finance at the Namdeb Diamond Corporation for 5 years and at the Nictus Group of Companies for 3 years. She is a Member of the Council of the Institute of Chartered Accountants of Namibia. and chairs the Council's Tax Committee. PO Box 186, Windhoek

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VAN DER MERWE, Rvno. Mr President

Namibia Agricultural Union Van der Merwe was elected NAU President in October 2008 at the organisation's annual Congress. He holds a BSc (Hons) from the University of Stellenbosch

and farms near Gobabis. He is a recognised Brahman and Beefmaster stud breeder. He has been involved in organised agriculture for the past 18 years. From 2005 to 2008 he chaired the Livestock Producers' Organisation, and is also Chairman of the Board of Directors of Agra.

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Managing Member Van Wyngaarden Projects CC & Store All Container Storage

BSc (Construction Management) & PDP at UCT Joined the 30-year-old

construction and development family business in 1992, which had been founded by his father (who is still active in the business). He started Store All 10 years ago, when it was the first self-storage company in Namibia. It is now the largest business of its kind in the country Tel. 061 218039 Cell 081 124 1354 Fax 061 227462 charlvw@africaonline.com.na www.vanwyngaarden.com www.store-allnam.com



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Visser publishes the Who's Who of Namibia. A seasoned journalist with more than 15 years' experience in reporting in Namibia and South Africa, she changed careers to join the Strategic Planning and Research Department at the international advertising agency, Saatchi & Saatchi, where she soon rose in the ranks to become a Senior Strategic Planner. She stayed with the company for 10 years. On her return to Namibia, her country of birth, she consulted for Nampost before establishing her own marketing and research company, Virtual Marketing, which initially published the Who's Who of Namibia before it became an independent publishing company. PO Box 90769, Windhoek Tel. 061 229414

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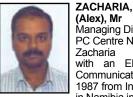
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Managing Director Namdeb Diamond Corporation (Pty) Ltd LLM, Mining and Petroleum Law, University of Dundee, UK (1994), LLB (Hons),

Thames Valley University, UK (1990); Institute of Social Studies, The Hague, Netherlands (1986-87); Diploma, Development Studies, UN Institute Namibia, Lusaka, Zambia (1977-81) for In 1999, Zaamwani was appointed MD of Namdeb -- the 50-50 joint venture between

the Namibian Government and the mining giant, De Beers. Prior to this, she served as the Director of Mines at the Ministry of Mines and Energy from 1996 until 1998, and as the Ministry's Control Officer: Mineral Rights. She also serves on the Boards of Air Namibia and First National Bank

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(Alex), Mr Managing Director PC Centre Namibia Zacharia graduated with an Electronics and Communication degree in 1987 from India and arrived

Alexander

in Namibia in October 1989. He was tasked to set up the offices of the Apple franchise in Namibia, which started operations as the PC Centre in March 1990. In 1992 he took over the business along with Namibian partners and expanded the PC Centre's operations, and has always been associated with Apple in Namibia. In 2001, he added Gestetner to the PC Centre's stable and currently provides total document management solutions to clients in Namibia. He has also set up partnerships with software companies in India and other parts of the world to deliver state-of-the-art software to Namibia.

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